

# FINANCIAL TIMES

**California dreamland**  
*Spielberg and pals put dreams to work*

Page 6

World Business Newspaper

**Playing the curve**  
*Can bond yields fall even more?*

Philip Coggan, Page 15

**Sweden**  
*More battles lie ahead*

Survey, separate section

**TOMORROW'S**  
**Weekend FT**  
*France: a state of anguish*

## Nokia warning on profits hits mobile phone shares

Shares in mobile telephone companies fell sharply when Finnish group Nokia, a leader of the high-flying sector, warned of a fall in profits in the final four months of the year. The announcement reignited fears that the spectacular rates of growth in demand for mobile telephones over the past three years were cooling off, especially in the US, the world's biggest mobile phone market. Page 15; Lex, Page 14; Phone number ruling boost for UK telecoms competition, Page 8

**US seeks to arrange peace deal:** The US launched an ambitious bid to put together a peace deal between Israel and Syria as US secretary of state Warren Christopher arrived in Damascus to meet President Hafez al-Assad. Page 14

**Spain clinches Iberia plan with Brussels:**

Spain reached agreement with the European Commission on a controversial rescue plan for the state-owned Iberia airline, allowing for a capital injection of up to Ptas107bn (\$870m). The agreement, sealed between transport commissioner Neil Kinnock (left) and Spanish industry minister Juan Manuel Eguiguren, requires formal Commission approval, which is not expected until next month. Page 14

**EBS and Minex agree merger:** EBS and Minex, two of the three leading international providers of electronic foreign exchange broking systems, agreed to merge their operations in a move intended to strengthen their position against Reuters. Page 15; Brokers lose voices on the small screen, Page 20

**US rates cut thought likely:** Reports of flat US consumer prices and a modest rebound in industrial production raised expectations for an early cut in US interest rates. Page 5

**Asean endorses expansion moves:** Leaders of the seven countries in the Association of South-east Asian Nations unanimously endorsed expanding the organisation's membership to include Burma, Cambodia and Laos. Page 14

**Banamex sells loans:** Banamex, Mexico's leading commercial bank, sold 150m pesos (\$2m) of its non-performing loans to the government, in the strongest indication yet of the damage Mexico's recession and financial turmoil have wrought on the banking system. Page 15

**Verelbank drops Oppenheimer purchase:** Munich-based Beyerische Vereinsbank abandoned its attempt to buy Oppenheimer Group, the US securities firm, because US banking regulators would not approve the deal quickly. Page 16

**China hits back at US over dissident:** China bitterly condemned the US for "unwarranted interference" following US criticism of the falling of prominent dissident Wei Jingsheng. Page 6

**Australia and HK settle flight row:** An eight-month aviation row between Australia and Hong Kong was settled with an agreement allowing Australian carrier Qantas to pick up passengers in Hong Kong and fly them to Singapore and Bangkok. Page 4

**Telco set to agree tax reforms:** Japan's three-party coalition was poised to agree a package of tax reform measures intended to support the country's fragile economic recovery. Page 6

**\$1.5bn chip plant for east Germany:** US semiconductor company Advanced Micro Devices said it would invest \$1.5bn (\$1.5bn) in a semiconductor plant in Saxony, the east German state which has been most successful in attracting investments since German reunification. Page 4; Siemens' UK plant marks expensive ideas, Page 8

**Canberra and Jakarta in security pact:** Australia and Indonesia are to sign a security alliance on Monday, committing the two governments to regular consultations and, when appropriate, concerted action on defence matters. Page 6

**UK may bring 'mad cow' prosecutions:** The UK government may prosecute three slaughterhouses which failed to remove the spinal cord from beef carcasses under regulations to control the spread of 'mad cow' disease. Page 8

**England take early lead:** England took early control in the third cricket test against South Africa in Durban, reducing the home side to 139-5 before had light ended the first day's play early.

STOCK MARKET INDICES	
New York: Dow Jones Ind.	5,207.44 (+0.03)
NASDAQ Composite	1,943.40 (+1.14)
London: FTSE 100	2,874.96 (+41.22)
Paris: CAC 40	2,355.86 (+6.05)
Frankfurt: DAX	1,671.5 (+6.2)
Nikkei	13,488.20 (+215.62)

US LUNCHTIME RATES	
Federal Funds	5.75%
3-mth Treas. Bill	5.39%
Long Term	11.11%
Yield	4.06%

OTHER RATES	
UK 3-mth Interbank	6.75% (6.75%)
UK 10 y Govt	10.75% (10.75%)
France: 10 y Govt	10.75% (10.75%)
Germany: 10 y Govt	10.75% (10.75%)
Japan: 10 y Govt	10.75% (10.75%)

NORTH SEA OIL (Argus)	
Spot 15-day Feb	\$17.37 (+1.71)
March	\$17.37 (+1.71)
April	\$17.37 (+1.71)

Currencies	
Australia	1.5200 (+0.0000)
Belgium	36.3636 (+0.0000)
Canada	0.7100 (+0.0000)
Denmark	6.4600 (+0.0000)
France	6.5596 (+0.0000)
Germany	1.9364 (+0.0000)
Italy	1.3663 (+0.0000)
Japan	161.0000 (+0.0000)
Netherlands	2.2037 (+0.0000)
Spain	166.6667 (+0.0000)
Sweden	4.6600 (+0.0000)
Switzerland	1.7360 (+0.0000)
UK	0.7936 (+0.0000)
US	0.6037 (+0.0000)

Move to revive economy followed by central banks throughout Europe

## Bundesbank cuts interest rates

By Andrew Fisher in Frankfurt

The Bundesbank yesterday cut German short-term interest rates for the third time this year in an attempt to revive a stalled economy. Its move prompted a wave of similar cuts by other European central banks.

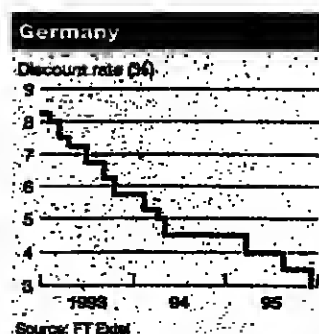
The Bundesbank's half a percentage point cut in the discount and Lombard rates, to 3 per cent and 5 per cent respectively, brought them to their lowest levels since July 1988.

Interest rates were also cut in Switzerland, Belgium, the Netherlands, Austria, Denmark and the Irish Republic. The cuts, which came a day after UK base interest rates were reduced, were closely co-ordinated. Most central banks cited currency movements and falling interest rates as the reason.

Mr Eddie George, governor of the Bank of England, indicated that the fall in UK interest rates was part of the co-ordinated action. "We anticipated the Bundesbank move. We had lots of conversations with them," he said.

Currency market response was fairly limited; the Bundesbank's move had been widely discounted, although many economists had felt it might delay until early next year. The D-Mark finished in Europe slightly firmer against the dollar at DM1.4418, from DM1.4485.

The Federation of German Industry welcomed the rate moves, saying they "broke the chain of negative announcements" on the economy. There has been growing evidence that the German economy is weakening, with the strong D-Mark and



high labour costs holding back export growth and slowing investment. However, Mr Hans Tietmeyer, president of the Bundesbank, said yesterday there was "no threat of recession". The reduction in interest rates should not be seen as a confirmation of pes-

simism about the economy and did not mean the Bundesbank was following anti-cyclical policies, he added.

The Bundesbank, which also fixed the rate for the next three securities repurchase (repo) deals with commercial banks at 3.75 per cent compared with the current 3.88 per cent, linked the rate cuts with its setting of a new money supply goal for 1993. The target growth range for the M3 monetary aggregate has been fixed at 4-7 per cent, slightly higher than the 4-6 per cent for this year.

But M3 has expanded at well below the target range, with an annualised rate of 1.7 per cent in October and November. Mr Tietmeyer said the cut in rates would help ensure M3 again grew at a rate consistent with potential economic growth.

The Swiss National Bank was the first to act in the early afternoon, lowering its discount rate to 1.5 per cent from 2 per cent, some 10 minutes earlier than the Bundesbank.

The Austrian National Bank cut its discount rate to 3 per cent from 3.5 per cent.

The Dutch central bank lowered its official rate on advances to 2.75 per cent from 3.25 per cent, while the Danish National Bank cut its discount rate to 4.25 per cent from 4.75 per cent. The Irish Central Bank reduced its short-term facility rate to 6.5 per cent from 7 per cent.

M3 prompted rate cut, Page 2  
Editorial Comment, Page 13  
Lex, Page 14  
Currencies, Page 23

## NBC and Microsoft to launch all-news TV service

By Christopher Parkes in Los Angeles

NBC, the top US television network, yesterday joined the scramble into 24-hour news programming with a deal granting Microsoft equal rights in a revamped cable channel and a new interactive online service.

Microsoft, the world's leading software group, had previously planned to set up its own news-gathering operation. It will pay the General Electric subsidiary \$200m over five years for a 50 per cent stake in the cable channel.

The service will be launched late next year, under the title MSNBC Cable-News, and will be based on NBC's current talk channel, America's Talking, which now reaches about 15m households.

The new partners also said they planned to invest about \$200m each on developing the cable and online services over the next five years. Online news and back-up data will be provided by NBC's existing sources.

The much-leaked news was greeted calmly in Wall Street, where analysts agreed there would be no short-term effects on the groups' profits. Long-term prospects were also clouded by uncertainty over the revenue-raising abilities of news programming and online services.

The future is made more uncertain by the danger of oversupply. Yesterday's announcement followed soon after a statement from ABC, part of the Disney group, that it would start an all-news channel in early 1997.

News Corporation, controlled by Mr Rupert Murdoch, earlier said it also planned a news-only service to compete with the current pre-eminent provider, Cable News Network.

Mr Bill Gates, head of Microsoft, started negotiations with NBC about two months ago after his overtures to CNN were rebuffed because of the network's impending merger with Time Warner.

Mr Gates said the deal had gone ahead even though he did not expect to see any profits for five or six years. He said interactive services - allowing viewers to choose what they wanted to see or study in more depth - would make news far more attractive.

NBC said the intention was not to imitate CNN, but to provide a new selection of services by bundling together broadcasting, cable and direct online connections to desktop computers.



## Bosnia peace deal is signed in Paris

By Laura Silber in Paris, Harriet Martin in Sarajevo and Jacek Martin in Washington

The presidents of Serbia, Bosnia-Herzegovina and Croatia yesterday signed a comprehensive peace treaty in Paris aimed at halting Europe's worst conflict since the second world war.

But shortly after the signing ceremony at the Elysee Palace, there was a reminder of the difficulties in the way of implementing the agreement when Bosnia's mainly Muslim government said Serb forces had fired four shells into Sarajevo. No one was hurt.

In signing the treaty, Mr Slobodan Milosevic of Serbia, Mr Alija Izetbegovic of Bosnia-Herzegovina and Mr Franjo Tudjman of Croatia agreed to end a war which had lasted more than three and a half years, and had left 200,000 dead or missing and 2m homeless.

US President Bill Clinton, his French counterpart Mr Jacques Chirac, and other leaders also signed the agreement. Mr Clinton urged the three Balkan leaders to "seize the chance and make peace work" while Mr Chirac urged them to "turn the page on war and hatred and write the chapter of peace".

Mr Clinton, who has committed 20,000 ground troops to the 60,000-strong Nato peace implementation force, flew into Paris yesterday after winning basic congressional approval of a US military presence in Bosnia, though the message from Capitol Hill hardly constituted a ringing endorsement of his policies.

The Senate backed by 89 to 20 the Nato mission on condition

that the US took the lead in re-arming the Bosnian military. It rejected by 52 to 47 a motion opposing the mission but supporting the troops and, by 72-23, a proposal to cut off all funding for the venture.

The House of Representatives first voted to deny all funding but after the decisive Senate division reversed itself with a vote of 218-210. It then approved the troop support amendment by 287-141.

On his way to Paris, Mr Clinton unveiled an \$85.6m package of immediate humanitarian, economic and reconstruction aid to Bosnia and pledged to ask Congress for an additional \$600m in aid over the next few years.

The peace agreement, initiated on November 21 in Dayton, Ohio, provides for a single Bosnia-Herzegovina state with two separate entities. Roughly half the territory will be controlled by a Muslim-Croat federation and the other half by the Serbs, although each of the country's three ethnic groups will keep its army.

It also provided for mutual recognition by Bosnia-Herzegovina and the rump Yugoslavia consisting of Serbia and Montenegro. But an intensive effort by Mr Richard Holbrooke, US assistant secretary of state and chief negotiator, to persuade Croatia and Yugoslavia to grant each other recognition failed.

A senior US official warned yesterday that Belgrade's full rehabilitation hinged on implementation of the Dayton agreement, including co-operation with the international tribunal on war crimes and allowing refugees to return home.

Serbian president Slobodan Milosevic (left) and his Croatian counterpart Franjo Tudjman seal the Bosnian peace agreement with a handshake as Bosnian president Alija Izetbegovic looks on (right) after the accord was signed at the Elysee Palace in Paris. US and French presidents Bill Clinton (back left) and Jacques Chirac, and German chancellor Helmut Kohl (right) applauded the deal which ends a bitter civil war. Photograph: Reuters

signed at the Elysee Palace in Paris. US and French presidents Bill Clinton (back left) and Jacques Chirac, and German chancellor Helmut Kohl (right) applauded the deal which ends a bitter civil war. Photograph: Reuters

## Belgacom stake for US-led telecoms grouping

By Emma Tucker in Brussels and Nicholas Denton in London

A US-led consortium yesterday won a 49.9 per cent stake in Belgacom, Belgium's state-run telecommunications company and one of Europe's most inefficient telecom operators.

Belgacom is the first national operator to give up its independence in the run-up to the full liberalisation of the European Union's telecoms sector in 1998.

The deal is likely to overshadow similar acquisitions across Europe as companies and governments jostle for market position. A tender for a stake in Telecom Eireann, Ireland's national telecoms operator, is set to be announced next week.

The consortium, which is headed by Ameritech and includes Tele Danmark and Singapore Telekom, saw off a rival bid from KPN, the Dutch telecoms giant, and Swiss Telecom. It bid BFy73.3bn (\$2.57bn), while the Dutch-Swiss consortium, which was advised by Goldman Sachs, offered less than \$2bn.

Although it has won itself a plum European location, home to many multinational headquarters, the Ameritech consortium - advised by Lehman Brothers and J.P. Morgan - now has to tackle the delicate task of restructuring Belgacom.

It faces the challenge at a time of public disquiet in Belgium over government privatisation plans. On Wednesday, public sector unions mounted widespread demonstrations in protest at government austerity cuts.

Belgium's centre-left government is under intense pressure to reduce its colossal deficit so that it can qualify for European monetary union in 1999.

Yesterday, Mr Elio Di Rupo, the Belgian communications minister, said conditions for Belgacom's 38,000 employees - employed on terms similar to those of civil servants - would not be altered and that the winning consortium had not asked for the right to make widespread redundancies.

New employees will be subject to new contracts and Mr Di Rupo

Continues on Page 14

**Chopard**  
GENÈVE  
Depuis 1860

LE PETIT-FILS DE L.-U. CHOPARD **L.U.C.** FABRIQUE D'HORLOGERIE SOIGNEE

The timeless lines of mechanical perfection - Our tradition since 1860

The classic "tonneau" form with automatic movement, power reserve indicator, date, small second hand (Style no. 16/2248). The refined extra-thin model with automatic movement, power reserve up to 100 hours, with date and small second hand (Style no. 16/1235). In 18K yellow gold, rose gold or platinum. Available at leading watch-specialists worldwide. For information: Chopard Genève, Tel. 022/782 17 17, Fax 022/782 38 59 - London: Chopard Boutique, 14 New Bond Street, Tel. 0171/409 5140



## NEWS: EUROPE

Financial Times writers on the European Union summit meeting which begins in Madrid today

## Leaders hope to agree on 'Euro' currency

By Lionel Barber

EU leaders hope to reach agreement on a blueprint for the introduction of a single currency, most likely to be christened the Euro, on January 1 1999.

The plan for monetary union is the centrepiece of a two-day summit in Madrid which will include potentially divisive discussions on enlargement and reform of EU institutions. The summit takes place against a backdrop of strikes in France, concern about European economic slowdown, and heavy Spanish security. More than 6,000 police and paramilitary Civil Guard were patrolling the streets and the perimeter of the futuristic summit centre yesterday.

But spirits rose after the Bundesbank trimmed Lombard and discount rates yesterday. Spanish officials hosting the summit also expressed jubilation after news of approval in Brussels of a bailout of Iberia, the state airline. EU leaders intend at the summit to ignore doubts in the financial markets and reaffirm their political commitment to Euro by endorsing a technical plan which largely accommodates German demands.

France and Germany have removed one of the final obstacles to the 1999 timetable, agreeing that the choice of Euro participants will be made as early as possible in 1998. But Germany is reluctant to commit to switching over new public debt issued after 1999 to the new Euro currency.

The compromise on the calendar takes note of French requests that the decision should be made ahead of the March 1998 parliamentary elections, but meets Germany's insistence that the choice is based on actual economic performance rather than forecasts or quarterly results in 1997.

On enlargement, Germany is pressing its EU partners to promise the Czech Republic, Hungary and Poland they will be in the first wave of the next round of countries joining the EU around 2000.

Chancellor Helmut Kohl is adamant that the EU's first political priority must be to stabilise Germany's eastern border, notably with Poland. He would like to open accession negotiations with the three central European countries about six months after the end of next year's inter-governmental conference, matching an earlier pledge given to Cyprus and Malta.

Mr Felipe González, the veteran Spanish prime minister, has counter-proposed opening negotiations with all countries that meet the criteria for membership in terms of human rights, democracy and a market economy, following scrutiny by the Commission.

Despite German pressure, most countries seem unwilling to single out countries as favourites for entry at this stage - though there is broad agreement that Germany's choice is the most realistic.

EU leaders have invited the nine central and eastern European leaders as well as Cyprus and Malta to lunch tomorrow.

## Union struggles to regain its sense of direction

By Lionel Barber in Madrid

There are two agendas at today's European summit in Madrid, one familiar and one hidden.

The first topic is employment, competitiveness and growth. Since 1993, the European Union has shown a small net loss in jobs, while the US has created 6.7m. With 17m of their citizens out of work, EU leaders will be desperately keen to offer some prospect of better times ahead.

The second agenda is more abstract. It comes down to one big question: how to reconcile the panoply of promises the EU has made regarding eastern enlargement, the planned launch of the single currency in 1999, and institutional reform at next year's inter-governmental conference.

Senior Brussels diplomats are already talking about "the crisis scenario", a nightmare sequence of events in which either the IGC ends in deadlock, the European monetary union timetable is derailed, or member states become paralysed by arguments over the terms for admitting the former communist countries of central and eastern Europe.

The atmosphere of uncertainty has grown in the past fortnight as French trade unions have taken to the streets in protest against the Gaullist-led government's programme for reforming the welfare state and making the deep cuts in public spending necessary to meet the Maastricht

treaty's criteria for EMU. With-out France, EMU will not go ahead - a fact recognised in Bonn as much as Paris.

The Madrid summit will almost certainly be the last for Mr Felipe González, Spanish prime minister and host. After 13 years in power and with his Socialist party looking doubtful for next March's election, he is determined to whittle down the summit to manageable proportions and convince the sceptics that the Union has regained a sense of direction. Can he succeed?

The prospects appear bright for monetary union. France and Germany have largely resolved their difficulties over the technical aspects of the introduction of the single European currency, the so-called reference scenario.

In line with German demands, the political decision on which countries meet the EMU criteria will be taken on real economic performance rather than forecasts or quarterly figures. This implies that EU heads of government will make their choice at a summit in early 1998, most likely in late January or February. This would lift uncertainty ahead of the French parliamentary elections in March, a big concern of the Paris government.

More symbolically, it seems certain that EU leaders will select the "Euro" as the name of the new single currency. French President Jacques Chirac had doubts about abandoning "Ecu", the name mentioned in the Maastricht treaty.



Spanish police on patrol outside the hall housing the summit

But once again, Germany has dictated the terms. The Bundesbank and the

German finance ministry have argued that the German public would never accept the Eu-

because it has the same name as the basket of EU currencies which has steadily lost its value against the D-Mark. Mr Theo Waigel, finance minister, also believes the "Euro" could serve, too, as a pre-fix for national currencies - Euro-Mark, Euro-franc, Euro-pound.

Such remarks suggest that the Germans remain as ambivalent as ever about exchanging the D-Mark for the new Euro currency. But both Chancellor Helmut Kohl and Mr Waigel insist that their political commitment to EMU is unwavering.

Their concern is to ensure that the economic criteria for entry in the single currency remain rock-solid so that the EMU club, at least in its initial formation, is confined to super-strong economies.

Enter Mr John Major, British prime minister. He is the self-appointed champion of those countries such as Italy and Spain which are unlikely to qualify for EMU in 1999. In Madrid, Mr Major will repeat his call for an in-depth study of the relationship between the "ins" and the "outs". He believes that EMU is an irreversible historic step but is also potentially deeply divisive.

Several leaders may share sympathy with Mr Major's arguments, but the majority are likely to be suspicious about his motives for raising the issue at this stage. After all, he won an opt-out from EMU in the Maastricht treaty, and has stayed on the fence ever since. Now he is under

pressure from Conservative party Eurosceptics to rule out participation in the single currency for the life-time of the next Parliament. "Major is just trying to delay EMU," concludes one senior EU diplomat.

The second British concern is that a small, tight-knit EMU could prefigure other exclusive institutional arrangements dominated by France and Germany, at the expense of UK interests. These British fears may be exaggerated; but the tenor of last week's Franco-German summit in Baden-Baden suggested that, whatever else their differences are, the two allies are determined that the pace of future integration in Europe should not be dictated by the slowest or most unwilling member of the club.

Mr González will not stir this debate in Madrid, preferring to wait for the launch of negotiations at next year's IGC, most likely at a ceremonial summit in Turin at the end of March. His eye is on enlargement to eastern Europe which poses formidable political, economic and cultural problems for the Union.

The issues go far deeper than institutional tinkering such as more majority voting or re-arranging voting weights between small and large member states. Enlargement implies radical changes in the EU's two traditional policies - the Common Agricultural Policy and EU regional aid. Both enjoy the support of powerful vested interests such as the farming

lobby, but they also underpin solidarity between north and south.

Mr González has stated flatly that enlargement will never take place on the back of Euro-peak farming, but he is keen to offer a credible prospect of membership to "tranquillise" the central and European. His idea is to offer all applicants from the former Soviet bloc a starting date for accession negotiations six months after the conclusion of the IGC, the same terms which are already available to Cyprus and Malta. Others remain wary of opening the door to all comers, with Germany leaning apparently more toward confining initial enlargement to those countries on its eastern border: Poland and the Czech Republic, supplemented by Hungary and possibly Slovenia. This politically driven membership would be accompanied by lengthy transition periods for policies such as the CAP, minimising internal friction within the EU.

Nordic countries argue that this looks like "clientism" which would draw new lines across the continent, pushing candidate countries such as the Baltic states back into Russia's orbit. Their aim is to press for objective entry criteria, supplemented by more ambitious reform of expensive EU policies.

Madrid will not settle these fundamental questions, but will be an important dress rehearsal for a debate which will sink or shape the EU as it prepares for the 21st century.

## So much paper, so little time Mitteleuropa's leaders look to EU for security

By Lionel Barber

EU leaders arriving in Madrid today for their two-day summit will be buried under an avalanche of paper.

No fewer than 18 separate reports running to several hundred pages on issues including employment, enlargement, fraud, monetary union, and subsidiarity are on the summit agenda. In many cases, the reports have arrived too late to be read by ministers.

Even if EU leaders dodge the paper blizzard, they will be trapped by the protocol. This morning, the president of the European Parliament will give his customary speech. Lunch follows with leaders and foreign ministers of the Latin American Mercosur group and King Juan Carlos of Spain. Tomorrow, leaders from nine eastern European countries, as well as Cyprus and Malta, will turn up for lunch to press their case for early EU membership.

Somewhere in between, the 15 EU leaders and the president of the European Commission must find time for a serious exchange about monetary union, next year's inter-governmental conference to review Maastricht, enlargement to eastern Europe, the parliamentary elections in Russia, Bosnia reconstruction, and the Middle East.

The Spanish presidency is not entirely responsible for generating the summit paperwork. Greece pushed the idea of a high-level "reflection group" to study options for change at the IGC, with mixed results. French President Jacques Chirac over-ordered reports on his summit debut in Cannes last June. The British often delight in encouraging the European Commission to produce reports

because, as one official admitted, "it stops them from doing mischief elsewhere".

Some reports are better than others, say EU diplomats. The Campi group's paper on competitiveness is a model of clarity, while the finance ministers' report on the technical aspects of the switch to the single currency - drawn heavily from work by the European Monetary Institute and the Commission - is a vital basis for discussion.

In one respect, the super-charged Madrid summit reflects the EU's growing importance as an international actor. As its membership has expanded, so has its capacity to throw a big party. President Boris Yeltsin of Russia beat a path to the Corfu summit last year; the central Europeans are by now regular guests. Now Mrs Tansu Çiller, Turkish prime minister, has received a last-minute invitation.

But some senior diplomats in Brussels fear that the expansion of the EU's responsibilities and interests around the globe has come at a price. The EU is losing its ability to manage its own business effectively. This is true of EU summits, but it is even truer of the monthly meetings of EU foreign affairs ministers.

Last April, Mr Alain Juppé, then French foreign minister, held four news conferences in one afternoon to give visiting ministers from outside the EU their 15 minutes' worth of TV camera time. In October, the foreign ministers' session was interrupted three times for signing ceremonies between this EU and Russia, Tunisia and Vietnam. Afterwards a forlorn Vietnamese minister had to be rescued by Mr Jacques Santer, Commission president,

who took pity on him and invited him over for lunch.

What is to be done? A member of the Reflection Group says reform is vital if an enlarged Union is to work effectively.

One idea would be to curtail the tradition of the table ronde, whereby each member state has the right to intervene in a Council meeting. This would save the most precious diplomatic commodity: time.

A second reform would be to introduce clearer external policy priorities. The Commission has begun this process, particularly in relation to Asia; but the development of a foreign policy doctrine is hampered by competing Commission barones and the lack of an integrated policy-making apparatus shared by the Commission bureaucracy and the Council secretariat.

One idea gaining ground is to create a separate Brussels-based planning cell to lay the groundwork for a common EU foreign policy. The unit could be supplemented with a Mr or Madame X, a new "face" and "voice" to articulate EU foreign policy to the public and to deal with the numerous high-level visitors coming to Brussels and summits.

The difficulty is that it could develop into a rival power-centre to the Commission - or yet another Brussels-based institution churning out papers which hardly anyone has time to read.

Hitler filled the power vacuum after the collapse of the Hapsburg, Ottoman and Russian empires - and Stalin filled the vacuum left by the defeat of Hitler. The losers on both occasions were the small and medium-sized nations wedged between Germany and Russia whose present leaders are coming to Madrid to press for entry into an enlarged Europe as soon as possible.

From the Baltic to the Black Sea the aspirant joiners are primarily looking not for handouts but for security. "We want to join the EU for precisely the same reason that the original six members set up the iron and steel community - to prevent another war," says Mr Jacek Saryusz-Wolski, Poland's chief EU negotiator.

His blunt words, echoed in other capitals, reflect concern that prosperous west Europe, by concentrating on the economic costs and political complexity of enlargement, fails to recognise both the region's fear of languishing in a post-Soviet limbo and the economic advantages of including new markets and low-cost producers in a wider Europe.

But Germany, which is East Europe's most important market, is also particularly attuned to Russian sensibilities. It insists on a staggered timetable.

This week Chancellor Helmut Kohl proposed starting with Germany's immediate neighbours Poland, the Czech Republic and Hungary, all dynastically part of "Mitteleuropa" before 1918 and pace-

makers for economic and institutional reforms since 1989.

The German short-list is bound to form argument. The favoured list is quietly pleased to be at the head of the queue. But the exclusion of Slovenia, in dispute with Italy, and Slovakia, under the maverick political leadership of Mr Vladimir Meciar, will anger the two former Hapsburg lands. The Baltic and Balkan states in effect relegated to the outer circle will renew their demand that, at the very least, EU leaders should offer them a timetable for eventual negotiations and step up infrastructural modernisation and other assistance in the meantime.

Even the hitherto vague prospect of eventual EU membership for the former socialist countries has already provided a powerful incentive to re-model laws, regulations and institutions in an EU-compatible fashion. Mr Janos Martonyi, a partner in the Budapest office of the international law firm Baker, McKenzie, says: "The harmonisation of our legislation with the EU has helped deregulate the old socialist state and introduce new EU-compatible legislation in hitherto blank areas, such as company and banking law."

The prospect of eventual entry has already underpinned economic reforms on a scale, and at a social cost, unthinkable for western Europe. "We are much poorer than western Europe. But we wish the EU to look at our health not our wealth," says Mr Saryusz-Wolski. Poland, the Czech Republic and Hungary, all dynastically part of "Mitteleuropa" before 1918 and pace-

By Anthony Robinson, East Europe Editor

Hitler filled the power vacuum after the collapse of the Hapsburg, Ottoman and Russian empires - and Stalin filled the vacuum left by the defeat of Hitler. The losers on both occasions were the small and medium-sized nations wedged between Germany and Russia whose present leaders are coming to Madrid to press for entry into an enlarged Europe as soon as possible.

From the Baltic to the Black Sea the aspirant joiners are primarily looking not for handouts but for security. "We want to join the EU for precisely the same reason that the original six members set up the iron and steel community - to prevent another war," says Mr Jacek Saryusz-Wolski, Poland's chief EU negotiator.

His blunt words, echoed in other capitals, reflect concern that prosperous west Europe, by concentrating on the economic costs and political complexity of enlargement, fails to recognise both the region's fear of languishing in a post-Soviet limbo and the economic advantages of including new markets and low-cost producers in a wider Europe.

But Germany, which is East Europe's most important market, is also particularly attuned to Russian sensibilities. It insists on a staggered timetable.

This week Chancellor Helmut Kohl proposed starting with Germany's immediate neighbours Poland, the Czech Republic and Hungary, all dynastically part of "Mitteleuropa" before 1918 and pace-

makers for economic and institutional reforms since 1989.

The German short-list is bound to form argument. The favoured list is quietly pleased to be at the head of the queue. But the exclusion of Slovenia, in dispute with Italy, and Slovakia, under the maverick political leadership of Mr Vladimir Meciar, will anger the two former Hapsburg lands. The Baltic and Balkan states in effect relegated to the outer circle will renew their demand that, at the very least, EU leaders should offer them a timetable for eventual negotiations and step up infrastructural modernisation and other assistance in the meantime.

Even the hitherto vague prospect of eventual EU membership for the former socialist countries has already provided a powerful incentive to re-model laws, regulations and institutions in an EU-compatible fashion. Mr Janos Martonyi, a partner in the Budapest office of the international law firm Baker, McKenzie, says: "The harmonisation of our legislation with the EU has helped deregulate the old socialist state and introduce new EU-compatible legislation in hitherto blank areas, such as company and banking law."

The prospect of eventual entry has already underpinned economic reforms on a scale, and at a social cost, unthinkable for western Europe. "We are much poorer than western Europe. But we wish the EU to look at our health not our wealth," says Mr Saryusz-Wolski. Poland, the Czech Republic and Hungary, all dynastically part of "Mitteleuropa" before 1918 and pace-

makers for economic and institutional reforms since 1989.

The German short-list is bound to form argument. The favoured list is quietly pleased to be at the head of the queue. But the exclusion of Slovenia, in dispute with Italy, and Slovakia, under the maverick political leadership of Mr Vladimir Meciar, will anger the two former Hapsburg lands. The Baltic and Balkan states in effect relegated to the outer circle will renew their demand that, at the very least, EU leaders should offer them a timetable for eventual negotiations and step up infrastructural modernisation and other assistance in the meantime.

Even the hitherto vague prospect of eventual EU membership for the former socialist countries has already provided a powerful incentive to re-model laws, regulations and institutions in an EU-compatible fashion. Mr Janos Martonyi, a partner in the Budapest office of the international law firm Baker, McKenzie, says: "The harmonisation of our legislation with the EU has helped deregulate the old socialist state and introduce new EU-compatible legislation in hitherto blank areas, such as company and banking law."

The prospect of eventual entry has already underpinned economic reforms on a scale, and at a social cost, unthinkable for western Europe. "We are much poorer than western Europe. But we wish the EU to look at our health not our wealth," says Mr Saryusz-Wolski. Poland, the Czech Republic and Hungary, all dynastically part of "Mitteleuropa" before 1918 and pace-

makers for economic and institutional reforms since 1989.

The German short-list is bound to form argument. The favoured list is quietly pleased to be at the head of the queue. But the exclusion of Slovenia, in dispute with Italy, and Slovakia, under the maverick political leadership of Mr Vladimir Meciar, will anger the two former Hapsburg lands. The Baltic and Balkan states in effect relegated to the outer circle will renew their demand that, at the very least, EU leaders should offer them a timetable for eventual negotiations and step up infrastructural modernisation and other assistance in the meantime.

Even the hitherto vague prospect of eventual EU membership for the former socialist countries has already provided a powerful incentive to re-model laws, regulations and institutions in an EU-compatible fashion. Mr Janos Martonyi, a partner in the Budapest office of the international law firm Baker, McKenzie, says: "The harmonisation of our legislation with the EU has helped deregulate the old socialist state and introduce new EU-compatible legislation in hitherto blank areas, such as company and banking law."

The prospect of eventual entry has already underpinned economic reforms on a scale, and at a social cost, unthinkable for western Europe. "We are much poorer than western Europe. But we wish the EU to look at our health not our wealth," says Mr Saryusz-Wolski. Poland, the Czech Republic and Hungary, all dynastically part of "Mitteleuropa" before 1918 and pace-

makers for economic and institutional reforms since 1989.

The German short-list is bound to form argument. The favoured list is quietly pleased to be at the head of the queue. But the exclusion of Slovenia, in dispute with Italy, and Slovakia, under the maverick political leadership of Mr Vladimir Meciar, will anger the two former Hapsburg lands. The Baltic and Balkan states in effect relegated to the outer circle will renew their demand that, at the very least, EU leaders should offer them a timetable for eventual negotiations and step up infrastructural modernisation and other assistance in the meantime.

makers for economic and institutional reforms since 1989.

The German short-list is bound to form argument. The favoured list is quietly pleased to be at the head of the queue. But the exclusion of Slovenia, in dispute with Italy, and Slovakia, under the maverick political leadership of Mr Vladimir Meciar, will anger the two former Hapsburg lands. The Baltic and Balkan states in effect relegated to the outer circle will renew their demand that, at the very least, EU leaders should offer them a timetable for eventual negotiations and step up infrastructural modernisation and other assistance in the meantime.

Even the hitherto vague prospect of eventual EU membership for the former socialist countries has already provided a powerful incentive to re-model laws, regulations and institutions in an EU-compatible fashion. Mr Janos Martonyi, a partner in the Budapest office of the international law firm Baker, McKenzie, says: "The harmonisation of our legislation with the EU has helped deregulate the old socialist state and introduce new EU-compatible legislation in hitherto blank areas, such as company and banking law."

The prospect of eventual entry has already underpinned economic reforms on a scale, and at a social cost, unthinkable for western Europe. "We are much poorer than western Europe. But we wish the EU to look at our health not our wealth," says Mr Saryusz-Wolski. Poland, the Czech Republic and Hungary, all dynastically part of "Mitteleuropa" before 1918 and pace-

makers for economic and institutional reforms since 1989.

The German short-list is bound to form argument. The favoured list is quietly pleased to be at the head of the queue. But the exclusion of Slovenia, in dispute with Italy, and Slovakia, under the maverick political leadership of Mr Vladimir Meciar, will anger the two former Hapsburg lands. The Baltic and Balkan states in effect relegated to the outer circle will renew their demand that, at the very least, EU leaders should offer them a timetable for eventual negotiations and step up infrastructural modernisation and other assistance in the meantime.

Even the hitherto vague prospect of eventual EU membership for the former socialist countries has already provided a powerful incentive to re-model laws, regulations and institutions in an EU-compatible fashion. Mr Janos Martonyi, a partner in the Budapest office of the international law firm Baker, McKenzie, says: "The harmonisation of our legislation with the EU has helped deregulate the old socialist state and introduce new EU-compatible legislation in hitherto blank areas, such as company and banking law."

The prospect of eventual entry has already underpinned economic reforms on a scale, and at a social cost, unthinkable for western Europe. "We are much poorer than western Europe. But we wish the EU to look at our health not our wealth," says Mr Saryusz-Wolski. Poland, the Czech Republic and Hungary, all dynastically part of "Mitteleuropa" before 1918 and pace-

makers for economic and institutional reforms since 1989.

The German short-list is bound to form argument. The favoured list is quietly pleased to be at the head of the queue. But the exclusion of Slovenia, in dispute with Italy, and Slovakia, under the maverick political leadership of Mr Vladimir Meciar, will anger the two former Hapsburg lands. The Baltic and Balkan states in effect relegated to the outer circle will renew their demand that, at the very least, EU leaders should offer them a timetable for eventual negotiations and step up infrastructural modernisation and other assistance in the meantime.

Even the hitherto vague prospect of eventual EU membership for the former socialist countries has already provided a powerful incentive to re-model laws, regulations and institutions in an EU-compatible fashion. Mr Janos Martonyi, a partner in the Budapest office of the international law firm Baker, McKenzie, says: "The harmonisation of our legislation with the EU has helped deregulate the old socialist state and introduce new EU-compatible legislation in hitherto blank areas, such as company and banking law."

The prospect of eventual entry has already underpinned economic reforms on a scale, and at a social cost, unthinkable for western Europe. "We are much poorer than western Europe. But we wish the EU to look at our health not our wealth," says Mr Saryusz-Wolski. Poland, the Czech Republic and Hungary, all dynastically part of "Mitteleuropa" before 1918 and pace-

makers for economic and institutional reforms since 1989.

The German short-list is bound to form argument. The favoured list is quietly pleased to be at the head of the queue. But the exclusion of Slovenia, in dispute with Italy, and Slovakia, under the maverick political leadership of Mr Vladimir Meciar, will anger the two former Hapsburg lands. The Baltic and Balkan states in effect relegated to the outer circle will renew their demand that, at the very least, EU leaders should offer them a timetable for eventual negotiations and step up infrastructural modernisation and other assistance in the meantime.

## French rail strike weakens

French union leaders yesterday failed to press the prime minister, Mr Alain Juppé, into immediate talks, as the rail strike at the heart of

the anti-government protest movement showed its first signs of crumbling. David Bochan and Andrew Jack report from Paris.

Workers at a third of the country's rail depots, mainly in the north and east, voted to return to work, enabling a few regional trains to run today the SNCF rail company said yesterday.

In Paris, a few buses returned to service and one of the capital's 13 metro lines briefly re-opened for the first time in nearly three weeks.

SNCF said the proportion of its employees on strike fell yesterday to 39 per cent from 46 per cent the day before, but the national rail system remained idle. Foreign leaders had to be helicoptered into Paris for yesterday's signing of the Elysée peace treaty on Bosnia and, once inside the capital, were ferried around in a coach, except for US President Bill Clinton who rode in his armoured limousine.

As well as promising fresh talks on a plan to streamline SNCF and scrap pension reform for railwaymen and other state employees, Mr Juppé earlier this week invited union and business leaders to a "social summit" on December

21 to discuss employment issues.

The top two strike leaders, Mr Marc Blondel of the independent Force Ouvrière and Mr Louis Vianney of the communist-led CGT federation, said they wanted this meeting brought forward and broadened to discuss Mr Juppé's remaining welfare proposals and their impact on pay and consumption.

"Does Mr Juppé want the strikes and the protest movement to last until the 21st?" asked Mr Blondel at a press conference.

The government believes the broader protest movement will exhaust itself by next Thursday, weakening union leaders' leverage on Mr Juppé to turn the "summit" into a renegotiation of his welfare reforms.

The unions have called for demonstrations tomorrow which the pro-socialist CFDT federation is boycotting because it argues enough concessions have been won.

The momentum of the protest movement will be judged by whether tomorrow's protests measure up to the huge marches on Wednesday when, even on police estimates, nearly 1m French took to the streets.

## M3 prompted Bundesbank to cut rates

By Andrew Fisher in Frankfurt

So they did it after all. Economists had speculated widely that the Bundesbank would cut interest rates again soon, but many thought it would wait until next year.

As ever, the signals had been mixed, although Mr Hans Tietmeyer, the Bundesbank's president, took pleasure at yesterday's press conference in stating that they had been clear enough.

In a recent speech to the Hamburg shipping club, he said monetary stability would be the standard by which it would set its money supply target for 1996 and take the appropriate interest rate decisions. Despite the economic arguments in favour of lower rates, the Bundesbank said its move was based chiefly on monetary criteria.

Yesterday's half percentage point cut

in the discount and Lombard rates to 3 per cent and 5 per cent respectively bring these to their lowest level since July 1983. The reduction in these official short-term rates, which effectively represent the lower and upper floor for money market dealings, is the third by the central bank this year.

This steady lowering of rates reflects the weak development of M3, the broad monetary supply aggregate which is the main yardstick of Bundesbank policy. Having shot ahead alarmingly for much of last year - mostly because funds were invested in short-term deposits rather than long-term assets - it has crept along timidly in 1995.

After a weak start, M3 picked up in the summer but then flagged. Thus the M3 target range of between 4 and 6 per cent growth has been undershot considerably. "The development of the money

supply is also being held back by slower economic activity," the Bundesbank said. "The interest rate cut is intended to lift money supply growth onto a path in line with [economic] potential."

For next year, the bank has set an M3 range of 4-7 per cent. This takes account of potential economic activity, price projections and monetary circulation trends and was broadly in line with market expectations. Mr Tietmeyer reaffirmed the Bundesbank's adherence to annual money supply targeting, saying it saw "no convincing alternative".

Though it is reluctant to concede its policies are influenced much by broad economic trends - let alone by politicians' calls for lower rates - the Bundesbank said its rate cut was supported by circumstances outside the monetary arena. The price outlook was positive, with inflation below 2 per cent a year,

and the D-Mark remained strong.

While the faltering economy could do with some extra stimulus, Mr Tietmeyer reiterated the anti-inflationary line taken in its latest monthly report. "In our view, there is no threat of recession," Mr Tietmeyer said. Economic expansion should continue next year. "The rate cut should not be seen as a confirmation of economic pessimism."

If the economy does worsen further, or the French franc weakens sharply, some economists feel rates could even fall again. Yesterday, however, Mr Tietmeyer said the Bundesbank had not considered the views of politicians in Paris, Bonn or Madrid, where the European Union summit starts today. "Our basic orientation is based on the development of money supply."

Editorial comment, Page 18.

Lex, Page 14.

## Dini imposes confidence vote to pass budget

By Robert Graham in Rome

The Italian government yesterday took the risk of imposing a vote of confidence on the 1996 budget in order to force its way through parliament before Christmas.

As the debate on the vote began last night, Mr Silvio Berlusconi, leader of Forza Italia and head of a right-wing

government. But there were signs that this hard line was causing divisions among his allies, divisions that will have to be resolved before today's vote.

The small centre parties that have allied with Mr Berlusconi since he entered politics - mostly splinter groups from the former Christian Democrats - were last night considering whether to break ranks. In recent days they have repeatedly advocated the

need to back the budget to reassure the financial markets.

If they join forces with the centre-left parties supporting Mr Lamberto Dini, the prime minister, this could lead to the break-up of Mr Berlusconi's alliance, causing a realignment in the political system and increasing the likelihood that Mr Dini will be able to continue in office until June when Italy's six-month presidency of the EU ends.

If the alliance remains solid, its opposition to the budget casts a cloud over whether the package can pass through parliament in its present form - and before the December 31 deadline.

The hardline members of the Reconstructed Communist party have pledged to vote against the budget. Combined support from opposite ends of the political spectrum would leave the outcome on a knife edge.

150







## NEWS: WORLD TRADE

## Dresden wins \$2bn microchip plant

By Michael Lindemann in Bonn

Advanced Micro Devices of the US yesterday announced it would build a semiconductor plant in Dresden, eastern Germany. AMD said it would create 1,400 jobs as part of an investment worth DM2.8bn (\$2.2bn) in Saxony, the east German Land which has been most successful in attracting investments since German reunification.

AMD, based in Sunnyvale, California, said it would start construction late next year and begin operations two years later.

AMD will invest DM500m directly and take a DM500m loan from the Dresden Bank. The government of Saxony and the federal German government will provide investment subsidies worth DM500m and a surety worth DM1bn.

As well as building a plant to manufacture the semiconductors, AMD will build a research centre working together with AMD's plants in Texas and California, creating 200 of the 1,400 jobs overall.

Persuading AMD to locate in Dresden, a process which lasted two years, is a significant triumph for Saxony's efforts to become a location for high-technology industries.

Saxony and the neighbouring state of Thuringia have been more successful than the north-eastern German states in attracting high-technology investments, partly because the former east German microelectronics industry was based in the region.

Siemens, the leading German electronics group, has established a semi-conductor plant in Dresden, creating a similar number of jobs, and these two major investments are expected to attract a number of smaller supplier companies which the Saxony state government hopes will create a further 3,000 jobs.

However, the region recently lost out in an effort to persuade Siemens to build another plant to produce a new generation of so-called ASIC semi-conductors, apparently because of excessive labour costs in eastern Germany.

AMD had been looking at unspecified alternative locations but had opted for Saxony because of the size of the German market and the availability of subsidies, the company said in a statement.

Mr Jerry Sanders, AMD's chief executive, said the microprocessors which would be made at the Dresden plant were among the fastest growing microelectronics products and were expected to represent about 25 per cent of the worldwide semiconductor sales worth about \$300bn by 2000. AMD had sales last year of \$2.1bn.

## Enron resumes court action in Dabhol row

By Mark Nicholson in New Delhi

Enron, the US energy group, said yesterday it was still "looking forward" to approval of renegotiated terms for its Dabhol power project by the cabinet of the Indian state government of Maharashtra, despite having formally resumed legal proceedings in London for damages which were opened after the project was "cancelled" in August.

Both Enron and the state's government agreed last month that arbitration proceedings in London should be suspended until December 10, by which time the Maharashtra administration had said it had reached a decision on a renegotiated package for the project.

However, no such decision has been reached and the US company said that pursuit of legal recourse would therefore resume.

Mr Sanjay Batnagar, vice-president of Enron in India, said: "We are honestly perplexed at what constraints have prevented the government on the renegotiated terms."

This state government, a Hindu nationalist coalition of the Bharatiya Janata party and the Shiv Sena, has made no official comment.

A committee of experts formed by the government agreed to a renegotiated formula for the \$2.8bn power

plant last month, but neither they nor Enron have released details of the new package.

However, the Indian press has widely reported that the renegotiated deal appears to meet the central objections to the power plant raised by the state government when it scrapped the project, India's largest foreign investment, in early August.

The government said the deal, agreed by the state's former Congress party

administration, was too costly. Its power tariff of Rs2.40 (7 US cents) per unit too high and that the plant, on the coast south of Bombay, would harm the environment.

After renegotiation, Enron is believed to have agreed to cut the cost of the two-phase project by \$300m, to have cut the averaged tariff to Rs1.88 per unit over its initial 20-year contracted life and to raise the plant's total exportable power from an original 2,015MW to 2,450MW.

The cost cuts appear to have been made possible in a formula which includes the second phase of the proposed power plant in the calculations.

The dispute over Dabhol originally concerned only the first phase 655MW component of the project, the only phase to which the previous state government had actually agreed.

The renegotiated package would therefore, if approved by Maharashtra's cabinet, secure

for the first time both phases of the power plant. Enron has also offered the state's electricity board a stake of up to 30 per cent in the project.

The cause of the cabinet's delay is unknown, but some reports have suggested that the BJP has insisted that further cuts be made in the capital cost of the project.

Enron has said it stands by the renegotiated package and that no further bargaining would be possible.

## FDI 'more important now than trade'

By Frances Williams in Geneva

Unctad's economists expect the flow of foreign direct investment this year to be around \$235bn, slightly surpassing last year's \$228bn and bringing the world FDI stock to \$2,500bn in 1995.

Mr Rubens Ricuperio, Unctad's secretary general, said yesterday that FDI now superseded trade as the most important mechanism for international economic integration.

The 250,000 foreign affiliates of the world's 40,000 multinationals had sales of over \$5,200bn last year, more than all world trade in goods and services, he noted.

Multinationals account directly for about two-thirds of all world trade, about half of this being internal transactions between affiliates of the same company, an Unctad report points out.

The US remains both the biggest overseas investor and the largest recipient of foreign direct investment, with outflows of \$46bn and inflows of \$48bn in 1994.

The FDI stock within the US (on a historical cost basis) is over \$500bn, while US multinationals had assets of \$610bn abroad, more than a quarter of the world's stock.

However, an increasing proportion of FDI - 37 per cent last year - goes to developing countries and when intra-European Union investment is excluded that figure rises to 44 per cent. Unctad expects flows to developing countries to reach \$90bn this year from \$84bn in 1994 - more than triple the 1989 level.

Str Leon Brittan, EU trade commissioner, said yesterday that the Unctad report confirmed the value of foreign investment to poor countries as well as rich ones.

He again called for international rules on protecting and facilitating investment to be discussed by an informal working group of the World Trade Organisation in parallel with current OECD negotiations on a multilateral investment treaty.

## Unctad urges phasing out of restrictions on investment

By Guy de Jonquieres

Direct investments by transnational companies play an increasingly important role in stimulating the restructuring of national economies, particularly in the developing world, according to a report by the United Nations Conference on Trade and Development.

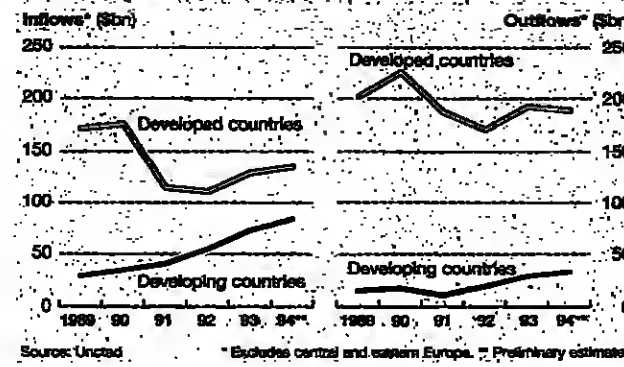
However, it warns host countries that they will not capture the full benefits - and could harm their own industrial competitiveness - unless they act decisively to phase out restrictions which prevent local companies from investing abroad.

The report says that, as well as helping to attract mobile foreign direct investment (FDI), national industrial reforms are actively encouraged by the arrival and local expansion of companies from abroad.

It says the clearest evidence of such "tandem development" is in east and south-east Asia, where the extensive activities of US and Japanese companies, notably in Latin America and eastern Europe, could emulate these successes. But the increased importance of market forces calls for policies more liberal than the interventionist approaches favoured by many Asian countries in the past.

However, developing countries, which absorbed \$43bn of last year's total \$228bn FDI flows, risk handicapping indigenous companies - and even threatening their survival - if

## Foreign direct investment



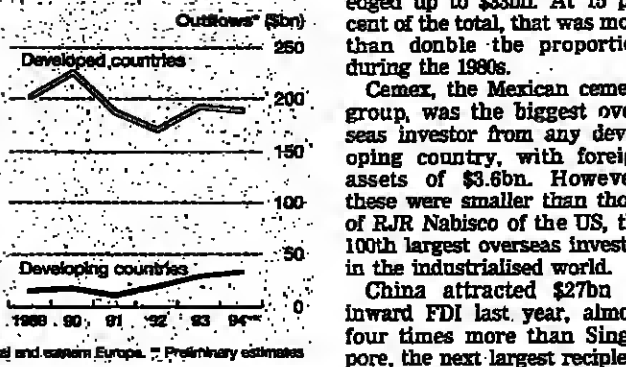
their comparative advantages," the report says.

The results were most impressive in knowledge-intensive manufacturing, such as electronics. As well as boosting exports, the presence of foreign-owned plants had encouraged the emergence of successful local manufacturers in countries such as South Korea.

Other developing countries, notably in Latin America and eastern Europe, could emulate these successes. But the increased importance of market forces calls for policies more liberal than the interventionist approaches favoured by many Asian countries in the past.

However, developing countries, which absorbed \$43bn of last year's total \$228bn FDI flows, risk handicapping indigenous companies - and even threatening their survival - if

## Outflows (\$bn)



these were prevented from investing abroad.

"If imports and inward FDI are being liberalised, [companies] are doubly handicapped, in that [they] must confront foreign competitors at home, without a comparable opportunity to realise benefits from their own overseas investments, or from challenging competitors in their home markets."

The report says reconciling the competitive needs of industry with national balance-of-payments pressures poses a policy dilemma for many developing countries. However, liberalising exchange controls would substantially benefit their economies in the longer term.

Though industrialised countries continue to account for most FDI outflows - \$189bn last year - the share generated

by developing countries had edged up to \$33bn. At 15 per cent of the total, that was more than double the proportion during the 1980s.

Cemex, the Mexican cement group, was the biggest overseas investor from any developing country, with foreign assets of \$3.6bn. However, these were smaller than those of RJR Nabisco of the US, the 10th largest overseas investor in the industrialised world.

China attracted \$27bn of inward FDI last year, almost four times more than Singapore, the next largest recipient among developing countries. There was no evidence that China had diverted projects from other developing countries.

However, it expresses concern that competition between developing countries to offer financial incentives to inward investors may get out of hand, and that the sums paid could negate the economic benefits of some projects.

It calls on governments systematically to review the costs and benefits of incentives, and suggests that closer international co-operation is needed to increase transparency and impose disciplines on policies.

World Investment Report 1995: Transnational Corporation and Competitiveness. UN Sales Section, Palais des Nations, CH-1211 Geneva 10, fax: +41 22 907 0027, or UN Publications, UN Plaza, 10017 New York, fax: +1 212 963 3062. \$45

## West European market sees 3.6% growth after months of stagnation

## Rise in car sales lifts hopes of manufacturers

By John Griffiths

Car sales in western Europe rose more than expected in November, stirring faint hopes among manufacturers that recovery might start to regain momentum after several months of stagnation.

Statistics issued by the European Automobile Manufacturers' Association (ACEA) yesterday showed a 3.6 per cent year-on-year rise in sales last month to 953,300, with sales up in 12 of the 17 countries monitored.

This brought sales for the first 11 months of the year to 11,257,100, a 1.1 per cent rise on a year ago.

Optimism was strengthened by a 7 per cent November increase in sales in Germany, Europe's single largest market which has now shown clear growth for several months after prolonged stagnation.

A 12.8 per cent November increase in the UK and a 12.5 per cent rise in Italy helped offset a further 9.3 per cent fall

in France, where a new round of incentives to scrap old cars is lacking the success of a similar earlier initiative.

Last month saw the Volkswagen group further strengthen its grip on leadership of the west European market, its sales for the month jumping by 16.9 per cent, year-on-year, to 163,600.

This brought its share for the year to date to 16.8 per cent, a full percentage point higher than in the same period of 1994 and nearly 4 percentage points clear of its closest rival, General Motors.

Once again, however, by far the fastest growth is being recorded by Korean manufacturers.

Their collective sales last month soared by 119.6 per cent to 17,500 units, bringing total sales for the year to date to 167,031. This represents a market share of 1.5 per cent compared with 0.9 in the same period of last year.

Europe's car industry, Page 13

## WEST EUROPEAN NEW CAR REGISTRATIONS

January-November 1995

	Volume (Units)	Change (%)	Share (%) Jan-Nov 95	Share (%) Jan-Nov 94
<b>TOTAL MARKET</b>	11,257,100	+1.1	100.0	100.0
<b>MANUFACTURERS:</b>				
Volkswagen group	1,655,908	+7.1	14.8	14.8
- Volkswagen	1,189,815	+6.6	10.7	10.2
- Audi	355,471	+22.4	3.2	2.6
- Seat	270,698	-3.1	2.4	2.5
- Skoda	60,126	+10.6	0.5	0.5
General Motors	1,468,655	+1.8	13.0	12.9
- Opel/Vauxhall	1,400,977	+1.8	12.4	12.4
- Saab	53,947	+13.1	0.5	0.4
PSA Peugeot Citroen	1,354,259	-5.3	12.0	12.8
- Peugeot	808,327	-5.9	7.2	7.7
- Citroen	545,932	-4.5	4.8	5.1
Ford group	1,344,752	+1.8	11.9	11.9
- Ford	1,330,333	+1.3	11.8	11.8
- Jaguar	14,418	+47.5	0.1	0.1
Renault	1,166,534	-4.3	10.4	10.9
Risk group	1,252,529	+3.5	11.1	10.9
- Fiat	979,648	+1.8	8.7	8.6
- Lancia	151,681	+0.3	1.3	1.4
- Alfa Romeo	119,250	+28.0	1.1	0.9
BMW group	763,725	-2.7	6.8	6.6
- BMW	360,357	-0.2	3.2	3.2
- Rover	343,126	-5.2	3.0	3.3
Mercedes-Benz	374,834	-6.9	3.3	3.6
Nissan	346,678	-4.1	3.1	3.2
Toyota	285,912	-2.4	2.5	2.6
Volvo	294,725	+10.2	2.6	1.7
Mazda	154,132	+6.7	1.4	1.5
Honda	167,779	+5.6	1.5	1.4
Mitsubishi	120,387	+9.2	1.1	1.0
Subaru	120,421	+10.7	1.0	0.9
Korean	167,031	+70.9	1.5	0.9
<b>MARKETS:</b>				
Germany	3,081,300	+3.9	27.4	26.6
United Kingdom	1,873,800	+2.0	16.6	16.5
France	1,768,400	-0.6	15.8	16.1
Italy	1,598,200	+1.3	14.2	14.2
Spain	751,300	-8.2	6.7	7.3

\*VW holds 60.3 per cent and management control of Skoda. Skoda cars imported from UK and sold in western Europe. \*\*GM holds 50 per cent and management control of Saab Automobile. \*\*\*Ford group includes Lotus, Alfa Romeo, Innocent, Ford and Mercury. Source: ACEA (European Automobile Manufacturers Association) estimates. Figures are rounded.

## Hong Kong and Australia settle dispute over flights

By Nikki Tait in Sydney and Simon Holberton in Hong Kong

The eight-month aviation row between Australia and Hong Kong was settled yesterday, when both governments signed a compromise memorandum on Qantas' "fifth-freedom" rights from Hong Kong to Singapore and Bangkok.

In Hong Kong a spokesman for Cathay Pacific described the agreement as "sensible". "Given the importance of the route, we always expected the two governments to reach a sensible agreement," he said.

Fifth freedom rights are those which allow an airline to carry passengers between destinations outside its home country. Cathay Pacific, the Hong Kong-based carrier, had

been unhappy about intra-Asian traffic which Qantas, the newly privatised Australian carrier, was picking up in Hong Kong and flying on to Singapore or Bangkok. It also claimed Qantas was using its fifth freedom rights to offer services to European destinations.

When the Hong Kong government threatened to restrict Qantas' fifth freedom rights to 50 per cent of its traffic on the Hong Kong-Singapore and Hong Kong-Bangkok services, Australia retaliated by saying it would not renew the agreement allowing Cathay to fly to Australia. A temporary peace was eventually agreed, but the two governments set December 31 as the deadline for a resolution of the matter.

Details of yesterday's pact

remained confidential but Australia's federal government conceded that it had accepted a limit on the amount of fifth freedom traffic which Qantas could carry.

However, it said Qantas services using Boeing 767 aircraft on the Hong Kong-Singapore and Hong Kong-Bangkok routes would not be affected. Similarly, Qantas should not be affected if it took up unused rights which were agreed with Hong Kong in 1991, "provided, it does not introduce larger aircraft, such as Boeing 747s".

Qantas said it did not expect the new arrangements to have any impact on bottom-line profits. "They are not expected to affect our current operations between Hong Kong, Singapore and Bangkok," said Mr James Strong, managing director.

## WORLD TRADE NEWS DIGEST

## Japan buys more imported chips

Foreign companies' share of the Japanese computer chip market hit a record 26.3 per cent in the third quarter, the US government said yesterday. The previous record was 23.7 per cent, in the fourth quarter of 1994.

Foreign chip makers' market share was 22.9 per cent in the 1995 second quarter, the US trade representative's office said. "I am pleased that foreign companies have achieved yet another record share of Japan's semiconductor market," Mr Mickey Kantor, US trade representative, said.

He said the rise in foreign companies' share of the Japanese semiconductor market since a 1991 agreement to open up that market to US and other foreign producers showed that renewal of the agreement was needed to maintain progress.

The Japanese chip industry has urged that the agreement be allowed to expire next summer. US industry has called for it to be renewed.

Reuters, Washington

## Peugeot to invest in Vietnam

Peugeot, the French motor group, yesterday announced plans to set up a joint venture assembly plant in Vietnam as part of its strategy of expansion in the region.

The project, which involves a partnership with Formach Vietnam and Planworth of Malaysia, is aimed at producing 5,000 vehicles a year. The total investment is estimated at about \$30m, with production due to start by the end of 1997.

The French group is expected to be the biggest investor in the project, with a 45 per cent stake. Initially, the joint company will produce the Peugeot 406 medium-sized car and the Citroen ZX. The partners are considering a second phase of the joint venture, which would double production to about 10,000 vehicles a year.

John Ridding, Paris

## Pakistan opens up to India

Pakistan yesterday said it was bound to open trade borders with old enemy India under new international treaties but would not give it Most Favoured Nation status.

The commerce minister Mr Ahmad Mukhtar told parliament that Pakistan would import only those Indian goods that benefited it, while pursuing the objectives of the World Trade Organisation, successor to the General Agreement on Tariffs and Trade (GATT), and a newly launched south Asian trade pact. India and Pakistan are the main partners in the seven-nation South Asian Association for Regional Co-operation (SAARC) which agreed a trade pact last week.

Replying to opposition fears that freer trade with India, the largest economy in the SAARC group, would harm Pakistani manufacturers, he said Pakistan would have suffered more if it had not signed the GATT treaty.

Reuters, Islamabad

A consortium of 50 international telecommunications carriers, including Kokusai Denhin Denwa and AT&T, has finished constructing the southern route of the TPC-5 transpacific submarine cable. The group will start full operation of the 14,800km southern route connecting Japan's Kanagawa Prefecture and California via Guam and Hawaii on December 31. Since July, the group has partially operated the TPC-5 cable route between Kanagawa and Guam and between Hawaii and California.

SNC Lavalin, Canada's biggest engineering and construction management group, with ESSA Technologies of Vancouver, will provide environmental management services to Vietnam over the next four years under a C\$5m (US\$5.8m) contract with the Canadian International Development Agency.

Robert Gibbons, Montreal

Ever Fortune, a Taiwanese construction company, has won a bid to build a T\$6bn (US\$220m) theme park in the central city of Taichung, the park's land owner, state-run Taiwan Sugar Corp said. The theme park, to occupy 120 hectares of the total 138 hectares of land offered by Taiwan Sugar, would be Taiwan's biggest amusement park.

Reuters, Taipei

Hyundai Motor, South Korea's largest carmaker, signed a letter of intent with Hungary's Cel Motors to build a joint venture factory in Hungary to make 1,000 commercial vehicles a year. Hyundai said. The two companies will look for a plant site and hope to complete construction by late next year. Hyundai and Cel plan to produce 200 2.5 and 3.5-tonne trucks in 1996 and gradually increase their production to 1,000 in 1998.

Reuters, Tokyo

Mitsubishi and Hitachi of Japan have jointly won an order for 24 rail cars worth Y2bn (\$20m) from the Indonesia Railway Public Corporation, the country's national railway company. Four of the cars will be made by Hitachi in Japan, and the rest will be made by PT Inka, the state-owned rail car maker, under Hitachi's technical assistance. Delivery of the rail cars will start in 1997.

Tokyo, Reuters

## GAIN WEIGHT

Don't worry, it won't appear round your middle. The effects of FT PROFILE will only be noticed in the boardroom. And when it comes to giving you added weight in this area, FT PROFILE is the equivalent of a four course dinner.

It feeds your mind a high calorie diet of business information, company data, market developments and details on key people. Using FT PROFILE is as easy as, dare we say, pie? It's available through the computers in your office via modem. So you enjoy instant access to over 4,000 of the world's most respected international business information sources. As well as the FT itself, these include impeccable names such as The Economist, Investors Chronicle, FT Extra and Mintel.

No name can add more weight to your views and decisions than Financial Times. So why not use our profile to improve your stature?

YES, I'd like my views to carry extra weight. Please send me more information about FT PROFILE.

Name \_\_\_\_\_

Job title \_\_\_\_\_

Company \_\_\_\_\_

Address \_\_\_\_\_

Postcode \_\_\_\_\_

Telephone No \_\_\_\_\_ Fax No \_\_\_\_\_

Type of Business \_\_\_\_\_

Does your company already use online services? YES ☐ NO ☐

Please complete and post to: FT PROFILE, FT Information, Pinner House, 13-17 Edgworth St, London EC3A 4DL. Tel: +44(0)171 825 7907 Fax: +44(0)171 825 7959

FINANCIAL TIMES

Information



# Clinton faces fresh squalls on Whitewater

By Jurek Martin in Washington

The White House yesterday made an eleventh hour offer to the Senate Whitewater committee to head off a looming confrontation with constitutional overtones over the First Family's financial dealings in Arkansas.

It said it would provide the committee notes written by a White House legal counsel of a November 1993 meeting with President Bill Clinton's private lawyers. Four presidential aides present at that meeting would also testify before the committee, though the private lawyers would not.

The offer came as the Whitewater committee, under the chairmanship of Senator Al D'Amato of New York,

was prepared to vote to subpoena documents the White House had previously insisted were protected by legal privilege.

In a television interview broadcast on Wednesday night, Mr Clinton described the Republican-led committee's approach as a ploy to get the President of the United States to waive any confidential conversation he may ever have with his lawyers who work for the government or with his private lawyers.

It was not immediately clear what effect the White House would have on the committee vote on the subpoenas, which, if passed and then endorsed by the full Senate, would send the issue to the courts for months. Committee Democrats were threaten-

ing to block any action in the Senate. The Whitewater affair has been off the public front burner for months, an issue mostly for Republicans in Congress and for the anti-Clinton rightwing media.

But the White House's partial invocation this week of the concept of "executive privilege", used without ultimate success by President Richard Nixon to ward off the Watergate investigations, has raised broader concerns of a more substantive cover-up.

Two close aides to Mr Clinton have refused to testify in front of the committee, prompting both the New York Times and the Washington Post, the most prominent non-conservative newspapers, to publish editorials critical of the White House position.

None of this has yet affected the president's recovered popularity, mostly obtained at the expense of the Republican agenda in Congress. An opinion poll released yesterday by the New York Times/CBS News gave him his highest rating in nearly two years and a 52-40 per cent lead over Senator Bob Dole, the majority leader, in next year's presidential race.

But Whitewater, also the target of investigations by special counsel Mr Kenneth Starr, remains an uncertain cloud over Mr Clinton's re-election prospects. It could be rendered more threatening next year by a legal battle over the documents as well as by any damaging conclusions from Mr Starr. The committee yesterday narrowed its subpoena targets from five documents to two, including the

account of the November 5 1993 meeting written by Mr William Kennedy, then on the White House legal staff. The second is a chronology of the whole Whitewater affair compiled five days later by Mr David Kendall, Mr Clinton's private lawyer.

The committee's keenest interest centres on White House actions in the wake of the suicide in the summer of 1993 of Mr Vincent Foster, who served both as deputy White House counsel and the Clintons' private lawyer, and who previously worked in the Arkansas law firm in which Mrs Hillary Clinton was a partner. But it dropped a subpoena demand to see a letter written to Mr Clinton in January 1994 from Mr Foster's attorney.

# US momentum grows for early rate cut

By Michael Prowse in Washington

Reports of flat consumer prices and a modest rebound in industrial production were seen yesterday as creating a favourable backdrop for an early cut in US interest rates.

The Labour Department said the consumer price index was unchanged last month and up 2.6 per cent in the year to November. It was the first time in more than four years that consumer prices did not show a monthly gain.

Separately, the Federal Reserve said industrial production rose 0.2 per cent in November, partially making good a 0.3 per cent decline in October. However, the underlying trend remained sluggish: production was only 1.9 per cent higher than in November last year. Industrial capacity utilisation fell to 83.1 per cent, from 83.2 per cent in October.

Mr Bruce Steinberg, a senior economist at Merrill Lynch in New York, said he expected the Fed to cut rates by a quarter point next Tuesday even if Congress and the White House had not agreed a budget deal. The Fed would not delay

action because "growth is sluggish and inflation dormant".

Following figures this week showing an erratic 0.5 per cent gain in producer prices last month, the flat reading on consumer prices provided reassuring confirmation that inflationary pressures remain subdued. In the three months to November, consumer prices rose at an annual rate of only 1.8 per cent. This is close to "stable prices" given that many economists believe the official index overstates the underlying inflation rate by up to 1 percentage point.

Most categories of industrial production registered gains last month: output of consumer goods and business equipment rose 0.3 per cent and 0.5 per cent respectively. The figures would have been slightly stronger but for the impact of a strike at Boeing, the aircraft maker, which depressed overall production by 0.2 percentage points in October and 0.1 percentage points last month.

Economists expect factory output to grow slowly for several months because many manufacturers are still trying to reduce excess inventories.

# Entertainment group is centrepiece of a planned \$7bn hi-tech prototype community

## Dream team for Spielberg's DreamWorks

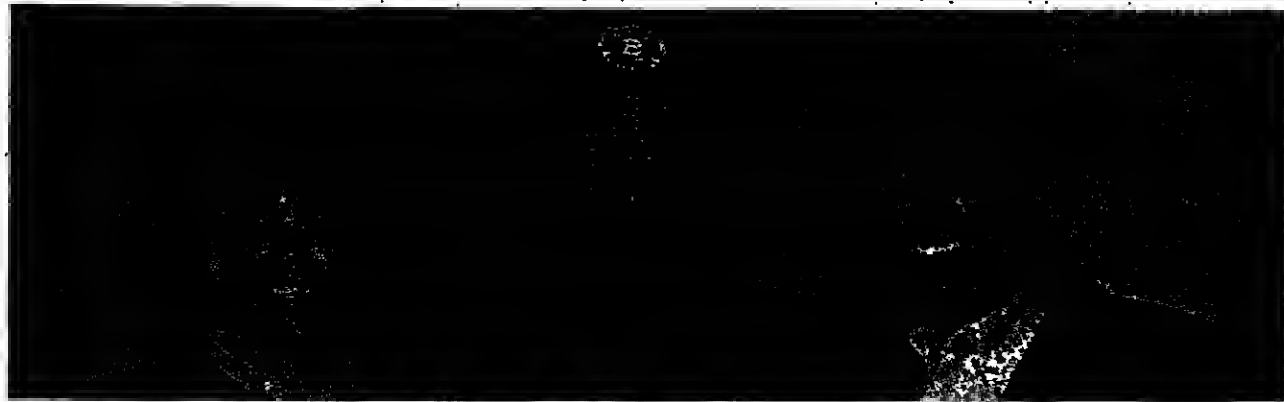
By Christopher Parkes, West Coast Correspondent

A one-year-old private business, run by three men who do not wear ties and which has yet to reveal its first products, has been named as centrepiece and anchor tenant of a \$7bn hi-tech prototype community for the 21st century.

DreamWorks SKG, the entertainment group founded by film maker Mr Steven Spielberg, pop music's Mr David Geffen, and former head of Disney Studios Mr Jeffrey Katzenberg, is to set up its headquarters on a 1,000-acre plot sandwiched between Los Angeles International Airport and the Marina del Rey yacht basin.

The Playa Vista site, inhabited by blue herons, snowy egrets and their diet of frogs, will also house the company's new film studio - the first such facility to be built in the city in at least 50 years - and a self-contained mini-town of 50,000 people.

At a ceremony on Wednesday marking the city council's grudging approval of a tailor-made package of incentives and tax breaks worth about \$70m, in return for an undisclosed DreamWorks investment, politicians and promoters variously proclaimed the development as "the world's



THE DREAM TEAM: Jeffrey Katzenberg (left), Steven Spielberg (centre) and David Geffen

largest real estate project". Soothing data were released to counter protests that the inner city was being starved of development funds while show business skimmed the subsidies. By 2001, according to a study from accountants Ernst & Young, Playa Vista's economic output would exceed \$5bn annually, and its businesses would have generated 22,000 new jobs - on and off the site. The annual benefits to state and local authorities would include a tax "take" of \$125m a year.

DreamWorks, which expects ultimately to employ some 1,400 people at Playa Vista (plus a separate workforce at its Glendale animation studios), will bring with it a train

of followers and suppliers. These include IBM and computer imaging specialists Silicon Graphics and Digital Domain. Between them they will occupy some 20 per cent of the available studio and office space. Others, say executives at Maguire Thomas Partners, the development company leading the project, are "bound" to follow.

If the magnetism of the DreamWorks name is insufficient, and the financial incentives do not appeal, there are powerful technological attractions such as the GTE telephone company's high-capacity digital freeway which connects the site - formerly home to Hughes Aircraft and later

McDonnell Douglas - with film, media and music companies clustered a little to the north in Santa Monica.

GTE's contribution to the scheme will be an "unmatched" telecommunications infrastructure, according to Mr Charles Lea, chief executive. Businesses, homes, schools, health services and other community facilities will be linked in a system provided with band width capable of transmitting 1m pages of text in four seconds.

The network would allow DreamWorks and others to link studios and post-production centres worldwide, one official said. Much of film making's potential, experts say, lies in the

computerised generation and manipulation of images which demand huge resources in terms of computer storage and transmission capacity.

Even so, and in the continued absence of the full-scale virtual studio (a project to be developed on the site by cyberspace experts from the University of Southern California), Mr Spielberg and company have elected to start in more conventional surroundings.

Indeed, what Mr Spielberg described as the film studios of the 21st century appeared physically to be much the same as the old-style facilities. Only bigger. The DreamWorks television and film factory is to be built in and around the historic, all-wood hangars where

Mr Howard Hughes built the first and only wooden eight-engine "Spruce Goose" flying boat.

DreamWorks has undertaken to fit out the still-sound hangars for full-scale film and television programme making. Mr Spielberg, in baggy trousers and a black baseball cap, mused extensively on the importance of the dream as a personal incentive and felt there was "a cosmic relevance" in DreamWorks setting up shop in the place where Mr Hughes had attempted to realise his fantasies.

Mr Katzenberg provided the more down-to-earth intelligence that while the film industry was not short of dreams, it was always in need of large, fully-equipped sound stages. The trio's plan to build one 80,000 sq ft unit - the world's biggest - and two others of 25,000 sq ft apiece divided by a removable partition, was drafted on the assumption that they could always be rented out when DreamWorks was not using them.

A hearty round of applause greeted an assurance that in future there would be less need for US-financed films requiring large studios to be made abroad in places such as the James Bond set at Pinewood, Britain.

# Samper cleared of drugs charges

A congressional committee handed Colombia's embattled President Ernesto Samper a victory yesterday by voting to clear him of possible impeachment on drug corruption charges. Reuter reports from Bogotá.

The 15-member committee started investigating Mr Samper on August 1 over charges he authorised the receipt of millions of dollars in Cali cartel drug money to help win election last year.

The committee, dominated by members of Mr Samper's Liberal party, said all but one

law maker had voted to shelve its preliminary investigation because there was no evidence to warrant a full-blown congressional hearing.

The committee stressed the investigation could be reopened at any time if new evidence surfaced. Prosecutor General Alfonso Valdivieso is pressing ahead with his own, independent probe of the campaign finance scandal.

The political uncertainty weighing on Colombia's financial markets and prompting bleak economic forecasts for next year is likely to continue.

# It takes more than sheer size to succeed in global markets. Hoechst.

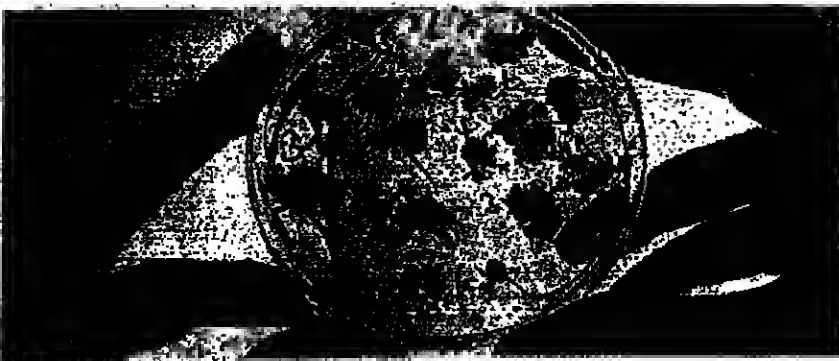
## Health Care

Developing medicines to fight disease is our top priority at Hoechst.



## Agriculture

Advanced crop protection products promote good harvests and respect nature.



## Chemicals

New materials are important preconditions for progress and quality of life.



World markets are becoming more global and more competitive every day. That's why it takes more than size alone to meet tomorrow's challenges.

Progress in medicine, environmentally sound crop protection products and advanced materials call for a broad scientific base. But innovative problem-solving can only be achieved through close cooperation with our customers.

By reorganizing the group into independent companies active in the fields of pharmaceuticals, agriculture and chemicals, we have prepared the ground for meeting the growing needs of these markets.

Our aim is to join with our customers in finding new ways to improve the quality of life, at the same time conserving energy and raw materials.

Hoechst  
D-65926 Frankfurt am Main  
Internet:  
<http://www.hoechst.com/>

Hoechst

Hoechst is an international group of companies spearheading innovation in health care, agriculture and chemicals. With a staff of 160,000 people worldwide, annual sales total DM 52 billion.



## NEWS: ASIA-PACIFIC

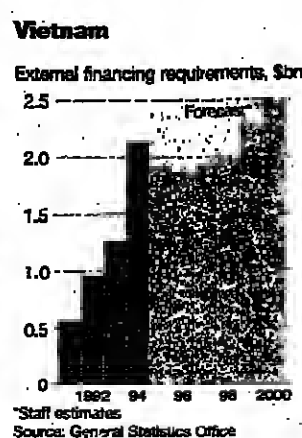
## Vietnam seeks to resolve debt as needs loom

Infrastructure projects await financing, but \$800m must be settled first, writes Jeremy Grant

Vietnam is still locked in tough talks with its commercial creditors almost a year after they began, but several debt-related issues are putting pressure on Hanoi to reach agreement on rescheduling its \$800m arrears soon.

Most of the money owed is to Japanese banks and trading houses and dates from the late 1970s. Hanoi has no previous experience of debt negotiations and is seeking a one-time rescheduling of the entire amount, probably through Brady-style bonds in a formula similar to that used to resolve Latin American debt in the 1980s.

Until a settlement is reached, the country's sovereign credit risk remains high, choking foreign bank lending when commercial funds are increasingly needed for infrastructure projects. Hanoi had hoped that a deal would also pave the way for its debt on the international capital markets with a \$100m Eurobond early next



year, capping 10 years of economic reform known as *doi moi*.

Progress in the talks with its commercial creditors - the so-called London Club - has been slow. The main sticking point is Hanoi's insistence on 50 per cent forgiveness at a time when Vietnamese debt is trading on the secondary market at a relatively high 73

cents. Bankers say the London Club is in any case likely to forgive only accrued and penalty interest, which accounts for half the \$800m owed.

Vietnam's negotiating position stems partly from a provision in an agreement reached with multilateral - so-called Paris Club - donors last year which recommends that Hanoi seek a 50 per cent write-down at the London Club, represented by the Bank of Tokyo, the principal creditor, and Australia and New Zealand Banking Group (ANZ).

Possibly sensing agreement with the London Club this year, Vietnamese officials recently were talking publicly about a Eurobond issue in 1996. Some foreign bankers say a modest issue could succeed, even if Vietnam were not to seek a credit rating first.

Economic fundamentals are mostly sound. Gross domestic product growth is averaging 8.5 per cent a year and inflation appears to be under con-

trol at about 15 per cent. The country's recent accession to the Association of South-East Asian Nations will also help.

Scores of investment bankers from Hong Kong and Singapore have visited Hanoi in the past two years, armed with slick presentations on the mechanics of bonds and offers of free advice. Their sales pitches have often met polite bewilderment from Vietnamese officials who are only just getting to grips with the basics of commercial banking.

Vietnam accepts that a Eurobond would not be possible before resolution of the London Club debt but critics argue, with increasing vigour, that any issue would be premature in any case. They say that Vietnam cannot afford to incur even modest additional debt service obligations when its overall arrears, including a huge Soviet debt owed to the former Soviet Union, are unresolved.

"The issue is not whether

they do a Eurobond or not," said Mr Bradley Lalonde of Citibank. It's whether they can control the amount of debt they take on board.

Vietnam has foreign exchange reserves of just \$300m, according to the World Bank, and a trade deficit widened to \$1.8bn in the first 11 months of this year compared with \$900m for the whole of 1994.

To underline the point, the World Bank took advantage of a meeting of multilateral aid donors in Paris at the end of last month to pour cold water on the Eurobond plan. Its rationale was that with foreign investment of \$1.7bn so far and an additional \$2.3bn in official development aid pledged by donors at the meeting, Hanoi should concentrate on increasing disbursements of these funds rather than seeking money abroad on what could be expensive commercial terms.

Meanwhile, in spite of years of haggling over an appropriate dollar-ruble exchange rate for Hanoi's estimated \$10.5bn debt to the former Soviet republics, mostly Russia, none has been agreed. No matter what rate is fixed, bankers say the figure is large enough to imply a significant hard currency debt, casting a long shadow over Vietnam's future debt service obligations and overseas borrowing plans.

"Everybody knows that this [ruble debt] will have to be converted into hard currency at some stage," said one European banker.

While bankers ponder these issues, the London Club talks have come under threat from a British Virgin Islands-registered company, Abbottsford Investments, which is taking Vietcombank, a state-owned commercial bank in whose name most of Vietnam's debt is held, to court in London for repayment of \$2.2m of the debt.

Abbottsford is understood to have bought a slice of Vietcombank debt on the secondary market in 1994. Early this year Abbottsford demanded repayment of the loan at full value but Vietcombank refused, saying it was still in talks with the London Club.

Abbottsford responded with a petition served in London in July seeking the winding up of the bank. Vietcombank has made a last-minute offer to settle the out of court and the case has been adjourned until mid-January to give time for Abbottsford to consider Vietcombank's terms.

The case does not yet appear to have affected the London Club talks but it has rattled bankers. They fear that if Abbottsford achieves a settlement seen as generous by other, non-London Club holders of Vietnamese debt - about a third of it - this could trigger a wave of claims against Vietcombank, derailing the negotiations.

## Japan set to agree tax reform package

By William Dawkins in Tokyo

Japan's three-party coalition was last night poised to agree the outlines of a package of tax reform measures intended to support the fragile economic recovery.

A draft of the plan confirms, as expected by the financial markets, that the government intends to extend into 1996 an existing ¥2,000bn (\$19.6bn) a year personal income tax rebate. It is to be ratified at a cabinet meeting today.

The draft proposes a ¥300bn a year cut in securities transaction tax, now 0.5 per cent, aimed at attracting more foreign investors to buy shares. In anticipation, the Nikkei 225 share index rose yesterday 1.1 per cent, to an 11-month high of 19,499.30.

Other proposals include a cut in an annual holding tax on land, in what analysts believe will prove an inadequate attempt to revive the property market. Holding tax was introduced in 1992 to restrain a rise in land prices, which have since fallen by about 60 per cent.

The dominant Liberal Democratic party is keen to see the tax abolished, while the left-wing Social Democratic party of Prime Minister Tomiichi Murayama seeks to keep the tax unchanged.

Also planned is a cut in property transaction tax, less controversial. The two sides were working on a compromise last night, expected to produce small cuts "in both kinds of property tax, worth up to ¥300bn annually."

The holding tax cut would benefit companies that own large inner-city land holdings. But the transaction tax cut is unlikely to stimulate property sales so long as prices remain so low, Mr Jeff Young, economist at Salomon Brothers Asia, says.

The tax changes go to parliament for final approval early next year. Next year's budget, a draft of which is due next Wednesday, will be based on the assumption the tax reforms come into effect.

## China condemns US reaction to long jail term for dissident

By Tony Walker in Beijing

China bitterly condemned the US yesterday for "unwarranted interference" in its internal affairs following strong US criticism of the jailing of Mr Wei Jingsheng, the prominent dissident.

World outrage over the 14-year jail sentence imposed on Wednesday on Mr Wei, 46, threatens to complicate China's international relations, particularly those with the US.

Mr Chen Jian, foreign ministry spokesman, used forceful language at a press briefing to single out the US, saying Washington's criticism had "aroused strong indignation in China."

"We strongly condemn these malicious moves by the US side which constitute a grave infringement of China's sovereignty, and interference in China's internal affairs," Mr Chen said.

The Chinese official warned that further US criticism would risk serious deterioration in relations. The US, he said, should stop "vicious

actions... so as to save bilateral relations from being severely harmed."

Sino-US relations have been on a roller-coaster ride this year with a deep chill in mid-year over the visit to the US in June of President Lee Teng-hui of Taiwan. Ties had recently begun to improve, but the severe punishment meted out to Mr Wei represents a setback.

Mr John Shattuck, US assistant secretary for democracy, human rights and labour, condemned China's handling of the Wei case, reflecting international revulsion over the severity of the sentence.

"The Chinese authorities handled this case in a way which clearly violated Mr Wei's internationally recognised right to a fair and public hearing of criminal charges against him," Mr Shattuck said.

US congressmen are threatening to reimpose a direct link between China's human rights behaviour and its access to the US market under Most Favoured Nation status rules.

The Clinton administration last year de-linked trade and human

rights issues, thus facilitating renewal of China's MFN status. The move was roundly condemned by international human rights groups who argued that China would face fewer human rights constraints.

China's media yesterday acclaimed the sentencing, with the Worker's Daily carrying the story under a headline which read: "Wei Jingsheng gets what he deserves: 14 years in jail."

But many Beijing residents believed the sentence excessive, describing it as an "over-reaction" by a nervous administration involved in a delicate transition from one generation of leaders to another.

Chinese official spokesmen would, however, brook no criticism. "It is purely China's internal affair for its judicial departments to pass sentence on Wei Jingsheng for his activities to subvert the government," said Mr Chen. "China is a sovereign state. It is China's sovereign right to bring law breakers to trial."

## Nationalism must not erode relations, says new envoy

## US warned over world ties

By William Dawkins

Japan's new ambassador to Washington yesterday warned that budding Japanese nationalism and US domestic politics should not be allowed to erode their relations.

Mr Kunihiko Saito, former vice-foreign minister, who will take up his new post on December 27, cautioned it would be "really unfortunate" if the US public, in a presidential election dominated by domestic politics next year, were to lose interest in foreign policy.

"There is a general tendency in the US to be less and less aware of the role to be played by the US in international affairs," he said. Asia as a whole needed the continued political and security engagement of a strong US to ensure regional stability.

Mr Saito deplored the "buds of near-sighted nationalism" among certain, unnamed Japanese politicians, who asserted Japanese interests more openly than before and showed "an unfortunate tendency to be over-sensitive" about the US.

"Some people say we should be able to say No to the US. This does not make sense to us in the foreign ministry. We have been constantly saying No to the US."

The appointment of Mr Saito, a defender of the security link with the US, comes at a sensitive time in relations between the world's two largest economies after a year of trade disputes. Japanese opinion has swung against the presence of the US military there since the alleged rape in September of a schoolgirl near a US base in Okinawa.

The proportion of Japanese people who view relations with the US favourably has plunged by 12 percentage points over the past year to less than a quarter, a record low, according to a recent opinion poll by the Yumuri Shinbun, Japan's largest circulation daily newspaper.

Nearly 60 per cent still feel the security pact is useful, but Mr Saito admitted Tokyo should do more to persuade the public of the importance of maintaining the security tie. He hoped Japanese emotions over the US were a passing effect of the

50th anniversary of the second world war surrender by Japan and the situation would improve in coming years.

At the same time, Mr Saito saw "no need to be pessimistic." US-Japan relations were sound in the long term, despite short-term developments.

He did not expect the present differences over access to the Japanese semiconductor and photographic film markets to develop into serious conflicts, such as last summer's row over trade in cars and car parts. Barring a few "minor incidents", senior politicians on both sides saw their relations in a rational and responsible light, he said.

In some important areas, the two powers were co-operating well. He cited the creation of the Korean Energy Development Organisation, to supply nuclear reactors to North Korea in exchange for a freeze in Pyongyang's suspected nuclear weapons programme. An accord for the supply of the reactors is expected to be signed in New York on Friday.

**FT MULTIMEDIA**  
Who will be the winners?

22 & 23 March 1996  
Hotel Inter-Continental, Seoul, South Korea

Multimedia is set to be one of the major growth industries of the next decade—but where will that growth take place? Increasingly the focus is turning to Asia, with its concentration of technological expertise and a young ambitious population, eager for entertainment and information. Now, as many Asian countries install state-of-the-art infrastructure systems, they could be achieving an ideal position to develop multimedia. Will they leap-frog the West to become the leaders in multimedia development and usage? Which companies will be the winners? What role will China play? These and other questions will be addressed at the Financial Times Multimedia Conference in Korea, in association with the publishers of the leading Korean financial daily, Maeil Business Newspaper and TV.

Topics include:

- ★ South East Asia's role in the growth of multi-media
- ★ Will Asian countries leap-frog the West and jump to the forefront of multimedia development?
- ★ Financing infrastructure developments
- ★ Will trade barriers impede the growth of Asian multimedia suppliers?
- ★ Multimedia in China: tiger or paper tiger?
- ★ Who will be the winners in the multimedia revolution?

Supported by: **FT CONFERENCES** in association with **Official Carrier: Lufthansa**

**The Maeil Business Newspaper and TV**

**ENQUIRY/REGISTRATION FORM**

Please complete and return to: FT Conferences, 102-108 Clerkenwell Road, London EC1M 5SA, UK. Tel: (+44) 171 814 9770 Fax: (+44) 171 873 3969/3975

As of 15 January 1996 the new address for FT Conferences will be: Maple House, 149 Tottenham Court Road, London W1P 9LL. Tel: (+44) 171 896 2626 Fax: (+44) 171 896 2696/2697

Multimedia Seoul, South Korea, 22 & 23 March 1996 (PLEASE TYPE)

Mr/Ms/Ms Dr/Other (PLEASE TYPE) (PLEASE TYPE)

First Name \_\_\_\_\_ Surname \_\_\_\_\_

Position \_\_\_\_\_

Department \_\_\_\_\_

Company/Organisation \_\_\_\_\_

Address \_\_\_\_\_ City \_\_\_\_\_

Postcode \_\_\_\_\_ Country \_\_\_\_\_

Tel \_\_\_\_\_ Fax \_\_\_\_\_

Type of Business \_\_\_\_\_

Please send further information on this conference

Please reserve one place at the rate of £750.00

Please send details of FT Speakers' Papers available

Please send details of FT Conferences in the following areas:

Payment Details

☐ Cheque enclosed made payable to FT Conferences

☐ Bank transfer to: FT Conferences, Midland Bank plc, City of London Corporate Office, Account Number: 7000095 Sort Code: 40 02 50 International SWIFT Code: MIDLG22 (Please quote delegate name as reference)

☐ Please charge my AMEX/MasterCard/Visa with £ \_\_\_\_\_ Card No: \_\_\_\_\_

Signature of cardholder \_\_\_\_\_

Expiry date: \_\_\_\_\_

Cancellation Policy: Cancellations must be received in writing by 8 March 1996, and will be subject to a 20% cancellation fee unless a substitute delegate is offered. After this date, the full registration fee will apply, however substitutions will still be accepted.

## Canberra and Jakarta to sign security pact

By Nikki Tait in Sydney

Australia and Indonesia are to sign a formal security alliance on Monday, committing the two governments to regular consultations and, when appropriate, concerted action on defence matters.

The agreement is the first pact of this nature between the two countries, which have often had a tense relationship. It was revealed in Australia yesterday by Mr Paul Keating, prime minister, who described it as "a serious and important step for both countries."

Mr Keating said the pact had been born out of the increasing diplomatic and economic linkages between the two countries and reflected growing confidence on both sides. "But it goes beyond that: to set out in formal terms for the first time our common interests in the peace and security of the region around us, and our intention to co-operate together in support of those interests," he said.

"The agreement is intended to make an enduring and powerful assertion in the region and outside that the long-term strategic interests of Australia and Indonesia coincide."

The security agreement, under negotiation for 18 months, stipulates the two governments will regularly consult at ministerial level over matters affecting their common security, and co-operate where this would be beneficial either to them or the region.

They would also consult if there were "adverse challenges to either party", and consider measures which could be taken either individually or jointly.

The agreement will be signed in Jakarta, at a meeting bringing together Indonesia's President Suharto, Mr Keating, their foreign and defence ministers, and respective heads of the armed forces.

The pact comes after a year in which human rights issues, notably over East Timor and Irian Jaya, have failed to derail growing trade and diplomatic ties. Defence co-operation has also grown: earlier this year, Indonesian soldiers took part in the "Kangaroo 95" exercises held in northern Australia.

Although Australia's recent pursuit of steadier rapport



Keating: 'deep rapprochement'

with its northern neighbour has been partly driven by trade and economic considerations, a close personal relationship between Mr Keating and President Suharto has provided impetus. This week Mr Keating was quoted as saying that a "deep rapprochement" between Australia and Indonesia was the policy initiative he would most like to achieve before leaving public life.

News of the pact brought mixed reaction in Australia. The opposition coalition gave cautious support. "This is a sensible move which builds on Australia's significant defence co-operation with Indonesia," Mr John Howard, opposition leader, said.

Human rights activists, working for East Timorese independence, described it as "not worth the paper it is written on. If Mr Keating and Senator [Gareth] Evans [foreign minister] had any confidence the Australian people would appreciate this agreement, it would have been discussed openly in advance," one said.

Joe Leahy adds from Jakarta: Mr Juwono Sudarsono, an analyst with the National Resilience Institute, an Indonesian think-tank, said the pact was part of moves to strengthen security relations among nations in south-east Asia and the south Pacific in anticipation of the growing domination of Japan, China and Russia.

But it stopped short of ensuring automatic mutual defence co-operation in the event of a threat to either nation.

## ASIA-PACIFIC NEWS DIGEST NZ markets fall on Brash move

The New Zealand stock market lost nearly 27 points off its main index yesterday after Mr Don Brash, Reserve Bank governor, announced he was tightening monetary policy in response to the government's announcement of significant tax cuts. The NZSE 40 index slipped 26.82 points to 2,121.78, more than erasing Wednesday's buoyancy when it rose 12.88 after the government announced NZ\$1bn (US\$440m) tax cuts, to take effect next July shortly before general elections.

The market's mood had been boosted by the Treasury's accompanying positive statements on the fiscal position and growth prospects over the next three years.

Mr Brash said short-term domestic interest rates and the trade-weighted currency would have to rise over the next two quarters to counter risks of higher inflation next year. Real risks existed of inflation breaking through the 0.4 per cent target range unless the bank kept a firm grip on monetary policy.

Terry Hall, Wellington

## Japanese businesses spend more

Japanese companies have started to spend more on plant and equipment, but the number of business collapses continues to rise, the latest batch of economic data show. Corporate capital spending in the three months to September rose 5.1 per cent against the same period last year, the finance ministry announced yesterday. That came after a 1.9 per cent year-on-year rise in the three months to June, the first such increase in three and a half years and proof that capital investment might have hit bottom, an official said.

But if the strong are gearing up for recovery, the number of failures continues to grow. Teikoku Data Bank, a credit research agency, said yesterday there were 1,237 corporate bankruptcies in November, up 5.2 per cent on the same month last year and the 10th monthly increase running.

Corporate casualties' liabilities of ¥771bn (\$6.8bn) last month bring total liabilities left by collapsed companies to just over ¥7,900bn in the first 11 months of this year - a record. Cost-cutting by big companies continues to depress profits at their subcontractors, the backbone of the industrial economy.

William Dawkins, Tokyo

## Loan companies under threat

The Japanese government may seek criminal charges against officials of the country's debt-ridden *jusen*, or housing loan companies, and the delinquent borrowers, Prime Minister Tomiichi Murayama said yesterday. "The government will handle individual cases and disclose them to the public," he told a parliamentary budget committee, pledging more disclosure of housing loan companies' loan losses before considering the use of public funds to cover the losses.

The announcement comes as tensions are heightening over the liquidation of the *jusen* and the method of dividing up the losses. Mr Murayama has promised to present a solution to the problem on December 20, but talks between the ministry of finance and agriculture ministry, which oversees the agricultural co-operatives with large amounts of outstanding loans to the companies, have so far failed to produce a ball-out scheme.

The banks are unhappy with the refusal by agricultural co-ops to share in the losses.

Emiko Terazono, Tokyo

China's consumer price index rose 11.3 per cent in November over the same month a year earlier, giving aggregate consumer price inflation of 17.7 per cent for the first 11 months. The Xinhua news agency said. Reuters, Beijing

Singapore's industrial output grew 10 per cent in October on a year-on-year basis, the Economic Development Board said. September growth was 11.5 per cent. Reuters, Singapore

Indonesia's central bank will raise the reserve requirement to 3 per cent from 2 per cent, from February 1. Reuters, Jakarta



# Uproar as Nigerians challenge regime

By Paul Adams in Lagos

Civilian politicians from throughout Nigeria challenged the military government's three-year transition programme at a national meeting in Lagos yesterday.

The meeting became rowdy when the man who inspired the forum, elderly ex-governor Mr Michael Ajasin, condemned the military government and called for the immediate release from detention of Chief Moshood Abiola and recogni-

tion that he was the winner of the presidential election annulled in 1993 by the army. An attempt by one delegate to get endorsement of Mr Ajasin's proposals provoked uproar and a fight was started by intruders, who according to official organisers of the meeting had been sent by the government to cause disruption.

Mr Ajasin said that in one generation Nigeria had changed from the great black hope to a big black sheep and described the political crisis,

the decline of the economy, the collapse of social services and the international isolation of Nigeria as intolerable.

Mr Ajasin proposed the creation of a committee of civilians to negotiate with the regime for an early end to army rule, not in 1997 as suggested by the Commonwealth but in 1994.

He also said there must be a code of conduct, a view backed by Mr Shams Shagari, the last civilian president who was deposed by an army coup in

1988, in a speech read in his absence.

Finally, Mr Ajasin rejected the military's proposals for power rotation between six regions and said that Nigeria needed a truly federal structure giving autonomy to each region.

In October, Gen Sani Abacha, the regime's leader, pledged to lift the ban on party politics and to install a system of power rotation between six regions.

Although this first independent meeting of civilian leaders since Gen Abacha seized power two years ago exposed old divisions between the north and south of the country, the regime can expect opposition from civilian politicians at home, as well as condemnation of army rule from the international community.

There has been no official government comment on the meeting but Police Inspector General Ibrahim Comazai, a member of the ruling council, said on Wednesday that politi-

cians were free to meet after the announcement of the transition to civil rule programme.

The pressure to restore Africa's most populous nation to democracy has intensified since the hanging last month of nine minority-rights activists, including writer Mr Ken Saro-Wiwa.

Western nations have taken several measures, including an arms embargo and downgrading of their representation, while the Commonwealth has suspended Nigeria.

Japan is due today to approve the dispatch of troops on a United Nations peacekeeping mission to the Golan Heights, the first Japanese military involvement in the Middle East.

The agreement, finalised by a security panel yesterday for today's cabinet meeting, ends nearly a year's debate over whether to send such a mission. Foreign ministry officials feared that uncertainty risked hampering Japan's attempts to take a stronger role in assisting stability in the Middle East, source of three quarters of its oil imports.

Japan will send 111 lightly armed men to join the UN Disengagement Observers' Force, to replace a Canadian team, on January 15 and stay until the end of next August.

The main point of controversy between the three members of Japan's coalition government of conservatives and socialists was over what kind of arms the men should carry, consistent with the rules of a pacifist constitution. In the end, the coalition agreed to follow the existing Canadian team's example and permit small arms for self defence, a pistol for each serviceman and two light machine guns between them.

*William Dawkins, Tokyo*

## INTERNATIONAL NEWS DIGEST

### Japan to send troops to Golan

Japan is due today to approve the dispatch of troops on a United Nations peacekeeping mission to the Golan Heights, the first Japanese military involvement in the Middle East.

The agreement, finalised by a security panel yesterday for today's cabinet meeting, ends nearly a year's debate over whether to send such a mission. Foreign ministry officials feared that uncertainty risked hampering Japan's attempts to take a stronger role in assisting stability in the Middle East, source of three quarters of its oil imports.

Japan will send 111 lightly armed men to join the UN Disengagement Observers' Force, to replace a Canadian team, on January 15 and stay until the end of next August.

The main point of controversy between the three members of Japan's coalition government of conservatives and socialists was over what kind of arms the men should carry, consistent with the rules of a pacifist constitution. In the end, the coalition agreed to follow the existing Canadian team's example and permit small arms for self defence, a pistol for each serviceman and two light machine guns between them.

*William Dawkins, Tokyo*

**Syria frees Islamic militants**  
Syria has freed 1,200 members and supporters of the banned Moslem Brotherhood group over the last 10 days, political sources in Damascus said yesterday. The prisoners were freed following an amnesty declared by Syrian President Hafez al-Assad to commemorate the 25th anniversary of the coup that brought him to power. It was the biggest release of political prisoners connected to the militant Moslem Brotherhood, which is banned in Syria, since the government crushed an uprising led by the group in 1962.

The sources said the amnesty also allowed Moslem Brotherhood leaders who have been in exile to return to Syria. A report in pan-Arab daily Al Hayat this week said Sheikh Abdelhadi Abu Ghadda, the former leader of the Syrian Brotherhood, returned to Damascus on Tuesday after 18 years in exile. Presidential spokesman Joubran Kourieh said Mr Assad had sent an amnesty law to parliament yesterday which should lead to the freeing of scores more prisoners. There was no word yet on the number that could be freed and it was not clear if they would also be members of the Moslem Brotherhood.

*Reuter, Damascus*

**Moslem leader is 'released'**  
Mr Abdelhadi Yassine, Morocco's most prominent Islamist leader, is no longer under house arrest, members of his movement, Al Adl wal Ihsan (Justice and Charity), said yesterday. Mr Fathallah Arsalan, a member of the executive council of Morocco's largest Islamist grouping, said he was allowed to visit Mr Yassine late on Wednesday for the first time in six years.

Police continued to guard the house in Sale, near Rabat, he said, but are no longer barring visitors.

The move, which Moroccan sources say follows a palace decision, comes at a time of increasingly open debate about human rights and highlights King Hassan II's policy of tolerance towards an Islamist movement that has been gaining adherents this year among university students. Morocco's Islamists - most of them organised in four different movements - are officially barred from setting up parties, denied legal status as associations and kept under a close watch.

But they are allowed to gather, arrange social events, publish newspapers and preach a stricter adherence to Islamic values. None of the groups advocates violence.

*Roula Khalaf*

## Yemen tries to defuse Saudi border tensions

By Robin Allen in Dubai

Yemen is to hold talks with Saudi Arabia in an effort to defuse tensions between the two nations after a renewed outbreak of border clashes last week.

Officials in Sanaa, the Yemeni capital, said Sheikh Abdullah Al-Ahmar, Yemen's parliamentary speaker, would visit Saudi Arabia tomorrow for discussions with Prince Sultan Bin Abdul-Aziz, the Saudi defence minister.

The Yemeni government said there had been clashes near Al-Kharakhi, 100 km west of the Yemen-Oman-Saudi border in the northern part of the Mahrah area in territory claimed by Yemen. A Yemeni official said three Saudi infantry and armoured brigades had moved into the border area with Yemen at the weekend.

Western oil companies have concessions all along the under-mapped Saudi-Yemen border, but most have stopped

operations pending a lasting settlement of the dispute.

Tension rose in Sanaa following the renewed fighting, less than a year after the country signed a memorandum of understanding with the Saudis to solve the 61-year-old dispute.

The memorandum, signed in February, reconfirmed the existing demarcated border from the Red Sea 800 km inland to Jebel-Thar near the Saudi town of Najran; and established a Saudi-Yemen group to define the remaining 1,500 km of under-mapped border up to their joint frontier with Oman. It also allowed for the establishment of a joint military committee whose job is to avert and, if necessary, control military incidents along the border.

Relations between the two appeared to have improved since the agreement and President Ali Abdullah Saleh's "reconciliation" visit to King Fahd last June. This was the first heads-of-state contact since

Yemen incurred Saudi wrath in August 1990 by refusing to support UN sanctions on Iraq in the aftermath of its invasion of Kuwait. Relations were further soured last year following accusations by northern Yemeni officials that Saudi Arabia was backing the south in Yemen's civil war.

Yemeni concern is heightened by what officials discern to be Saudi Arabia's motive behind last week's border incident. According to an official in Sanaa, Yemen has agreed to discuss an extension of the Saudi oil pipeline system across Yemeni territory to the Indian Ocean on a basis similar to other countries such as Turkey and Syria which allow pipelines to the Mediterranean.

"The government is willing to talk in terms of leasing a pipeline to the Saudis so they can avoid the bottlenecks of the Bab al Mandab strait (at the entrance to the Red Sea) and the Strait of Hormuz (at the entrance to the Gulf). But the Saudis are not content with that. They have proposed a perpetual lease amounting to sovereignty over a 50-mile wide corridor on Yemeni territory running the full length of the Yemen-Oman border," Yemen, the official said, "is not interested in talking about leasing its territory."

The black market rate of the Yemeni rial fell to YR125 to the US dollar after the border clash, from YR115 last month. The official rate is YR50 to the dollar.

operations pending a lasting settlement of the dispute.

Tension rose in Sanaa following the renewed fighting, less than a year after the country signed a memorandum of understanding with the Saudis to solve the 61-year-old dispute.

The memorandum, signed in February, reconfirmed the existing demarcated border from the Red Sea 800 km inland to Jebel-Thar near the Saudi town of Najran; and established a Saudi-Yemen group to define the remaining 1,500 km of under-mapped border up to their joint frontier with Oman. It also allowed for the establishment of a joint military committee whose job is to avert and, if necessary, control military incidents along the border.

Relations between the two appeared to have improved since the agreement and President Ali Abdullah Saleh's "reconciliation" visit to King Fahd last June. This was the first heads-of-state contact since

Yemen incurred Saudi wrath in August 1990 by refusing to support UN sanctions on Iraq in the aftermath of its invasion of Kuwait. Relations were further soured last year following accusations by northern Yemeni officials that Saudi Arabia was backing the south in Yemen's civil war.

Yemeni concern is heightened by what officials discern to be Saudi Arabia's motive behind last week's border incident. According to an official in Sanaa, Yemen has agreed to discuss an extension of the Saudi oil pipeline system across Yemeni territory to the Indian Ocean on a basis similar to other countries such as Turkey and Syria which allow pipelines to the Mediterranean.

"The government is willing to talk in terms of leasing a pipeline to the Saudis so they can avoid the bottlenecks of the Bab al Mandab strait (at the entrance to the Red Sea) and the Strait of Hormuz (at the entrance to the Gulf). But the Saudis are not content with that. They have proposed a perpetual lease amounting to sovereignty over a 50-mile wide corridor on Yemeni territory running the full length of the Yemen-Oman border," Yemen, the official said, "is not interested in talking about leasing its territory."

The black market rate of the Yemeni rial fell to YR125 to the US dollar after the border clash, from YR115 last month. The official rate is YR50 to the dollar.



Palestinian detainees are marched into an Israeli police station after clashes with troops in Bethlehem. Israeli occupation of Christ's birthplace will end on Monday

## Pope 'backing for Israel'

By David Gardner in London and Robert Graham in Rome

Pope John Paul said yesterday he recognised Jerusalem's "double role" as capital of Israel and home to the three great monotheistic faiths - Christianity, Islam and Judaism - according to Mrs Leah Rabin, widow of Mr Yitzhak Rabin, the Israeli prime minister assassinated last month.

The remarks, if confirmed, would amount to a propaganda coup for Israel, whose government insists it will keep all of Jerusalem, including the Arab

east occupied in 1967 and subsequently annexed, as the capital of the Jewish state.

The Pope "said Jerusalem has a double role. It is the capital of Israel and it's the capital of the three faiths," Mrs Rabin said after an audience with the Roman Catholic leader. "It was clearly said; I understand that the Vatican may have a problem with a statement like this," she added.

Negotiations on the future of Jerusalem are due to start between Israel and the Palestinians in May, as part of the accords on Palestinian self-gov-

ernment in the Israeli-occupied West Bank and Gaza. But Israel's new prime minister, Mr Shimon Peres, last month made clear that the question of Israeli sovereignty over the whole city was "politically closed" but "religiously open".

Israel's strategy is to seek a quasi-Vatican status for the holy city, keeping sovereignty but at the same time securing international endorsement for Jerusalem as a shrine open to all religions. The remarks Mrs Rabin attributes to the Pope square exactly with what Israel wants.

## lets fall move

...the ...

...the ...

...the ...

...the ...

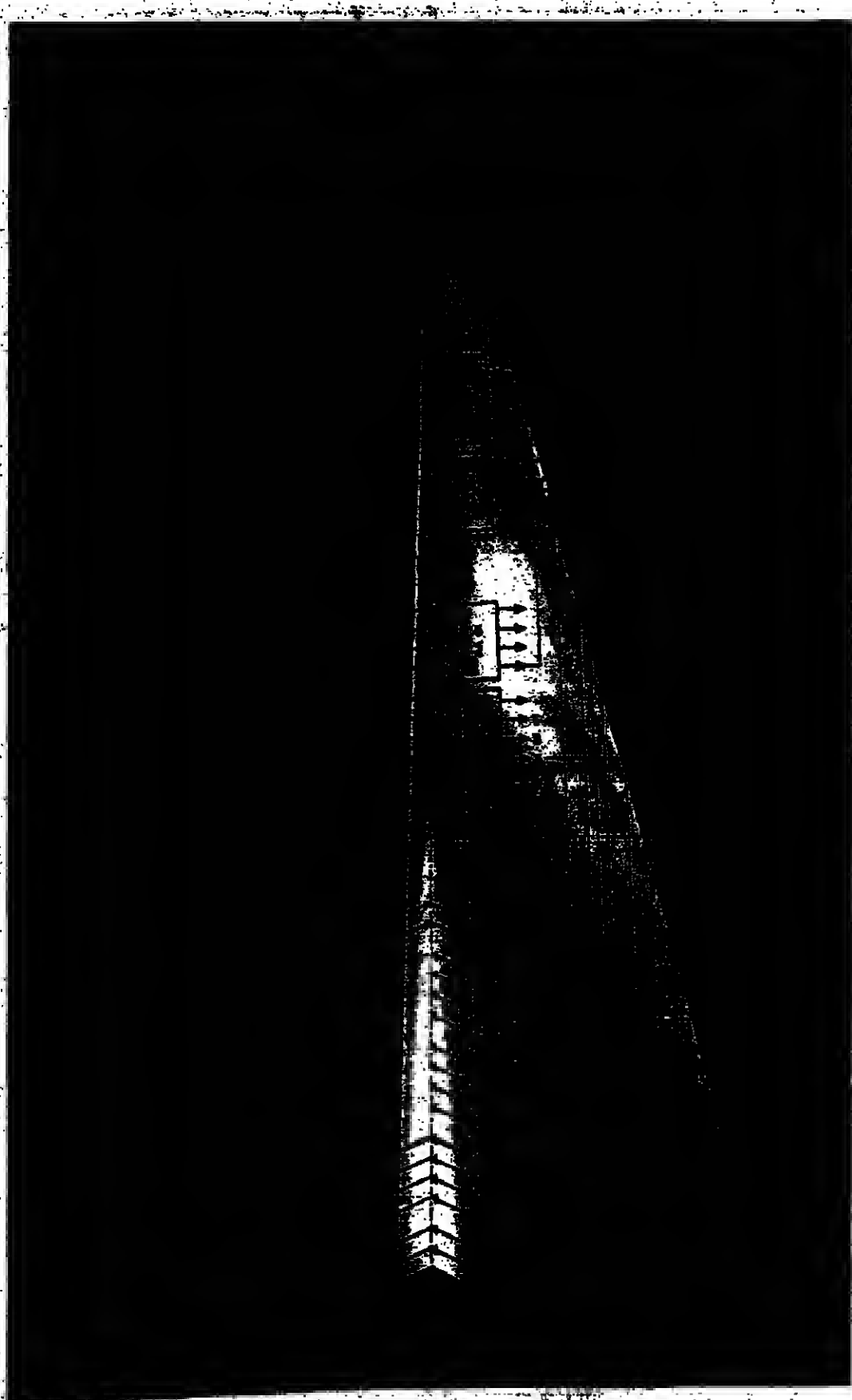
...the ...

...the ...

...the ...

...the ...

...the ...



Can you simplify the global exchange of technology?

When Thailand legislated that industrial electricity users had to supply their own substations, the local economy didn't have the know-how. ABB

reacted with a swift hands-on transfer of technology. A "Tiger Team" of technicians flew in from Scandinavia and Saudi Arabia, to share skills and experience with Thai engineers, and handled the first project for the Thai Plastic Company. Next, ABB started local assembly and manufacture of switchgear, creating a whole new local industry. The "Tiger Team" remains involved in information exchange, but now the students are teachers too.

As a leader in electrical engineering for the generation, transmission and distribution of power, and in industry and transportation, ABB is committed to industrial and ecological efficiency worldwide. We transfer know-how across borders with ease. But in each country, ABB operations are local and flexible.

That means we are close at hand to help our customers respond swiftly and surely to technological challenges which stretch the limits of the possible. Like promoting a local economy to the head of world class technology.

Yes, you can.

**ABB**

ABB Asia Brown Boveri Ltd., Reader Service Center, P.O. Box 822, CH-8021 Zurich



## NEWS: UK

## Phone number ruling boost for telecoms competition

By Alan Carr

Britain's Monopolies and Mergers Commission yesterday demolished a major barrier to increased competition in the UK telecommunications market when it ruled that customers would be able to retain their telephone numbers when changing operators.

The decision also sent a clear signal to British Telecom, the UK's dominant telecoms operator, that the commission broadly supports the measures being

advanced by Mr Don Cruickshank, the industry regulator, to promote competition.

The MMC ruling settled a dispute between BT and the regulator by setting out a framework for how the costs of number portability should be split between rival companies.

It said BT should bear 70 per cent of the costs, the lion's share, against 30 per cent for the new operator over the next five years. According to Mr Cruickshank, BT's best offer would have resulted in a 15:85 split in its favour.

BT and Mr Cruickshank have been at odds in recent months over several regulatory proposals. When they are unable to agree on a particular measure, it must be referred to the MMC.

Mr Cruickshank referred the question of number portability to the MMC in April this year after BT refused to accept an amendment to its operating licence. This would have allowed the regulator to decide who should pay the cost of switching numbers.

The question of costs, rather than

portability itself, which is universally seen as desirable, is the first contentious telecoms issue on which the MMC has been asked to rule. It was seen as a litmus test of the MMC's attitude to Mr Cruickshank's efforts to reform the regulatory regime. Yesterday, observers said the ruling was a victory for Mr Cruickshank.

The ruling is of critical importance to cable television operators, who are allowed to offer both television and telephone services over their networks.

They have complained that the lack of number portability has been the biggest single obstacle to winning subscribers away from BT.

Mr Richard Wooliam, director general of the Cable Communications Association, which represents the UK's more than 30 cable companies, said it was "a major victory for cable and for consumers".

One cable operator said the MMC had "rapped BT's knuckles. If BT had seen sense a year ago, this would not have been necessary".

Mr Cruickshank said yesterday it

was a good day for telephone customers. He expected portability would generally be available in the spring of next year. BT and several cable companies have been carrying out technical trials to test portability procedures.

BT said welcomed the MMC's "well balanced, reasonable terms." It believed that as a result of the ruling it would be up to £50m better off.

BT said that under Mr Cruickshank's original plan, it would have had to pay the entire costs of portability.

## Eau de mulled wine in store

By Daniel Green

Shoppers from London to Lancashire should notice a hint of mulled wine in the air when they next step through the doors of their local Woolworth's.

But the retailer does not sell alcohol. The smell is the result of Woolworth's decision to fill 20 of its stores with "a seasonal aroma to enhance the festive season".

The winner of the contract to provide the smell was BOC Group, the UK's biggest industrial gases manufacturer and supplier of helium for Woolworth's Christmas balloons.

For Woolworth, the mulled wine smells are the olfactory equivalent of tinsel and holly - part of the drive to be more imaginative in point-of-sale marketing. But BOC's gases engineers are celebrating the commercial breakthrough of a technology that it hopes will create a new market.

By putting deodorants into the system BOC wants to improve the atmosphere in the darkest of pubs and clubs. Also on offer are the odours of freshly baked bread or Christmas trees and sandalwood. The smoking gun smell might appeal to video games manufacturers. There is even a non-specific "clean smell" which is being tested in the foyer of a multiple cinema somewhere in England.

The secret of the technology is that the fragrances are first dissolved in liquid carbon dioxide.

The solution can be stored in ordinary gas cylinders and connected to the air conditioning system with a patented "aroma dispenser".

The release of the gas, for a few seconds each hour, is controlled by a timer.

The technical breakthrough made by BOC engineers was to find off-the-shelf fragrances from specialist chemicals manufacturers which would dissolve in liquid carbon dioxide.

Normally, manufacturers dissolve their fragrances only in water, alcohol or wax.

## Legal action considered over 'mad cow' rules

By Deborah Hargreaves

The British government is considering prosecuting three slaughter houses which failed to comply with regulations on removing the spinal cord from beef carcasses because of bovine spongiform encephalopathy, widely known as "mad cow" disease.

If the plants are prosecuted by the Ministry of Agriculture, they could face stiff fines. Under rules introduced in 1988, the spinal cord must be removed from cattle carcasses and destroyed because it can carry BSE.

"We are taking a very robust line with plants that failed to meet these regulations," said Mr Johnston McNeill, chief executive of the Meat Hygiene Service, the government agency responsible for slaughter houses.

Mr McNeill said the agency had stepped up the number of inspections it carries out on animals before and after slaughter.

Inspectors recently found that 17 abattoirs had failed to remove the spinal cord properly which led to the government tightening the rules.

The use of the entire bovine vertebral column - which includes the spinal cord - has been banned in all meat products.

The government yesterday reiterated its reassurances to

the public about the safety of eating British beef. "British beef has never been safer than in December 1995," said Professor John Pattison, who heads the government's spongiform encephalopathy advisory committee.

The committee, which monitors BSE and the human equivalent Creutzfeldt-Jakob disease, announced it was appointing four new members yesterday to broaden the expertise available to it. Prof Pattison said it was difficult to acquire evidence fast enough to prove the lack of a link between BSE and CJD because of the long incubation periods for both diseases.

Some consumers are turning away from beef because of fears over BSE, according to the Meat and Livestock Commission, the industry's promotional body. But prices have begun to stabilise after big falls last week as some farmers kept cattle back from auction until the price improves.

Mr Ian Smethers, livestock auctioneer at Midland Mart, Banbury, says he sold 500 hulls yesterday which is a lower rate than usual, but prices improved by about 5 per cent after dropping by 10 per cent last week.

"Last week, it was very depressing talking to people here, but today farmers went out with half a smile on their faces," he said.

## Siemens plant marks expansive ideas

By Paul Taylor

The construction of Siemens' new £1.1bn (\$1.68bn) chip plant in north-east England is part of an expansion programme being undertaken by the German electronics group, designed to capitalise in the dramatic turnaround in its semiconductor operations.

Today's cornerstone laying ceremony at Siemens' new Tyneside site, attended by Mr Michael Heseltine, the UK's deputy prime minister, and top executives of the company, underlines the remarkable speed with which a project of such complexity is being driven forward.

Those involved with building the facility are committed to completing construction of the first production module on November 4, 1996. Equipment will then be installed so micro-chip production can begin by mid-1997.

Siemens has had a long association with semiconductors. In the late 1980s it faced competition from the Far East, leading to a string of heavy losses for its semiconductor operations, part of its components division.

But in recent years Siemens' semiconductor group has staged a remarkable turnaround, posting its first profits in 1993-94 helped by strong demand and a successful restructuring operation.

Semiconductor sales have more than doubled in the last two years to DM4.2bn (£1.91bn) and the group is now the most profitable part of Siemens' business, generating DM800m of earnings in the year ended September 30.



Field of dreams: Siemens' Heinrich Hamann on the site which will become the world's most advanced semiconductor plant

Mr Jürgen Knorr, head of the semiconductor group, says he is determined to double sales again by the end of the decade.

International business outside Germany accounts for more than 60 per cent of sales which cover a broad spectrum of products including about 3,000 different semiconductors and 2,500 integrated circuits or chips, together with optoelectronic components such as light-emitting diodes.

Since the restructuring, the group, which employs over 13,000 people in eight plants worldwide, has focused on the telecommunications, data processing, automotive, industrial and consumer electronics and smartcard markets.

The Tyneside facility will produce application specific integrated circuits (ASICs) - electronic devices which are used in a wide range of products including mobile telephones, cameras and cars.

The plant is part of a DM3bn investment programme sanctioned by Siemens' board in the summer which also includes investing an additional DM500m in Siemens' main power semiconductor manufacturing facility in Villach, Austria.

In addition, the group already supplies three generations of memory chips to its internal and external customers. One and 4Mb memory chips are manufactured in

Regensburg, Germany, while 16Mb chips are produced jointly with International Business Machines in France.

Meanwhile, as part of its efforts to become a large producer of computer memory chips, the group has spent DM2.7bn on the construction of a microelectronics centre in Dresden which will provide 1,500 engineering jobs and will eventually produce the 256-megabit memory chips jointly developed by Siemens with IBM and Toshiba.

Partnerships such as these have been a key part of Siemens' semiconductor strategy and have helped the German group close the technology gap with its Far East rivals, particularly those in Korea. "We

have reduced the gap significantly," says Mr Knorr.

Underscoring its renewed confidence Siemens confirmed in October that it will work with IBM Toshiba and Motorola, a new partner, to develop future generations of highly advanced semiconductor chips including a 1 Gigabit device capable of storing 100,000 double-spaced pages of typewritten text.

Mr Knorr says the next step is to go for growth, and Tyneside is part of that plan. With the world semiconductor market estimated to be worth at least \$180bn by the end of the decade, there is still plenty of room for growth.

## CONTRACTS &amp; TENDERS

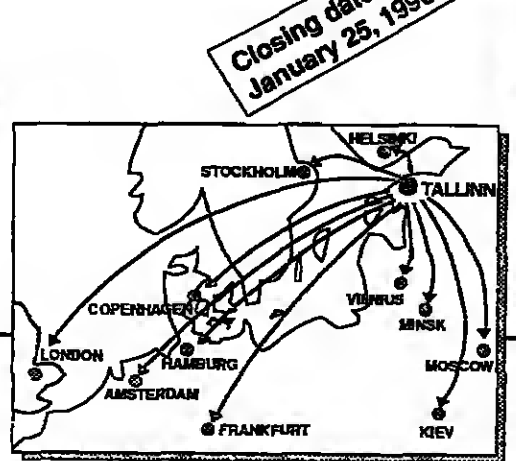
## Tender for the sale of

## ESTONIAN AIR

International Airline:  
ATK: 58 000 000 km (available ton km),  
420 employees. Aircraft types used:  
Boeing 737-500, TU-134A, Yak-40

## Tender Conditions

- In accordance with its legal mandate Eesti Erastamisagentuur (Estonian Privatization Agency "EPA") announces the tender for the privatization - through an increase of share capital - of up to 86 % of shares of Eesti Lennuettevõtte AS (Estonian Air "Estonian Air").
- The tender is public and anyone may bid. Legal entities in which the State of the Republic of Estonia or the Municipalities of the Republic of Estonia or their enterprises own one third or more of the share capital or of the voting rights may not bid.
- In deciding among the bids, EPA will take into consideration, among other things, the bid price, pledges to invest, and the business plan submitted, envisaging the continuation of a National Carrier, each of which will be considered part of the bid. Upon signing a contract, the successful bidder will be requested to post a bond to guarantee these pledges.
- Interested parties can obtain enterprise profile without charge from EPA. EPA is not responsible for the accuracy and completeness of this information. Prospective bidders after signing a confidentiality agreement will receive written authorization from EPA to visit the enterprise on the basis of which some additional information will be provided by the enterprise management.
- Bids must be in writing and should be submitted in a sealed envelope marked only with the name of the enterprise.
- Bids must be received at EPA, Rävala pui 6, EE0105 Tallinn, Estonia, no later than 2:30 p.m. local time, on January 25, 1996 (the "closing date"). Bids will then be opened immediately. Bids must be denominated in Estonian Kroon (EEK) or Deutsche Mark (DEM) and shall remain valid for one hundred and twenty (120) days after the closing date.



7 Bids must be accompanied by a bank of EEK 400,000 (four hundred thousand Estonian Kroon) or DEM 160,000 (160 thousand Deutsche Mark) in the form of an irrevocable bank guarantee valid for one hundred and twenty (120) days after the closing date. The bid bond must be payable on first demand and will be forfeited if the bidder either fails to hold as bid open for the required period or refuses to sign a contract in accordance with its bid.

8 EPA will decide on the bids within one hundred and twenty (120) days after the closing date. Bidders may negotiate their bids within a period set by EPA. EPA is entitled to accept a bid other than that with the highest purchase price or may reject any of the bids at any time.

9 The privatization of the enterprise will be carried out according to applicable Estonian law.

EPA (Estonian Privatization Agency)

Office hours of EPA are Monday through Friday from 9:00 a.m. until 4:00 p.m. local time.

EEesti ERASTAMISAGENTUUR  
(Estonian Privatization Agency - EPA -)  
Rävala 6 - EE0105 Tallinn/Estonia

Tel. (+372) 6 305 600 Fax (+372) 6 305 695  
(+372) 6 305 619 (+372) 6 305 698  
(+372) 6 305 620 (+372) 6 305 699

## BUSINESSES FOR SALE

MARQUEE-HIRE BUSINESS  
Southern England

An opportunity has arisen to acquire this growing business.

## Essential factors:

- Sales approaching £/m (year ended 30 April 1995)
- Business needs relocating
- Management needs enhancement

For further information, please apply in writing (principals only) to:

The Business Support  
Consultancy Limited

19 Brunswick Place, Southampton SO15 2AQ  
(quoting reference DJS/M001)  
Fax: 01703 334400

Specialist Consumer Magazine  
For Sale

5 1/2 years established, 9 editions per annum with  
newstand sales. Turnover approx £200k.  
Write Box B4248, Financial Times,  
One Southwark Bridge, London, SE1 9HL.

Financial Times on Tuesdays, Fridays and Saturdays.

For further information  
or to advertise  
in this section please contact

Lesley Sumner on 0171 873 3308

LEGAL  
NOTICES

In the matter of

Thessalon Enterprises Limited

In the matter of

the Cyprus Companies Law Cap 113

Notice is hereby given that the creditors of the above-named company which is being voluntarily wound up are required on or before the 15th day of January 1996 to send in their full names, their addresses, and descriptions, full particulars of their debts or claims and the names and addresses of their solicitors (if any) to the undersigned Mr Anthony Hajj Roussos, P.O. Box 1612, CY-1591 Nicosia, Cyprus, the joint liquidator of the said company and if so required by notice in writing from the said liquidator, to come in and prove their said debts or claims at such time and place as shall be specified in such notice, or in default thereof they will be excluded from the benefit of any distribution made before such debts are proved. Dated this 15th day of December 1995

Anthony Hajj Roussos  
Joint Liquidator

In the matter of

Thessalon Enterprises Limited

In the matter of

the Cyprus Companies Law Cap 113

Notice is hereby given that the creditors of the above-named company which is being voluntarily wound up are required on or before the 15th day of January 1996 to send in their full names, their addresses, and descriptions, full particulars of their debts or claims and the names and addresses of their solicitors (if any) to the undersigned Mr Anthony Hajj Roussos, P.O. Box 1612, CY-1591 Nicosia, Cyprus, the joint liquidator of the said company and if so required by notice in writing from the said liquidator, to come in and prove their said debts or claims at such time and place as shall be specified in such notice, or in default thereof they will be excluded from the benefit of any distribution made before such debts are proved. Dated this 15th day of December 1995

Anthony Hajj Roussos  
Joint Liquidator

In the matter of

Heavy Tones &amp; Co Limited in receivership

Joint administrative receivers appointed

5 October 1995

Notice is hereby given, pursuant to section 46(2) of the Insolvency Act 1986, that a meeting of the unsecured creditors of the above-named company will be held at 1 East Parade, Sheffield, S1 2ET on 2 January 1996 at 10.30am. Creditors whose claims are wholly secured and not entitled to attend or to vote at the meeting are requested to inform the undersigned of this by return of post or by fax to the undersigned by 12 noon on 1 January 1996, without which the debts they claim to be due from the company, and the claim has been duly admitted under the provisions of Rule 3.11 of the Insolvency Rules 1986; and (b) those who have lodged with us any proof which the creditors intend to be used on their behalf. Dated: 20 December 1995

Signed: O J Stokes  
Joint Administrative Receiver  
Company & Liquidator,  
1 East Parade, Sheffield S1 2ET

To Advertise Your  
Legal Notices

Please contact

Tina McGowan on

Tel: +44 (0)171 873 4242

Fax: +44 (0)171 873 3064

1501 1501



# EU court attacks sex-change discrimination

By Andrew Bolger and George Parker

A British school worker who had a sex change and was dismissed yesterday received preliminary support from the European Court of Justice.

The transsexual was a man when hired by a Cornish school, but was fired soon after announcing the intention to change sex.

The Luxembourg court is being asked to rule that the change of sex is not a dismissal, but a change of status. The court's decision is expected to be a landmark ruling on the rights of transsexuals.

Yesterday the court's advocate-general delivered an interim "opinion" that the directive applies to transsexuals, or to people who are male and female at the same time. The opinion is not binding, but the full court normally follows the advocate-general's lead.

The anonymous applicant, known only as "F", said she was treated better when she was a man than when she was a woman. But the school insisted "F" was sacked for the fact of having a sex change, not because attitudes changed along with her gender.

"F" said that if she was covered by the directive while she was a male

and covered now that she was a female, then she should also have been covered while making the transition from one sex to the other - a claim upheld by the advocate-general. His opinion said the directive should be used in accordance with changing sexual attitudes and habits.

"The phenomenon of transsexuals, even though it is not of great significance in statistical terms, constitutes a reality today which has been discussed in various bodies, not only scientific but also legal, in particular from the point of view of fundamental personal rights," he said.

"Consequently, the law is faced

with that reality and is destined to come up against it to an increasing degree."

The advocate-general said: "To my mind, the law cannot cut itself off from society as it actually is and must not fail to adjust to it as quickly as possible."

The ruling provoked renewed anger among Conservative Euro-sceptic MPs, who said it was a reminder of the need for the UK to resist moves towards further European integration.

Mr Bernard Jenkin, MP for Colchester North, said: "I think education authorities should be able to decide who they employ for the benefit of

children, but with the European legal system as it is, we are stuck with this type of interference."

The Ministry of Defence said the opinion had no bearing on its ban on homosexuals serving in the armed forces. However, a ruling by the European Court in favour of the transsexual would increase pressure on the MoD to change its policy, which is being reviewed by senior officers.

In the High Court earlier this year Lord Justice Brown said the "tide of history" was against the MoD and predicted that the policy would eventually collapse, but said it was for parliament to change the law.

## UK NEWS DIGEST

### PM resists Tory Eurosceptics

Prime minister John Major is resisting pressure from Conservative Eurosceptics to produce a white paper on the UK's position on reform of the European Union's institutions before next year's intergovernmental conference.

His reluctance to spell out in detail the UK's negotiating position will come as a blow to the Tory party's Eurosceptic right, which last month believed it had won this concession from the government.

Mr Major will try to bring about a truce in his party's internal war over a single currency by stepping up his campaign to persuade fellow EU members of the risks if only a small minority of countries participate in monetary union in 1998. He will today urge his EU colleagues to launch a review of these risks, under the aegis of finance ministers, to be completed in a year.

On arrival in Madrid last night, Mr Major said he did "not yet believe" that the "implications of a small number of countries going ahead" with monetary union had been understood by his fellow government heads. He denied that his motive in raising these issues was to delay the 1999 start date of a single currency as some other European governments suspect.

Robert Peston, Political Editor, in Madrid.

### Student loan plan shelved

The British government yesterday was forced to delay plans to privatise student loans until after the next election in the face of overwhelming apathy from banks and building societies.

Ministers had hoped to involve the private sector in handling student loans at the start of the next academic year, but they now accept the earliest possible starting date is October 1997.

Banks and building societies made clear to ministers that they had no interest in taking part in the scheme next year, particularly because of political uncertainty ahead of the election. There remains considerable doubt about whether they will be interested in taking part in 1997, even if the Conservatives win.

George Parker and Alison Smith

### Inflation eases to 3.1%

UK inflation fell in November for the second successive month to its lowest rate for almost a year, official figures showed yesterday.

The Central Statistical Office said the headline annual rate of inflation was 3.1 per cent last month - slightly lower than the 3.2 per cent recorded in October.

A decline in motor car prices - in particular a fall in second hand car prices - contributed most to the drop. But smaller rises than last year in the prices of food and household goods and sharp reductions in alcohol prices, as shops cut prices in the run-up to Christmas, also had an impact.

Graham Bowley, Economics Staff

### Eurostar union in pay call

The RMT, Britain's largest transport union, is asking its members employed by Eurostar Passenger Services, the British partner in the Eurostar train service between London, Paris and Brussels, to reject a deal being imposed by the company which would give a maximum pay rise of 2.5 per cent. Under the company's proposal, staff who joined before the end of April would receive a 2.5 per cent pay rise, those who joined between the beginning of May and the end of July would get 1.5 per cent and those who started work after that would get no rise.

Robert Taylor, Employment Editor

## Brixton counts the cost of £1m damage after demonstration turns to violence and looting

### 'Thugs and criminals' blamed for London riots

By Stewart Duffell and Lisa Wood

British home secretary Mr Michael Howard said yesterday that the disturbances in Brixton, south London, on Wednesday night, which are thought to have caused more than £1m (£1.8m) worth of damage, bore no comparison to protracted inner city riots in 1981 and 1985.

Metropolitan police chiefs blamed the latest unrest on a "small minority of thugs and criminals" who took advantage of a legal and peaceful demonstration to commit acts of looting and violence. The earlier riots are considered to have arisen in part from part from racial tensions and deprivation in ethnically mixed Brixton.

Mr Howard, who visited the area yesterday, said community leaders were angry about what happened. "They have been building a new Brixton, a better Brixton and one that gives more opportunities and more hope for its residents."

However, other government ministers are about to consider a report which claims that increasing numbers of young people will be marginalised and grow more disaffected unless new national strategies are developed and more funding for programmes to meet their needs are found.

The unpublished report, funded by the Department for Education and Employment, was undertaken on behalf of

Unemployment among young blacks in the capital's inner-city areas is estimated at more than 50 per cent, and it is unlikely that rates in central Brixton are any different, Lisa Wood writes.

The unemployment rate for Greater London is 9.4 per cent.

Tensions in Brixton first ignited into riots, again after incidents involving the police, in 1981 and 1985. Damage in both riots, caused by looting and fire-bombing, was much more extensive than that on Wednesday. The Brixton riot in 1981 gave rise to an inquiry by Lord Scarman, whose recommendations have had a significant impact on policing in the capital.

The riots also drew attention to the problems

of urban blight and were a contributory factor in the area receiving the highest allocation in the government's City Challenge programme last year. The award was made after intense lobbying by the local council which has made strenuous efforts in recent years to clean up a legacy of internal corruption.

Some £37.5m is being invested in the area over the next five years, of which nearly £20m has been spent mainly on infrastructure projects.

London has traditionally had lower unemployment than many other parts of the country, and as a result it has not developed as many high quality training providers as some areas of high unemployment.

Training and Enterprise Councils, which administer government-funded training.

The report, which expresses particular concern about unemployment among young blacks, estimates that more than 100,000 young people between 16-20 years old have withdrawn from education, training and employment.

Many lacked either "competence, confidence or experience" or all three.

Of the Brixton violence, Sir Paul Condon, metropolitan police commissioner, said yesterday: "I am convinced this was the work of a small minority bent on criminal acts. The majority of law abiding citizens did not riot. This is a setback for Brixton after all the good work that has gone into better policing and a partnership with the local community. But it is only a setback."

Three policemen were injured, the worst being an

officer who had his collarbone broken when he was dragged from his motorcycle and beaten by the mob. He was saved by a motorist who drove into the crowd. There were nine civilian injuries, 22 arrests and 50 business premises damaged, including three pubs. Three stores were completely burned out.

Mr Paul Manning, assistant police commissioner, "absolutely refuted" the claim that police overreacted. They only do riot gear after the rioting started, he said, while Mr Jim Dickson, leader of the Labour group in Lambeth borough council, said: "There was obviously a lot of opportunistic looting."

Sir Paul said he was concerned at the inflammatory nature of the speeches made at the demonstration. An inquiry will look at any criminal proceedings which could arise from these speeches.



A policeman in riot gear stands in front of a looted store during the disturbances in Brixton, south London, on Wednesday night

## BUSINESSES FOR SALE

### Lakeland Hotel for Sale

Refurbished throughout 25 bedroom hotel with renowned restaurant. Commercial trade all year round. Turnover to 31.3.95 £431,897. Net Profit £101,568. Run under well established management. £595,000. Tel 0831 343 805

**BEACHSIDE ADHOC FOR SALE**

- Acquisition of industrial equipment to produce and expand into new markets for 40 years.
- Turnover of 10,000,000 US\$.
- Technical service to house & highly qualified professional staff.
- Dynamic and approach with own publications.
- Ready for sale or further expansion.
- Purchase price 25 Million Bfr.

For details write to Box 8488, Frankfurt/Main, Germany 60508, Tel. 069 4561-1111, Fax 069 4561-1112.

**FOR SALE SNACKS-FACTORY IN FINLAND**

Comprises the production machinery and the packing line of a new snack-factory. Possibility to buy a whole production plant (two of three). Operations can be started up this very day. Please call for more information or fax +358-0-400 3387. TECHNOLOGY EXCHANGE Helsinki - Finland

**LOCAL VARE**

Business for sale. 10 years experience. 100% turnover. 100% profit. 100% satisfaction. 100% success. 100% growth. 100% expansion. 100% development. 100% innovation. 100% leadership. 100% excellence. 100% achievement. 100% fulfillment. 100% happiness. 100% love. 100% life. 100% everything.

## BUSINESSES WANTED

**Manufacturer Wanted**

Seeking mfr. to market & build under US patent license. "Ker-Koof" uses a foam or gelatin. Keep vehicles cool while parked & in transit. Low pricing costs. USD \$10K. Non-exclusive. USD \$100K. Exclusive. Call USA 802-235-2218

### APV RT. HUNGARIAN PRIVATISATION AND STATE HOLDING COMPANY

**INVITATION TO BID**

On behalf of the owner, i.e. the APV Rt. (Hungarian Privatisation and State Holding Company), CMS Management Consultants Ltd, announces an open, one-tier tender for the purchase of shares that represent majority ownership of

Csepel Metal Works Co. (H-1211 Budapest, Gyepor u.1.)

Bids shall be submitted for the purchase of 70 percent of the subscribed capital and bidders shall assume commitment to increase the capital by HUF 500,000,000.

The legal predecessor of Csepel Metal Works Co. was transformed into a company limited by shares as of July 1, 1993.

Highlights of the Company:

subscribed capital	HUF 2,200,000,000
owners' equity (in 1994)	HUF 3,952,725,000
number of employees (in 1994)	1,337
sales (in 1994)	HUF 9,482,662,000
total of Balance Sheet (in 1994)	HUF 6,692,211,000

The objective of this tender invitation is to select an investor with sufficient capital to purchase the shares, to take commitment regarding a significant capital increase, to introduce the Company's products into new markets and to develop the existing capacities, with particular regard to the valid environmental regulations.

Bids shall be processed and evaluated according to the rules shown in the detailed Terms of Reference.

- Conditions of participation in the tender:
- > certification of availability of cash needed to purchase the shares and to increase the capital
  - > strict compliance with the rules that govern the process of submission of bids
  - > purchase of the detailed Terms of Reference and signing of the Confidentiality Agreement
  - > certification of down payment of the bid bond (HUF 10 million or equivalent in any convertible currency)
  - > Bidder shall consider the bid valid for 90 days, at the least.

Bids shall be submitted as requested below:

Place: HQ of APV Rt. (H-1133 Budapest, Újpesti rkp. 31-33.), in Room #803

Format: Three copies of the bid written in Hungarian, one marked as "ORIGINAL", shall be submitted in a sealed envelope that does not display the logo or name of bidder but bears the caption "Csepel Fémmű."

Time: February 28, 1996, between 12.00 and 14.00

The Hungarian and English version of the detailed Tender Documentation and the Information Memorandum of Csepel Metal Works Co. can be purchased in the registered office of CMS Ltd (1024 Budapest, Rómer F. u. 16.), in exchange for HUF 40,000 + VAT.

For further information, please, contact Mr. Zoltán Székely (CMS Ltd) Tel: 361-212-2421, fax: 361-212-5479

**WE PUT THE BOOT into EVERYTHING WE MAKE.**

**Richard O'Rourke**  
Managing Director of  
**TIMBERLAND**  
Card member since  
KINETEC SEVENTEEN  
1 9 7 five

**At TIMBERLAND (and many other lands)...**

**That'll do nicely.**

Call 0800 700 444 to apply for the American Express Card.



## MANAGEMENT

JOHN KAY

## Threats to Bill Gates and the Internet



As Bill Gates tries to come to terms with the Internet, we see one of the most unusual confrontations in business history. A standard that is owned by a single company meets a network that is owned by nobody at all.

Networks and standards are common across many businesses, especially those related to communications. The National Grid, sold this week to private investors, was a visionary product of the 1930s which enabled any electricity user in England and Wales to be supplied from any power station in the same territory. BT's network allows any caller in Britain to be connected to any other, and a link between its network and that of France Telecom allows any caller in Britain to be connected to anyone in France. So we have road networks, rail networks, networks of gas and oil pipelines.

Networks rarely thrive, or even come into existence, if they have more than a small number of owners. Networks depend on co-ordination and on agreed network protocols - protocols which are based on agreed technical specifications and accepted codes of behaviour. As the number of participants increases, the problems of holding all of them together multiply rapidly, and the apparent opportunities to gain competitive advantage by drifting away from the crowd become irresistible.

So there is no coach network to speak of; there are just too many operators. There is an airline network of sorts, but it works most effectively with the "hub and spoke" forms of operation, when a single airline controls most of the flights to or from one destination. And the still unresolved problem of rail privatisation is how to reconcile the advantages of network co-ordination under single ownership with the competitive benefits of allowing anyone who wants to, to run trains. The fewer the owners, the more effective the network.

This is not only true of technical networks. Social networks have

the same characteristics. Without a tight central organisation to impose a common culture, they tend to fall apart.

Standards are different. Standards typically exist where one product must interact with another. A train needs a track. An individual who holds a credit card needs to meet a merchant who accepts it. Because both networks and standards require co-ordination, many networks have standards built into them. Most railways operate on a 4ft 8½ins gauge. We drive on the right (or left hand side of the road. Air traffic controllers everywhere talk English (of a kind) to each other.

These examples illustrate a key commercial difference between a network and a standard. Networks which become dominant are owned by a small number of people; standards which become dominant are not owned by anyone. Standards become dominant through wide adoption and an important reason why they are widely adopted is that they are

## The classic battle between open and closed standards was fought in the video cassette market

freely available. If Henry Ford had been able to patent driving on the right-hand side of the road, or if users of English had to pay a licence fee to the authors of the King James Bible, it is likely that we would drive on the left and speak French.

Even those standards that are proprietary are widely used because the proprietor does not restrict or charge for their use. Take Philips' compact cassette, for example. The classic battle between open and closed standards was fought in the video cassette market. JVC's open licensing policy for its VHS standard meant there were soon many more users of VHS than of Sony's proprietary Betamax. So there was far more software for VHS. VHS increased its lead and the Betamax standard died.

Which brings us to the two exceptions from which we began. Microsoft dominates operating systems for personal computers, through MS-DOS and Windows. This is almost the only example, and certainly by far the most profitable example of a standard which is controlled by an individual company. Imagine owning exclusive rights to English, or to calculus, or being able to charge everyone who followed your advice to drive on the left-hand side of the road. You would be rich beyond the dreams of avarice. And Bill Gates is.

It was a curious chapter of accidents that brought this about. IBM established a standard in the personal computer market, as JVC had done for video recorders. And as for JVC, it happened because the standard was an open one, and probably would not have happened had the standard not been an open one. After all, despite Apple's outstanding innovations, their insistence on keeping their systems to themselves has restricted their products to enthusiasts. But royalties on the IBM operating system accrued to Microsoft. It was as though the British government and its army and navy had promoted the use of English around the world, but negligently left a monopoly of English dictionaries in the hands of Oxford University Press.

The Internet is the most successful example of a network which no one owns and controls. There was a different chapter of accidents here. The US government and its agencies created the basis for the network, and then simply abdicated control. It was as if BT had built a national telephone system, and then vanished from the scene.

So have the rules of the game changed? Can Microsoft maintain its dominance of the world computer market? Is there a long-term future for the Internet unless it falls into the hands of a small group of firms? The answer to both questions is probably not. The development of new information technologies is changing much of our lives. But it does not change the basic laws of business and economics.

Ericsson faces upheaval as it focuses more on the mobile phone market, writes Christopher Brown-Humes

## People mover

You have a leading market position in one of the world's fastest growing industries. Yet while one part of the business booms, another is hit by intense competitive pressures. What do you do?

The answer according to Ericsson - the Swedish telecoms group striving to maintain its dominance in the world's mobile phone market - is to shift staff, resources and whole factories from one division to another.

In what must be one of the more ambitious reorganisation programmes of the moment, Ericsson is moving thousands of staff and at least three factories from its public telecoms unit - dealing mainly with fixed networks - to the radio division housing its mobile phone businesses. The aim is to make the public side leaner and more profitable - competition between customers there has been driving down prices - while ramping up volumes in the mobile operations where orders are growing rapidly.

Ericsson's recent nine-month results highlighted the split nature of the company's performance. While the group's mobile telephone sales rose 50 per cent, driving a broader 42 per cent rise in the radio division, the public telecommunications division grew by a relatively sluggish 11 per cent.

Underlining its confidence in the mobile side of the business, Ericsson predicts there will be 350m cellular subscribers worldwide at the end of 2000, compared with 68m in mid-1995.

The intra-company migration is part of a broader upheaval which will affect as many as 30,000 people - nearly four in 10 of Ericsson's 83,000 staff - over the next three years. It will take place alongside a recruitment programme which has already added 8,000 jobs to the radio business in the last 12 months.

Nor should it be seen in isolation from the group's broader efforts to enhance its position as the world's leading manufacturer of mobile phone infrastructure (with a 40 per

cent market share based on the number of subscribers hooked up to Ericsson systems) and the third largest producer of handsets. In October it successfully completed a SKr7.8bn (£700m) rights issue - the largest in Swedish corporate history - giving it extra muscle to take on some of its deep-pocketed competitors. And it maintains a research and development budget, which at 20 per cent of sales, is relatively much larger than its rivals.

Ericsson argues that moving staff, and not making them redundant, is not just a caring solution: it is also a sound business move.

"We could not have expanded the radio side as rapidly as we have done if we had not had the opportunity to reduce the public telecoms side," says Lars Ramqvist, Ericsson's chief executive. Building new facilities and training staff from scratch would have been much slower, he argues. The added advantage is that the group avoids the large redundancy costs facing some of its competitors.

But Ericsson acknowledges the process has been disruptive and that it cannot offer all the staff being cut from the public side a place in another part of the organisation. In the first phase of the overhaul, the public side is looking to cut 5,000 jobs, reducing levels to 24,000 employees by the end of next year. The pattern so far suggests at least half the total will switch to radio. Most of the jobs will be lost through efforts to increase the efficiency of the customer supply flow - the process initiated by the receipt of an order and completed with the payment of a bill.

Manufacturing and administration staff will be the main casualties. There will be some job cuts in product development, but that is because of a change in strategic thinking rather than because activity is being scaled back. Most of the public side's product development work is centred on broadband systems that will facilitate the convergence of data, voice and image at the heart of the multimedia revolution.



Making the right moves: Ericsson's chief executive Lars Ramqvist

tion. But the multimedia market has taken off more slowly than Ericsson expected, hence its decision to collaborate with other companies, as shown by its recent link-up with Marconi. "We believe we can get a stronger and more complete broadband portfolio this way," says Anders Igel, head of Ericsson's public telecoms unit. The other element to the overhaul is a greater emphasis on outsourcing, which is expected to lead to the loss of around 2,300 jobs.

Igel says the restructuring affects Ericsson employees inside and outside Sweden. In Sweden, factories at Katrineholm, Nynäshamn and Visby are switching from the public to the radio side. Instead of manufacturing AXE systems and products - AXE is Ericsson's world-renowned digital switch - they will make base stations for mobile phone networks. The radio division has become established in southwest Stockholm to facilitate other staff transfers.

Overseas, the reorganisation is helped by the fact that the public and radio arms already share many of the same facilities. Once mobile operations account for more than 50 per cent of production, responsibility for these units is likely to pass

to the radio side. Manufacturing capacity has already been switched between the two in Mexico. Units in Italy and Spain are facing some of the biggest changes, says Igel.

According to one estimate, the job reductions will slash the public telecoms division annual operating costs by up to SKr2.5bn, or 10 per cent. If so, it represents a big saving for what Igel insists are relatively modest restructuring costs. He says there have been few personnel relocations, modest retraining needs, and a limited requirement to change manufacturing equipment.

Igel emphasises that the changes are a sign of Ericsson's increased commitment to public telecoms. "The market for fixed public networks will grow 5-12 per cent annually. Our ambition is to grow twice as fast," he says. But he also puts the process in the context of the group's desire to concentrate on its core strengths in switching, networks and radio.

"There is a massive change in the competence requirement going on in this company," he says. "The result is that manufacturing and hardware are decreasing in size, while the emphasis on product development, software and systems is increasing."

## what makes the difference?



## PIA'S PEOPLE

All major airlines fly the most modern equipment and maintain the same high operational and service standards. What separates one airline from another is the attitude of the staff towards its customers. PIA owes its proud record and continuing success to its dedicated team of professionals whose unfailing human touch adds that vital extra that makes such a big difference. Millions of passengers who have flown with PIA to over 90 destinations in 4 continents will attest to this.

Pakistan International  
Great people to fly with

Acrobat Reader - [0000.PDF]

File Edit View Tools Window Help

European Union

Austria\*

Belgium

Finland

France

Germany

Greece

Ireland

Italy

Luxembourg

Portugal

Spain

Sweden\*

\* To be published shortly.

FT

FINANCIAL TIMES

Survey

## Travel the EU business world by mouse

Now that FT Country Surveys are available on disk, you may click your way around a country's business landscape with ease. Maps, graphs, tables... case studies... economic and political news and profiles... key facts. At the touch of a button, your FT Survey becomes a portable working document.

## ORDER FORM

Tick the Country/Countries below that you wish to receive. For single users, a single Survey is priced at £25; 25 Surveys are priced at £200 each; 5-20 Surveys are priced at just £17 each. If you wish to set up any Surveys on your Computer Network, please tick the box opposite to receive price information, and return this advertisement without payment at present. Surveys will be dispatched as they are published. Please enter your address and payment details below:

Surname \_\_\_\_\_ Initials \_\_\_\_\_  
Address \_\_\_\_\_  
Telephone \_\_\_\_\_  
Date \_\_\_\_\_

☐ Aus\* ☐ Bel ☐ Fin ☐ Fra ☐ Ger ☐ Gre  
☐ Ire ☐ Ita ☐ Lux ☐ Por ☐ Spa ☐ Sw\*

For Windows ☐ or Apple Mac ☐ Network price information ☐

☐ I enclose a UK cheque for £ \_\_\_\_\_ payable to "Financial Times Ltd".

☐ Please debit my credit card for £ \_\_\_\_\_

Card No. ☐ Amex ☐ Mastercard ☐ Access ☐ Visa

Expiry Date: ☐ ☐ ☐ ☐ Signature: \_\_\_\_\_

Please return your completed order form with payment to: FT Exporter, No. 1 Southwark Bridge, London SE1 9HL, United Kingdom, or fax your order to us on +44 171 873 4862.

☐ Please tick this box if you prefer not to receive information about other FT products and from other selected companies.

In 1995, 60 FT Country Surveys will be published on floppy disk in association with **DHL**

سكرا من الامم



10



## COMMENT &amp; ANALYSIS



Philip Stephens

## Beyond Emu

Pro-Europeans need a strategy to protect the Franco-German alliance if France cannot meet the conditions for monetary union

It is time for those who like to call themselves good Europeans to face some harsh truths. If the citizens of the European Union notice it at all, they will view the Madrid summit with supreme indifference or quiet contempt. Their leaders may be vexed by the choice of a name for a single currency. But, save perhaps for a few leftwing intellectuals on the streets of Paris and a handful of rightwing Tories in the House of Commons, the Maastricht criteria for economic and monetary union find no place in the preoccupations of the people. Their concerns lie with a faltering economic recovery, with the permanent insecurity which comes with global competition, and with widening cracks in Europe's welfare systems.

The post-Maastricht promise to bring the EU closer to its citizens has been broken. It is not, as too commonly supposed in Britain, the fault of the bureaucrats of Brussels. In so far as it was given a mandate by its political masters, the European Commission has fulfilled it.

It produces fewer intrusive directives and instead promotes more serious research on the competitive challenges which will decide Europe's living standards for decades ahead. Sure, the Commission has its federalist dreamers. It always will. But governments must shoulder the blame for the ever more dangerous dislocation between leader and citizen. Those who believe that Europe must be more than a collection of nation states should be worried.

I am conscious as I write that many among my pro-European friends regard such sentiments as heresy. The Eurosceptics are already gloating on the sidelines. To admit that the blueprint agreed at Maastricht four years ago might have been over-ambitious would be to give more succour to the Thatchers, Tobbits and Lamonts. Better to trust that Hel-

mut Kohl will outwit the Bundesbank, and Jacques Chirac the French trade unions. Without a single currency, one prominent British Europhile told me recently, the whole enterprise will fracture. As things stand, there is truth in that judgment. But what is the indictment of those who promote the European cause. There are other projects worthy of the attention of Messrs Kohl and Chirac, Gonzalez and Dini.

Bosnia could hardly be a more painful reminder of the need to add substance to the promise of a common foreign and security policy. The union's enlargement to embrace the emerging democracies of the east is a political as well as a moral imperative. Closer to home, structural unemployment looms as an ever-larger threat to the social cohesion upon which political stability depends.

None of this is to accept a Eurosceptic agenda. A single currency may well prove a natural as well as a necessary extension of the single market. If so, it will be achieved, even if the present deadline slips. Nor is it certain, as many British sceptics now assume, that the deadline will be missed. The present pessimism reflects the economic stagnation of the past few years. A burst of strong growth would transform the

Among British sceptics, the fervent hope is that delay or abandonment of a single currency will rip apart the Franco-German alliance

outlook. But making the achievement of Emu by January 1 1999 the *sine qua non* of future integration is simply to fall into the sceptics' trap.

Among British sceptics, the fervent hope is that delay or abandonment of a single currency will rip apart the Franco-German alliance. Deprived of the motor of integration, the union could be stripped down to the minimal legal framework needed to operate the single market.

This ambition, of course, is entirely oblivious of history. The Bonn-Paris axis guarantees British as well as European security. The sceptics conveniently forget that Britain fights wars in Europe when Germany and France are in conflict.

The task for pro-Europeans is to construct a strategy which protects the Franco-German alliance from the possibility that France will not meet the conditions for Emu before 1999. A start can be made at next year's intergovernmental conference. Institutional change is essential if the union is to make room for the Poles and the Estonians, the Czechs and the Latvians.

But fiddling with the number of commissioners or the weighting of votes in the Council of Ministers will be worthless without more substantive reform. Enlargement to 20 or 25 requires a vision different to that of Monnet and Schuman. It will be successful only if the present 15 address the need for reform of the Common Agricultural Policy and the structural funds.

And an effective foreign and security policy. In post-communist Europe demands that the union make a success of intergovernmentalism. In all this, of course, Britain should play a pivotal role. But although John Major tells us he has a message to take to his partners in Madrid, the prime minister will not have a voice. His European counterparts are all too aware that Mr Major's strategy is shaped not by a vision of Europe's future but by the requirement to preserve the facade of unity in his party. Talk to diplomats from Germany and France and they will tell you that, yes, sometimes Britain is right. But the prospectus is tainted by the suspicion of its motives.

As the price of peace in the Tory party, the government has surrendered what influence it might have wielded at the intergovernmental conference. It will veto the institutional changes needed for enlargement. It will bar also any extension of the union's competence into interior and immigration policies. Mr Kohl and Mr Chirac have responded by saying they will press ahead regardless. Mr Major cannot complain. It was he who first promoted the idea of a multi-speed Europe. More likely, though, Germany and France will wait to see if Tony Blair replaces him in Downing Street.

The British approach to Emu bears the scars of sterling's departure from the exchange rate mechanism on Black Wednesday. There are indeed important issues to be addressed if a small, inner core of countries does press ahead with a single currency. But when Mr Major speaks of a "dawning awareness" across Europe of the risks, his fellow leaders can be forgiven for some puzzlement. Is he worried about the implications for the British economy if sterling is not part of the inner core? Or is he rejoicing at the prospect of a "competitive" pound? As for the great debate Mr Major demands, perhaps it should start at home. I am reliably informed that the terms of the truce in the cabinet preclude any serious discussion of Emu.

It is not enough, though, for good Europeans to play the easy game of exposing the contradictions in Britain's position. On one vital point Mr Major is absolutely right. The union is losing the faith of its citizens. And therein lies the best hope of the sceptics.

Now, everyone can make connections in high places

On Gulf Air, we'll offer you the highest possible standards of service, even when it comes to down-to-earth matters. On board our Airbus A340s, satellite telephones are on hand, in every class, to offer instant communication to practically anywhere in the world. You can keep in touch with your business, friends or family in total comfort and at your convenience.

We're committed to a style of service that encompasses every facet of your travelling experience. Gulf Air. Come aboard for a world of difference.



A World of Difference

## LETTERS TO THE EDITOR

Number One Southwark Bridge, London SE1 9HL

We are keen to encourage letters from readers around the world. Letters may be faxed to +44 171 673 5538 (please set fax to 'line'). e-mail: letters.editor@ft.com. Translation may be available for letters written in the main international languages.

## Policymakers should come clean on objectives

From Mr Malcolm Crawford.  
Sir, In your leader "To cut, or not to cut" (December 13), you concluded that if the chancellor were to keep on overriding the governor of the Bank of England on interest rates he would be saying either that he judges the Bank to be incompetent, or that he believes he is a lucky gambler, or that he intends to ignore his self-imposed target.

You omitted a fourth possibility which would be more likely to justify a reduction in base rates. This is that the target for inflation, the only one that is announced, is not actually the

only relevant target. If inflation were the only target, interest rates would have been rising throughout this year, because inflation has been at or above the targeted 2% per cent, and the average inflation rate for the period from the last measured figure until about two years ahead (which is roughly what the Bank assesses) cannot be assured to lie below that figure.

Of course, if interest rates had been raised, real growth over the same period would be lower and unemployment higher, but if neither of these variables is targeted, such results would be irrelevant.

However, it is clear from both the behaviour and the speeches of the chancellor that he considers growth and perhaps unemployment to be very relevant indeed. His rejection of the governor's advice to raise base rates in the spring makes that clear by itself, quite apart from his statements of hope and intention.

Not for the first time, there is an official policy objective - the inflation target - and an unstated one, which may be either the growth of real gross domestic product or perhaps unemployment. Were this not the case, the setting of

economic policy instruments would be easy: there would be no agonising decisions and choices. Nor is the UK the only country in which policymakers work to two or more objectives, not all of which they are prepared to admit.

In my view, monetary authorities would do better in the long run to come clean about their objectives. But perhaps that would reduce the excitement of occasions just witnessed.

Malcolm Crawford,  
76 Abingdon Road,  
London W8 6QT, UK

## Right way to close gap

From Mr Paul Hinton.  
Sir, I disagree with Michael Prowse ("The charitable urge", December 11) who states that philanthropy is the individual response needed "to close the gap" caused by pressure on government welfare spending. A more appropriate response, based on a sense of collective responsibility, would be to oppose proposed tax cuts that exert pressure on the welfare budget.

Discretionary charitable giving is not a socially responsible mechanism for financing a social safety net. Political advocacy is needed "to close the gap".

Paul Hinton,  
264 Lexington Avenue,  
New York 10016, US

## Franc policy

From Mr Walter Grey.  
Sir, Samuel Britan (Economic Viewpoint, December 7) was doubtless right in saying that ending the franc fort policy does not provide a workable alternative to the Juppé stabilisation programme. However, one need be neither a devaluationist nor a Eurosceptic/Tory Thatcherite to suggest that a new franc fort at a slightly lower, more sustainable level could help ease France's present self-inflicted pain, including a high unemployment rate, without provoking retaliatory measures or competitive devaluations by others. Germany included.

The stabilisation programme, meanwhile, remains the essential bedrock of a stable franc at any level. And it is needed, quite regardless of any "convergence" criteria, in France's own interest.

Walter Grey,  
12 Arden Road,  
Finchley, London N3 3AN, UK

## A fine arena for scientific lectures

From Ms Caroline Walcott.  
Sir, If Peter Cave (Letters, December 13) had read the FT article about Stephen Hawking ("Physics superstar with a popular gift", December 9) more carefully, he would have stumbled upon the heart-warming fact that, for the space of one evening, the Royal Albert Hall had been reserved to one of its original missions: an arena for scientific lectures - and that this unusual event was a sell-out.

Is it really odd for an enthusiastic audience to fight for places to see a successful British physicist who can explain his subject in ordinary, jargon-free language? Would it have made more sense to Mr Cave if the crowds had massed to attend a repeat of this year's utterly predictable last night at the Proms or a relatively predictable boxing match?

Let us hope that, before another 30 years pass, the Royal Albert Hall will fill up once more with a rave

audience for a chemist, a biotechnologist or any other orator from the scientific domain. Or maybe it could play host to one of the celebrated series of Christmas lectures for children. Let's have an alternative to pantomime for those who have got a bit beyond the cultivation of geraniums.

Caroline Walcott,  
285 chaussée de Drogenbos,  
1620 Drogenbos (Brussels),  
Belgium

## High cost to UK of French electricity link

From Mr Bob Spears.  
Sir, Further to recent reports of the industrial relations crisis in France causing electricity exports to flow through the cross-Channel interconnector, it has not escaped the notice of large electricity consumers whose prices are tied directly to pool prices that these exports are a significant contributor to prices in the pool going as high as a staggering £1.11 per unit (compared with annual average prices of about 2.5 pence).

Normally - and this has been the case almost continuously since the link was updated in 1996 - the flow of electricity is from France into England. Since privatisation of the electricity supply industry, this has been achieved, as noted in a

revealing report into British Energy Policy and the Market for Coal in January 1995 by the House of Commons Trade and Industry Committee, by Electricité de France (EdF) "bidding into the pool at prices far below its costs (0.6 or 0.8 pence/unit) to ensure that it is selected to supply".

The large consumers currently suffering from high prices would feel better if they received benefit at other times. However, after explaining the curious privatisation arrangements under which, instead of the electricity being liable for the fossil fuel levy, it receives the so-called "green ticket" benefit, the select committee concluded that "far from providing cheap electricity, EdF has provided some of the more expensive base-load supplies on the

system". This is because EdF's revenue is largely determined by expensive contracts rather than pool pricing.

We have no wish to deny the French electricity supplies in the current emergency; that after all was an important consideration in the decisions to create and then uprate the link. Nevertheless large consumers, not to say the unemployed miners whose jobs were lost because of the imported electricity, would like someone to explain the commercial benefit in the UK economy from the link or so (in today's money) contribution towards the link.

Bob Spears,  
technical adviser,  
Utility Buyers' Forum,  
P O Box No 9740,  
London NW11 7WE, UK

## Expect best financial advice to be given

Mr George Lawrence.  
Sir, Dearly me - so Barry Riley ("When Which? is not a best buy", December 9/10) believes that if I visit a financial adviser seeking advice I am not entitled to expect the quality of such advice to be any better than that offered by a refrigerator salesman.

Mr Riley considers the thought that a financial adviser should offer "best advice" as an idealised notion.

Mr Riley suggested that the researchers from Which? magazine asked the wrong questions. I suggest that if I am unsophisticated in matters financial and choose to seek advice from a professional then I should not be expected to know which questions are "right" and which questions are "wrong".

Mr Riley also suggests that the solution to the problem of being offered unethical or bad advice by financial advisers is

to pay for it by the hour. No thanks. This industry which has given us Barlow Clowes, Knight Williams, the Great Home Income Plan Scandal, and the even greater mis-selling of pension funds scandal should sort itself out once and for all, or be sorted out by further legislation.

George Lawrence,  
42 Palmer Road,  
Enfield Town,  
Middlesex EN1 1PY, UK

## Mixed motives on governance

British investment institutions have traditionally been run by discreet folk who prefer to yield their influence, if at all, behind closed doors. Yet there are growing signs of a more open approach to the exercise of their ownership rights.

One is the move by the trustees of RailPen, which manages nearly £10bn (\$15.3bn) of rail workers' retirement savings, to beef up and reveal publicly its corporate governance policy. Another is a study by Professor John Holland of Glasgow University, published this week by the Chartered Association of Certified Accountants, which found the institutions were providing constructive advice to management on corporate financial performance.

The National Association of Pension Funds, meanwhile, has been telling its members they have a duty to vote. That view has long been urged by Mr Alastair Ross Goobey of Hermes, which manages money for British Telecommunications and the Post Office. And Hermes, which has been prominent in attacking extended rolling contracts in the boardroom, is expected shortly to publicise its own governance policy.

So after years of being accused of inertia and short-termism, the institutions are suddenly emerging in the guise of Platonic guardians. According to Prof Holland, they have developed an early warning system which is similar to the house bank in corporate Germany. Is this outbreak of virtue too good to be true?

The trouble with studies that rely on interviews with institutional investors is that they tell only half the story. It is

John Plender asks why investment institutions are exercising their rights



hardly surprising if fund managers in such surveys see their influence as far-sighted and benign. Industrialists suggest less flattering conclusions. Many complain that the fund managers' focus is chiefly on the dividend and anything that affects the bottom line this year, but not next.

If you think this is unkind, take a look at the evidence to the Commons trade and industry committee for its report on manufacturing competitiveness last year. Some of the industrial respondents would clearly have liked to shoot these investment sages. So where does the truth really lie? On the basis of well-documented cases of shareholder activism, it is true that Britain's highest institutional investor, the Prudential, has acted as a productivity chaser in the boardroom, going back at least as far as its campaign against Sir Bernard Docker at Birmingham Small Arms in the 1950s. It always has a list of

companies where its reservations about governance and performance call for a more intensive dialogue.

No doubt it could have done more. But the Pru has probably been unique in the consistency with which it has been prepared to confront underperforming managements, if need be in public.

What we know of most other institutions is that they do now engage in a more active dialogue. Some have sought to oust bad incumbent management, but probably only rarely. Collective action through bodies like the National Association of Pension Funds or the Association of British Insurers is inevitably subject to a natural tendency towards the lowest common denominator.

As for the proportion of institutional votes actually exercised, it remains disappointingly low. Many are cast on a knee-jerk basis in favour of incumbent management. This suggests that tradi-

tional habits, including the belief that the way to deal with bad management is to sell the shares, die hard. An equally powerful explanation for inertia is that fund managers are reluctant to act because of potential conflicts of interest.

The fund management arms of merchant banks have been known to vote against the banks' interests. Yet there is a widespread suspicion that most are reluctant to alienate present or potential bank clients. That is a powerful reason, incidentally, for suggesting that votes on substantive issues should be exercised not by fund managers, but directly by pension fund trustees.

On issues of remuneration, many director-trustees and insurance company managers also stand to benefit personally from boardroom inflation. The excuse that "more can be achieved behind closed doors" thus looks highly suspicious. But why, then, are the institutions now sounding off more loudly on governance? It is surely not just a belated response to the Cadbury committee. More likely they seek a governance dividend of some kind. Interestingly, RailPen is proposing a more active stance on strategic matters, as opposed to "hygiene" issues such as pay. It is conscious that shareholder activism at the \$90bn California Public Employees' Retirement System (CalPERS) has helped raise investment returns.

A more cynical interpretation might be that CalPERS has bounced some Brits into open commitment by declaring it will use voting rights more actively in Europe. It makes a good headline: faceless institutions fear loss of face.







## Leaders of Asean back increase in membership

By Ted Bardecke in Bangkok

Leaders of the seven countries in the Association of South-east Asian Nations (Asean) yesterday unanimously endorsed expanding the organisation's membership to include Burma, Cambodia and Laos.

With all 10 countries of the region likely to be incorporated into Asean before implementation of the Asean Free Trade Area (Afta), the grouping would become the largest free trade zone in the world, totalling more than 450m people.

It will also then include all countries along China's southern border. Most Asean nations, some of which have overlapping territorial claims with China in the South China Sea, consider China their most immediate security threat.

"Before the year 2000, the Asean vision of a community of 10 south-east Asian countries is likely to become reality," Singapore's premier Goh Chok Tong said in his opening speech to a two-day summit of Asean heads of government. Asean leaders held their first joint meeting with their Burmese, Cambodian and Laotian counterparts today.

## Burma, Cambodia and Laos to join world's largest free trade area

Officials said Cambodia and Laos, already Asean observers, could join the organisation as early as 1997. Burma should be granted observer status next year and become a full member by 2000.

The impetus to including the three countries, all in various stages of transition from socialist to market economies, has been the successful incorporation of Vietnam, which joined Asean earlier this year.

Asean has set out criteria that new members must fulfil before admission. These include improving tariff codes, scrapping non-tariff barriers and submitting a complete list of goods to be covered under Afta's four tracks of tariff reduction.

In spite of Cambodia's increasing political instability, and protests by Burmese dissident groups, internal political questions will be ignored by Asean when considering entrance for new members. Doing so would violate Asean's founding principle of non-interference. A 10-member Asean will have only

two countries, the Philippines and Thailand, where ruling parties have any more than a theoretical chance of being expelled from office.

Attempts to widen Asean come as some leaders are warning it must deepen ties as well. "Asean is clearly no longer at the head of the trade liberalisation process. In terms of economic integration, Asean is actually behind other regions," Mr Goh said.

Mr Banham Silpa-archa, the Thai prime minister, urged all tariffs in Asean to be scrapped by 2003, instead of cut to a maximum 5 per cent by that date. He also urged that negotiations to liberalise the region's service sector be completed within 15 months, instead of three years.

Mr Banham and Mr Mahathir Mohamad, Malaysia's prime minister, agreed to set up a committee to devise a long-term solution to a bilateral fishing dispute which erupted last month after the Malaysian navy killed two Thai fishermen illegally fishing in Malaysian waters.

## US seeks to arrange peace deal for Israel and Syria

By Julian Ozanne in Jerusalem

The US yesterday launched an ambitious bid to put together a peace deal between Israel and Syria as Mr Warren Christopher, US secretary of state, arrived in Damascus with a series of new negotiating initiatives.

Mr Christopher will present Mr Hafez al-Assad, the Syrian president, with at least four different negotiating formats, including a Camp David-style summit.

He may present a paper marking Israel's first commitment to recognise Syrian sovereignty over the Israeli-occupied Golan Heights, and will then travel to Jerusalem to meet Mr Shimon Peres, Israel's prime minister.

After discussions between Mr Peres and US president Bill Clinton in Washington this week, Mr Christopher's visit will also mark a fundamental change in the US role. From now on the US will be more active, helping to bridge differences and suggest compromises rather than merely carrying messages between Jerusalem and Damascus.

In the wake of encouraging signs from Damascus, the US and Israel feel an intense period of diplomacy and negotiation could yield results before US and Israeli elections next year.

Israeli officials said Mr Christopher would suggest a series of negotiating formats including a Camp David-style summit between Mr Peres and Mr Assad.

The US will also put forward Mr Peres' call to conduct negotiations simultaneously on all bilateral issues and focus on seemingly intractable security arrangements as a precondition for negotiation of other issues. This would be a departure from the policy of Mr Yitzhak Rabin, the former prime minister.

An Israeli newspaper yesterday quoted a senior cabinet minister saying Mr Assad was willing to present Mr Assad with a "bridging paper" offering Israeli recognition of Syrian sovereignty over the Golan Heights, occupied during the 1967 Arab-Israeli War.

But Mr Peres denied the report. "Even if he is an unusually senior minister, he cannot know what is written in a document that has yet to be written," he said.

Israeli officials said the overwhelming priority of Mr Christopher's mission was to seek ways to restart the stalled negotiations by any means. US officials have said Mr Assad was willing, in principle, to upgrade from ambassador to foreign minister level, but that he continued to make an Israeli commitment to full withdrawal from the Golan Heights a precondition to a summit.

"It won't surprise me if one of the results of the visit will be an announcement of the renewal of talks," said Mr Itamar Rabinovich, Israeli ambassador to the US.

## THE LEX COLUMN

## Have I got news for you

Viewed in isolation, yesterday's link-up between Microsoft and NBC has logic. The software giant wants an interactive news service to add to its Internet package; while the broadcast network is eager to enter the currently lucrative market for round-the-clock news on cable television.

But viewed as part of a trend towards increasing competition in the global market for cable channels, the Microsoft/NBC joint venture spells trouble. ABC, now part of Disney, and Mr Rupert Murdoch's News Corporation have recently unveiled similar plans for 24-hour news channels. A market hitherto monopolised by Mr Ted Turner's CNN looks set to be turned into a cut-throat battleground.

Impending competition is not confined to general news channels. News Corporation and Tele-Communications Inc (TCI), the largest US cable systems owner, are launching a global sports channel to rival Disney's highly-profitable ESPN. NBC has kept itself in the sports broadcasting market by paying \$2.3bn for exclusive rights to US coverage of the Olympics until 2008.

The rivalry is unlikely to stop at this. One of the main purposes of the two mega media acquisitions of 1995 - Disney's purchase of Capital Cities/ABC and Time Warner's bid for Turner - is to buy "packaging" skills to create more cable channels. But the increased competition unleashed by these deals is undermining their logic by threatening the value of the targets' pre assets.

The barriers to entering the cable market can be high. In some places, it is difficult to secure distribution. Moreover, if a dominant channel has a lock on the most attractive content, a rival may be hard-pressed to assemble a sufficient package of material for a credible channel.

Unfortunately for investors in established companies, though barriers are high, the new entrants have the financial resources and ambition to leap over them. Increased competition will squeeze margins. The cost of acquiring and creating content will escalate. Media groups will have to throw more resources at marketing if they are to be heard above the babble. Optimists believe people will spend more hours watching TV. But the current craze for the Internet suggests they will increasingly switch to their computers.

That said, media groups could still enjoy exceptional profits if they control bottleneck monopolies, such as that possessed by BSkyB, Mr Mur-

FT-SE Euratrack 200:

1591.1 (+5.6)

German interest rates

Per cent

10-year government bond yield

Discount rate

Source: FT Data

1993 94 95

1993 94 95

1993 94 95

1993 94 95

1993 94 95

1993 94 95

1993 94 95

1993 94 95

1993 94 95

1993 94 95

1993 94 95

1993 94 95

1993 94 95

1993 94 95

1993 94 95

1993 94 95

1993 94 95

1993 94 95

1993 94 95

1993 94 95

1993 94 95

1993 94 95

1993 94 95

1993 94 95

1993 94 95

1993 94 95

1993 94 95

1993 94 95

1993 94 95

1993 94 95

1993 94 95

1993 94 95

1993 94 95

1993 94 95

1993 94 95

1993 94 95

1993 94 95

1993 94 95

1993 94 95

1993 94 95

1993 94 95

1993 94 95

1993 94 95

1993 94 95

1993 94 95

1993 94 95

1993 94 95

1993 94 95

1993 94 95

1993 94 95

1993 94 95

1993 94 95

1993 94 95

1993 94 95

1993 94 95

1993 94 95

1993 94 95

1993 94 95

1993 94 95

1993 94 95

1993 94 95

1993 94 95

1993 94 95

1993 94 95

1993 94 95

1993 94 95

1993 94 95

1993 94 95

1993 94 95

1993 94 95

1993 94 95

1993 94 95

1993 94 95

1993 94 95

1993 94 95

1993 94 95

1993 94 95

1993 94 95

1993 94 95

1993 94 95

1993 94 95

1993 94 95

1993 94 95

1993 94 95

1993 94 95

1993 94 95

1993 94 95

1993 94 95

1993 94 95

1993 94 95

1993 94 95

1993 94 95

1993 94 95

1993 94 95

1993 94 95

1993 94 95

1993 94 95

1993 94 95

1993 94 95

1993 94 95

1993 94 95

1993 94 95

1993 94 95

1993 94 95

1993 94 95

1993 94 95

1993 94 95

1993 94 95

1993 94 95

1993 94 95

1993 94 95

1993 94 95

1993 94 95

1993 94 95

1993 94 95

1993 94 95

1993 94 95

1993 94 95

1993 94 95

1993 94 95

1993 94 95

1993 94 95

1993 94 95

1993 94 95

1993 94 95

1993 94 95

1993 94 95

1993 94 95

1993 94 95

1993 94 95

1993 94 95

1993 94 95

1993 94 95

## \$700m rescue plan for Iberia agreed by Spain and Brussels

By David White in Madrid, Emma Tucker in Brussels and Michael Skapinker in London

Spain yesterday reached agreement with the European Commission on a controversial rescue plan for the state-owned Iberia airline, allowing for an injection of up to Ptas87bn (\$700m) in new capital.

The agreement, sealed between Mr Neil Kinnock, the transport commissioner, and Mr Juan Manuel Eguiguren, Spain's industry minister, still requires formal Commission approval, which is not expected until next month.

The compromise agreement was reached after nine months of negotiations between Brussels and the Spanish authorities over how much aid would be acceptable under European Union competition rules.

Mr Kinnock said he was also willing to consider a request for a further Ptas20bn in 1997, provided the company could demonstrate its viability.

British Airways reacted angrily

to the announcement. The airline said: "We are astonished at the decision which will further put back any prospects for truly open skies in Europe."

BA said it would "wait and see" before deciding whether to take court action over aid to Iberia, as it has done in the case of Air France. It is thought the airline will wait until the European Commission has approved Mr Kinnock's proposals. The Commission was heavily criticised last year for approving a Ptas20bn (\$400m) subsidy to Air France, as well as giving its blessing to bail-outs to Olympic Airways and TAP.

However, Iberia's Ptas87bn - which fell short of an original Spanish demand for Ptas130bn - was only allowed after the Commission was satisfied that Iberia had taken substantial steps to turn itself into a viable enterprise.

Most notably the company sold most of its 85 per cent stake in the loss-making subsidiary Aerolineas Argentinas which had

been draining it of some \$300m per year.

For this reason, the Commission yesterday argued that the Ptas87bn did not constitute state aid and was justified on purely commercial grounds. Under EU law, governments are allowed to invest in public or private enterprises provided they can show they are acting like a private investor.

"This was a good decision and a fair decision," said Mr Kinnock. "I am confident that Iberia can be turned into a competitive airline."

Mr Eguiguren said that the injection was "not state aid" and that the Commission's approval was not pegged to capacity reductions or limits on the company's future expansion.

Uncertainty over Iberia's future now focuses on the attitude of the unions, especially the powerful pilots' body Sepia, which recently staged a series of strikes arguing that the original restructuring agreement had not been fulfilled.

## US-led grouping wins stake in Belgacom

Continued from Page 1

avoided the question of how far staffing levels would be reduced over the long term through early retirement, voluntary redundancies and natural wastage.

"If we had done nothing, the 26,000 workers of Belgacom

would have had to fear that Belgacom would cease to exist in two to three years' time," said Mr Di Rupo.

Both uncertainty about employment and an unfunded pension liability of about BFr110bn depressed the price for the stake in Belgacom.

According to the Belgian government - advised on the sale by Morgan Stanley and Banque Degroof - the Belgacom board will be composed of up to 18 executives - nine from Belgacom and nine from the consortium. The presidency will go to a Belgian government appointee.

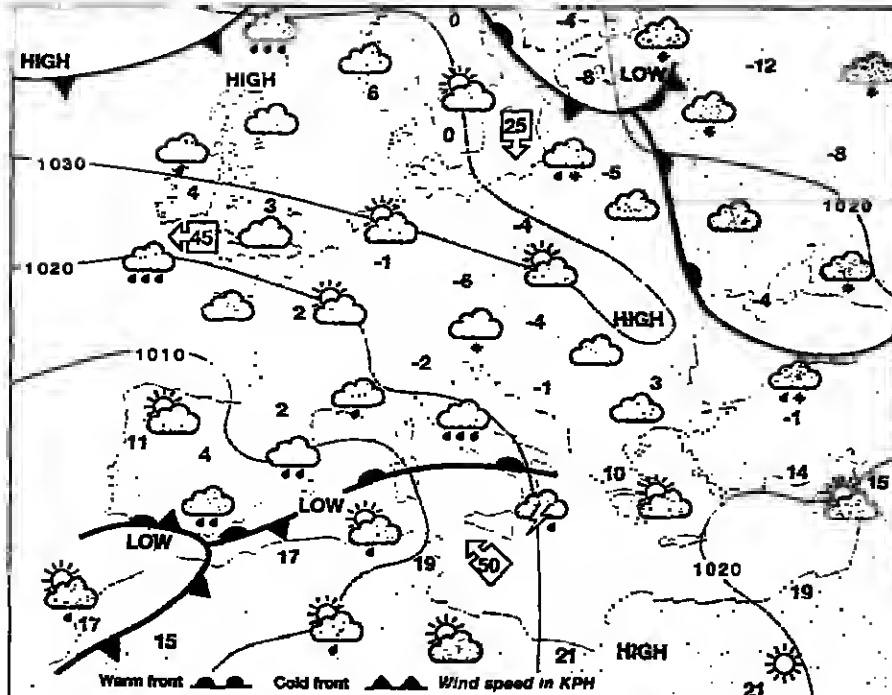
## FT WEATHER GUIDE

### Europe today

Most of the continent will be overcast. Eastern Spain, the extreme south-east of France and most of Italy will have rain, turning to snow on high ground. Austria and Switzerland will have light snow, while south-eastern Europe will remain cloudy but dry. Afternoon temperatures will be below freezing except in Greece, Albania and Bulgaria. Western Spain, Portugal and most of France will remain dry with sunny periods. The UK will be cloudy with some sunny spells, and southern parts of the Benelux and Germany will remain cloudy. Poland, northern parts of the Benelux and Germany and southern Scandinavia will be mainly sunny.

### Five-day forecast

High pressure over Scotland and northern areas of mainland Europe will bring sunny, dry conditions in England, the Benelux and northern Germany. A series of low pressure systems will cross southern Europe, bringing cloud and rain. Spain will have more settled conditions, and can expect sunny periods during the weekend. South-eastern Europe will remain cloudy, and by early next week conditions in former Yugoslavia, Greece and Turkey will become unsettled.



Situation at 12 GMT. Temperatures maximum for day. Forecasts by Meteo Consult of the Netherlands

### TODAY'S TEMPERATURES

	Maximum	Minimum
Abu Dhabi	cloudy 25	cloudy 25
Accra	cloudy 30	cloudy 30
Algiers	cloudy 20	cloudy 20
Amsterdam	fair 0	fair 0
Athens	fair 13	fair 13
Atlanta	shower 17	shower 17
B. Aires	fair 26	fair 26
Bahia	cloudy 2	cloudy 2
Bangkok	fair 31	fair 31
Barcelona	rain 9	rain 9

Camras	fair	5	Faro	fair	15	Madrid	rain	3	Rangoon
Cardiff	fair	5	Frankfurt	fair	1	Malacca	rain	4	Reykjavik
Castellana	rain	18	Glasgow	cloudy	3	Matia	cloudy	18	Rio
Chengdu	cloudy	1	Guangzhou	5	Melbourne	cloudy	1	Shanghai	
Cologne	cloudy	0	Geneva	fair	3	Mianzha	thunder	3	S. Francisco
Dakar	fair	20	Hamburg	fair	20	Montbourne	cloudy	22	Singapore
Dallas	cloudy	1	Helsinki	fair	1	Moscow	1	1	Stockholm
Delhi	hazy	24	Hong Kong	cloudy	22	Miami	fair	29	Stockholm
Detroit	hazy	25	Honolulu	fair	39	Milan	rain	3	Strasbourg
Dublin	showers	2	Istanbul	cloudy	1	Moscow	cloudy	1	Sydney
Dunrobin	cloudy	14	Jakarta	showers	18	Moscow	cloudy	7	Tampere
Edinburgh	cloudy	1	Jakarta	cloudy	1	Moscow	cloudy	1	Tokyo







## INTERNATIONAL COMPANIES AND FINANCE

## EUROPEAN NEWS DIGEST

## Fiat chooses new chief executive

The Fiat board last night nominated Mr Paolo Cantarella as chief executive of the Turin-based automotive group as part of a management shake-up dictated by the impending departure of chairman, Mr Giovanni Agnelli.

The 51-year-old Mr Cantarella has been heading Fiat's core business car division since 1989 and has been widely tipped to succeed Mr Cesare Romiti. He was publicly singled out on Monday when Mr Agnelli announced before a meeting of 500 Fiat managers that he intended to step down and would be replaced by the 73-year-old Mr Romiti.

The timing of the shake-up in Italy's largest private industrial group has come as a surprise. Although the company has insisted Mr Agnelli's departure and the elevation of Mr Romiti had been carefully planned, this has not dispelled the impression that Fiat has acted in some haste.

When Mr Romiti's promotion to the chairmanship was announced it was not made clear whether he would retain his executive role. Although close to the retirement limit of 70 his presence was considered necessary to guide the group through the transition period as management shifted to a new generation and allowed a younger member of the Agnelli family to take the helm. Mr Cantarella has earned his spurs by being behind the development of the highly-successful Punto, Bravo and Brava models. More appointments are now expected as part of a broader shake-up with a new team likely to be in place perhaps as early as March. Mr Agnelli has yet to indicate when he would relinquish the chairmanship and when Mr Romiti would take over.

Robert Graham, Rome and Andrew Hill, Milan

## Accor in Japanese hotels deal

Hokke Club, the Japanese hotels group, said it had reached agreement with Accor, the French company, on the joint operation of Hokke's business hotels in Japan. Hokke Club's 13 hotels would be remodelled under Accor's brand name, it said. The hotels include one top-of-the-range hotel and 12 economy-style hotels with 2,200 rooms. Two small establishments in India and Nepal are also included in the deal.

Accor would invest in operation and remodelling of Hokke's hotels. Mr Sadano Kojima, Hokke Club president, said: "Initially, there will be no equity participation, but for the future, as we deepen joint management activities, such a possibility exists."

AFX Asia, Tokyo

## Kaufhof sales advance 3.4%

Kaufhof, the German retail group, said sales rose 3.4 per cent to DM15.9bn (\$10.96bn) in the nine months to September. It expected full-year operating profits to be at least as high as in 1994 when it posted sales of DM36.35bn and net profits of DM137.3m. It expected full-year sales at its department store and mail order divisions to be below the previous year, while sales at the specialist store division are expected to show clear sales growth.

In the first nine months, sales at its specialist store division climbed 12.6 per cent to DM6.6bn from DM6.04bn a year earlier. Sales at its department stores, including Herten department store chain acquired last year, fell 3.2 per cent to DM7.8bn in the first nine months from DM8bn a year earlier. The decline was mainly due to continuing weak consumer demand, renovation at some stores, and the company's decision to rent out some of the floor space previously used by its own food and consumer electronics division. At the company's mail order service division, sales fell 4.3 per cent to DM6.47m. At its Vobis-Microcomputer group, sales rose 20.7 per cent to DM1.9bn.

AFX News Cologne

## Foreigners set to own 70% of Olivetti

By Andrew Hill and Peter Martin in Rome

Foreign investors may own as much as 70 per cent of Olivetti after completion of the Italian computer group's L2.257bn rights issue, Mr Carlo De Benedetti, chairman, said yesterday.

The capital increase, aimed at relaunching Olivetti as a broad-based information technology and telecommunications group, closes today.

But Mr De Benedetti yesterday declared the issue a success and said it would transform Olivetti from "a family-controlled company into a real public company".

Most analysts had predicted that the consortium of banks underwriting the issue would take up at least some of the issue.

In an interview at Olivetti's headquarters, Mr De Benedetti said the outcome "would surprise many people", and that

he himself was surprised with the demand for the shares. "The banks won't have one share - every one will be subscribed for by the market and especially by foreign investors," he said.

US fund managers are expected to take up many of the 2.26bn new shares issued, following an aggressive sales campaign by Mediobanca, the Milan merchant bank which was leading the underwriting consortium, and Lehman Brothers of the US, which would have had to buy 120m of the shares if the rights issue had failed.

Cir, one of the two family holding companies through which the De Benedetti family has controlled Olivetti, will not take up all its rights and its stake is expected to fall from 21 per cent to 16 per cent. The banks refused to underwrite rights issues planned by Cir and its controlling shareholder,

Cofide, which would have allowed the De Benedetti family to maintain the same level of control.

Mr De Benedetti said that although he would have preferred the original plan for three simultaneous rights issues, as chairman and chief executive of Olivetti he was happy that outside investors were likely to increase their influence in the running of the company.

"To raise the money, Olivetti committed itself to cutting costs - partly through an unpopular new round of redundancies - turning round its loss-making personal computer business, and accelerating its move into the telecoms sector. It expects to record its first net profit for five years in 1996 and pay a dividend on those profits in 1997."

Olivetti's shares closed yesterday at L1,200, against the rights issue price of L1,000.



Carlo De Benedetti: happy with influence from outside investors

## Hafslund Nycomed will be split into two

By Hugh Carnegie

Hafslund Nycomed, the Norwegian group which last month called off a merger with the US pharmaceutical company Ivax, said yesterday it planned to proceed with the separation of its healthcare and energy businesses as it had intended under the merger proposal.

The company is to propose to shareholders that the group is split into two - Hafslund, covering energy operations, and Nycomed, covering pharmaceutical operations. Shareholders would receive one share in each of the new companies for each Hafslund Nycomed share held.

Hafslund Nycomed, Norway's biggest healthcare group, was forced to back out of the merger with Ivax because of strong objection by a minority of mainly state-controlled institutional shareholders concerned about the potential migration abroad of the company's operations.

The two parts of Hafslund Nycomed have little in common. In 1994, the energy division, which generates and transmits electrical power, contributed Nkr1bn (\$166m) to group sales of Nkr7bn and Nkr4.4bn to group operating profit of Nkr4.5bn. Nycomed's operations are based on diagnostic imaging and generic drugs.

After the split, Hafslund will include the current group's stock investment portfolio worth about Nkr1bn. It will carry some Nkr300m in debt, although Hafslund Nycomed said further details of the balance sheets for the split companies were not yet available.

The separation proposal will require a two-thirds majority from Hafslund Nycomed shareholders, the same requirement the company failed to achieve for the Ivax merger.

Analysts said the split would make Nycomed more exposed as a medium-sized operator in the fast-consolidating pharmaceutical industry and therefore more prone to a bid or merger. Ivax has said it hopes to revive its merger plan some time in the future.

## GAN to prepare for sell-off with FFr9bn sale

By Andrew Jack in Paris

Groupe des Assurances Nationales (GAN), the troubled French state-owned insurance group, yesterday announced its intention to launch a programme of up to FFr9bn (\$1.8bn) in additional asset sales to pave the way for privatisation.

Mr Jean-Jacques Bonnard, chairman, also said for the first time that the group was willing in principle to cede as soon as next year more than 50 per cent in CIC, the banking group it controls, to help raise funds.

The details followed a board meeting yesterday at which Mr Bonnard said the representative of the French state, the majority shareholder in the group, had fully endorsed GAN's plans for restructuring ahead of a sell-off.

The support from the state followed findings in a report submitted by Morgan Stanley, the US investment bank, which the government commissioned to examine the group's financial health and the possible ways in which it might be privatised.

It came despite recent specu-

lation that GAN might be broken up rapidly into different parts - including its international insurance network and banking assets - and sold off to a range of purchasers.

Mr Bonnard said the additional assets to be sold had not yet been determined, but could include participation in other companies, property and businesses in France and elsewhere. The sales would take place over the next four to five years.

He believed the reason for the acceleration in asset sales suggested the state had

decided it was more firmly committed to a privatisation as soon as possible - perhaps during 1997.

The chairman said sales were also triggered by estimates of a further deterioration in the value of the group's property assets and of capital gains on sales.

He said he intended to negotiate a restructuring of FFr3bn in loans from banks to support its FFr13bn off-balance sheet "defence" of non-performing loans held off as part of a restructuring earlier this year. He also appeared to lessen

his past demands that another investor taking a stake in CIC would also be required to become an important investor in GAN when the company was sold. "It would be good," he said, "it would not be a necessary condition."

However, he stressed GAN would still want to retain adequate control to be able to ensure that it could continue its bancassurance operations, through which it sells its insurance policies through CIC branches. Last year it received FFr8bn in premiums in this way.

## Two new executives appointed at Bremer Vulkan

By Michael Lindemann in Bonn

Bremer Vulkan, the ailing German shipbuilding group which has forecast operating losses of at least DM200m (\$137.9m) this year, yesterday appointed two new leading executives and said it would start talks with its banks to guarantee the DM750m it has undertaken to invest in three east German shipyards.

Mr Udo Wagner will become chief executive early next year,

succeeding Mr Friedrich Hennemann who was forced out by the group's banks shortly after losses emerged in September.

Bremer Vulkan shares fell 90 pfennigs to close at DM40.10. They have slumped from a high this year of DM97.20 as news of the losses emerged.

Mr Wagner is chief financial officer at the German subsidiary of Asea Brown Boveri, the Swiss-Swedish engineering group. He will be joined at Bremer Vulkan by Mr Hero

Brahms, an executive from the Kaufhof retail group who takes over as head of the company's supervisory board, the non-executive body which oversees the management board.

Bremer Vulkan is one of Europe's biggest shipbuilding groups but there are fears it might have overextended itself with commitments to shipyards in eastern Germany at a time when its core activities, shipbuilding and engineering, have suffered setbacks.

Mr Günter Smidt, acting chief executive, yesterday said the company expected operating losses of at least DM200m for this year. These stem mainly from Dörries Scharmann, an engineering subsidiary.

Bremer Vulkan said it had resolved its unspecified short-term liquidity problems and had begun talks with Dresdner Bank and other banks to find the DM750m it is committed to invest in three

east German shipyards by 1997. The company declined to say how many of its 23,000 jobs would be shed during the restructuring, which seems likely if the group is to pull back into profit.

The European Commission said this week that it would examine the way in which Bremer Vulkan has spent DM800m of investment grants destined for the ailing yards in the east German ports of Rostock, Wismar and Stralsund.

This advertisement has been approved by Morgan Grenfell & Co. Limited, which is regulated by The Securities and Futures Authority

## Delivering solutions for our clients in France

## Usinor Sacilor

acquisition of mergers and merger with  
Usinor S.A.  
for  
FRF 3,721 Million  
We acted as joint adviser to Usinor S.A. and Morgan Grenfell & Co. Limited  
December 1993  
Deutsche Morgan Grenfell

## Compass Group PLC

has acquired  
Euronet Group  
from  
Accor SA  
for  
FRF 4,550 Million  
We advised Compass Group PLC in this transaction  
Morgan Grenfell & Co. Limited  
September 1995  
Deutsche Morgan Grenfell

## France Telecom

US\$650 Million  
Revolving Credit Facility  
Arranger  
Deutsche Bank AG, Paris  
March 1995  
Deutsche Morgan Grenfell

## TransAtlantic Holdings PLC

has approved a £1.5 billion interest in  
Sun Life Holdings PLC  
to  
Compagnie UAP  
for  
FRF 4.1 Billion  
We advised TransAtlantic Holdings PLC in this transaction  
Morgan Grenfell & Co. Limited  
August 1995  
Deutsche Morgan Grenfell

## Total

US\$200 Million  
Project Finance Facility  
for the development of Total's  
Columbian oil and gas interests  
Arranger  
Deutsche Bank AG, Paris  
October 1995  
Deutsche Morgan Grenfell

## Compagnie UAP

FRF 4 Million  
Revolving Credit Facility  
Arranger  
Deutsche Bank AG, Paris  
July 1995  
Deutsche Morgan Grenfell

## Sema Group plc

proposed acquisition of  
up to 50% of  
TS FM Holding S.A.  
from  
France Telecom  
for up to  
FRF 219 Million  
We acted as Sema Group plc's joint adviser in this proposed transaction  
Morgan Grenfell & Co. Limited and  
Morgan Grenfell & Co. Limited  
November 1995  
Deutsche Morgan Grenfell

## AT&amp;T

has acquired the  
remaining shares in  
Barphone S.A.  
now already owned by it  
We advised AT&T in this transaction  
Morgan Grenfell & Co. Limited  
July 1995  
Deutsche Morgan Grenfell

## Compagnie Generale des Eaux

FRF 1 Billion  
75% Bonds due 2005  
Sole Lead Manager  
Deutsche Bank France S.N.C.  
July 1995  
Deutsche Morgan Grenfell

Deutsche Morgan Grenfell  
3, Avenue de Friedland, 75008 Paris - France  
Tel: +331 44 95 67 00 Fax: +331 53 75 05 90

Deutsche Morgan Grenfell

U.S. \$50,000,000

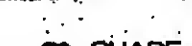


## Crédit Chimique

Floating Rate Notes due 1996

In accordance with the provisions of the Notes, notice is hereby given that for the Interest Period from December 15, 1995 to June 17, 1996 the Notes will carry an interest rate of 5.5875% per annum. The interest payable on the relevant interest payment date, June 17, 1996 will be U.S. \$292.27 per U.S. \$10,000 principal amount and U.S. \$7,308.88 per U.S. \$250,000 principal amount.

By: The Chase Manhattan Bank, N.A.  
London, Agent Bank  
December 15, 1995



## The Chase Manhattan Corporation

U.S. \$400,000,000

Floating Rate Subordinated Notes due 2009

For the three months 14th December, 1995 to 14th March, 1996 the Notes will carry an interest rate of 5.9375% per annum with a coupon amount of U.S. \$500.00 per U.S. \$10,000 Note, payable on 14th March, 1996.

Bankers Trust Company, London Agent Bank

## NACIONAL FINANCIERA, S.N.C.

Trust Division

US\$200,000,000 Guaranteed Floating Rate Notes due 1997

Conditionally and Irrevocably Guaranteed by

## NACIONAL FINANCIERA, S.N.C.

Notice is hereby given that the Rate of Interest has been fixed at 8.34375% and that the interest payable on the relevant interest payment date March 15, 1996 against Coupon No. 13 in respect of US\$10,000 originally issued for amount of the notes will be US\$35.57.

December 15, 1995  
By: Citibank, N.A. (Issuer Services), Agent Bank CITIBANK

## FRENDS B.V.

U.S. \$20,000,000

Class B Notes due

December 31, 1996

In accordance with Section 4.06(c) of the Fiscal Agency Agreement dated as of December 15, 1988, between FRENDS B.V. and Bank of America Illinois, London Branch, (formerly Continental Bank N.A., London Branch), Bank of America NT&SA, London Branch, has been appointed successor Fiscal Agent.

Any queries in relation to this notice of succession should be directed to Tim Jacob, Bank of America NT&SA, 1 Allie Street, London E1 8DE, England. Tel 0171 634 4888 Fax 0171 634 4700

## FRENDS II B.V.

U.S. \$34,000,000

Class B Notes due

December 31, 1997

In accordance with Section 4.06(c) of the Fiscal Agency Agreement dated as of October 1, 1989, between FRENDS II B.V. and Bank of America Illinois, London Branch, (formerly Continental Bank N.A., London Branch), Bank of America NT&SA, London Branch, has been appointed successor Fiscal Agent.

Any queries in relation to this notice of succession should be directed to Tim Jacob, Bank of America NT&SA, 1 Allie Street, London E1 8DE, England. Tel 0171 634 4888 Fax 0171 634 4700

## European Investment Bank

Portuguese Escudos 30 Billion Floating Rate Bonds

due March 2005 (issued on March 15, 1995)

Portuguese Escudos 30 Billion Floating Rate Bonds

due March 2005 (issued on June 15, 1995)

Notice to the Holders

Notice is hereby given that the Bonds will carry an interest rate of 8.944% per annum for the period 15.12.1995 to 15.03.1996.

• PTE 2,230 per PTE 100,000 nominal  
• PTE 22,239 per PTE 1,000,000 nominal  
• PTE 222,987 per PTE 10,000,000 nominal  
• PTE 1,114,937 per PTE 50,000,000 nominal  
Luxembourg, December 15, 1995

## Ambroveneto International Bank Ltd

US\$ 150,000,000 Floating Rate Notes due 2004

In accordance with the Terms and Conditions of the Notes, notice is hereby given that for the Interest Period from December 15, 1995 to March 15, 1996 the Notes will carry an interest rate of 6.4375% per annum.

The Coupon Amount payable on the relevant interest payment date, March 15, 1996 will be US\$ 162.73 per US\$ 1,000 nominal amount of Note and US\$ 1,627.26 per US\$ 10,000 nominal amount of Note.

The Agent Bank  
Kreditbank Luxembourg

## Ford

Following the DIVIDEND DECLARATION by Ford Motor Company (U.S.) on 12 October, 1995 NOTICE is now given that the following DISTRIBUTION will become payable on or after 15 December, 1995.

Gross Distribution per unit 1.7500 Cents  
Less 15% USA Withholding Tax 0.2625 Cents  
Converted at \$1.545 1.4875 Cents  
\$0.00962783

Claims should be lodged with the DEPOSITARY, National Westminster Bank PLC, Basement, Juno Court, 24 Prescot Street, London E1 8BB on special forms obtainable from that office.

United Kingdom Banks and Members of the Stock Exchange should mark payment of the dividend in the appropriate square on the reverse of the certificate.

All other claimants must complete the special form and present this at the above address together with the certificate(s) for marking by the National Westminster Bank PLC. Postal applications cannot be accepted.

Dated 15 December, 1995

## U.S. \$500,000,000

CITICORP

Subordinated Bank Adjustable Note Capital Securities BANOS

Notice is hereby given that the Rate of Interest has been fixed at 5.0625% and that the interest payable on the relevant interest payment date March 15, 1996 against Coupon No. 37 in respect of US\$50,000 nominal of the Notes will be US\$766.23.

December 15, 1995, London  
By: Citibank, N.A. (Issuer Services), Agent Bank CITIBANK



## INTERNATIONAL COMPANIES AND FINANCE

## Siemens upbeat despite slower German economy

By Wolfgang Münchow  
in Munich

Siemens, the German electronics group, expects another strong rise in earnings in spite of the slowdown in the German economy, predicting a rise in net profits of between 20 per cent and 25 per cent for the current financial year, similar to last year's increase.

Mr Heinrich von Pierer, chairman, said yesterday that the restructuring efforts of the past few years "are now kicking in". He said the process would continue until Siemens reached its target of a 15 per cent return on equity, compared with 9.4 per cent in the year ended in September.

The positive forecasts follow a strong performance in 1994-95, when Siemens increased net profits 26 per cent to DM2.08bn (\$1.43bn). New orders were up 4 per cent at DM91.9bn, and are expected to rise to between DM95bn and DM97bn in the current year.

Mr Karl-Hermann Bammann, finance director, said that "despite the difficulties of making projections on the basis of the first two months of the current year, we can say that the results so far suggest that we are on target to reach our forecasts".

The forecast boost in earnings will stem to a large degree from improved productivity, which Siemens hopes to raise by 9 per cent, equivalent to a cost saving of DM5bn. In 1994-95 productivity increased by 8 per cent.

At a news conference yesterday, Mr von Pierer sounded a note of caution with a comment that Siemens' optimistic business outlook was consistent with increasingly pessimistic economic expectations in Germany, since the business cycle in the electronics and electro-technical industries follows the general economic business cycle with some delay.

He said the increase in earnings - a result of productivity measures and a significant boost in earnings from its semiconductor activities - was no "reason to celebrate".

He said: "We mustn't forget that we are still some way off from our medium-term target of a 15 per cent return on equity".



Heinrich von Pierer: efforts on restructuring 'now kicking in'

equity. To have achieved that goal this past year we would have had to generate roughly DM3.5bn in net income.

The restructuring process is likely to continue, although restructuring charges are forecast to fall from DM2.7bn to about DM2.2bn in the current financial year.

The restructuring measures have so far led to a reduction in Siemens' German workforce by 40,000 to about 213,000.

Mr von Pierer said: "We still have our homework cut out for us. Major restructuring measures are being implemented in some of our operating units."

However, unlike many leading German industrialists, Mr von Pierer dismisses widespread criticism of German competitiveness and the country's innovative capabilities as mistaken. "There is a lot of whining about the innovative capabilities within German industry. This is mostly exaggerated, and in our particular case untrue," he said.

During the past business year, Siemens' components divisions raised pre-tax profits from DM300m to DM1.02bn, to which the semiconductor business contributed the bulk. This business was a heavy loss-maker during the late 1980s and early 1990s.

## SAS upgrades profits forecast for year

By Hugh Carnegie  
in Stockholm

Scandinavian Airlines System (SAS) is set to exceed its forecast of full year profits of at least SKr2.5bn (\$372m) despite a series of strikes which cost it SKr45m in 1995, according to company executives.

The result, built on a combination of heavy cost cutting and high sales of full-fare tickets, will consolidate the return to a profit of SKr1.5bn in 1994 after four successive years of losses.

Mr Jan Stenberg, chief executive, admitted this week the resurgence had been achieved at a cost to service quality which now needed to be addressed. He also said negotiations had begun to streamline the unwieldy labour relations structure within SAS, which includes 45 different unions, to avoid a repeat of this year's strikes by pilots and cabin staff.

According to a report in the financial daily *Cinco Dias*, Siemens is pressing for more control of Amper unit - Amper Datas, in which it was to take a 10 per cent stake under the terms of the original agreement.

In July, the two companies signed a pre-agreement whereby they would form a new company - Siemens Telecommunications Espana - which would consist of Amper's Amper Telematica unit and all of Siemens' Spanish telecom activities, except those related to its mobile telephone business.

In addition, the German company was to take a 61 per cent stake in the Spanish company's Amper Elasa public telephone unit.

According to *Cinco Dias*, Siemens is now questioning Amper's profit forecasts for 1995, and considers the original amount of its planned investment in Amper of about Ptas9bn (\$73m) to be too high. Amper's share price was sharply lower on the news, closing down Ptas105, at Ptas1370.

An analyst at brokerage Benito y Montañán said: "This is bad news for Amper, although it was known the negotiations had run into difficulties. We had been expecting the deal to be closed by February. This news increases the stock's risk and we expect it to underperform near-term."

Pechiney announced yesterday it had finalised the sale of its US turbine subsidiary, concluding an asset sale programme which has brought a net gain of about FF1bn (\$19m) this year for Pechiney International, the packaging arm of the French aluminium group. The completion of the deal, which involves the sale of Howmet to a US consortium,

The profits surge also comes just before the scheduled start next month of a strategic operating alliance with Germany's Lufthansa which is aimed at sharpening the two airlines' competitive edge against other big European carriers.

The co-operation deal, based on a marriage of the Lufthansa and SAS route networks, will give the two more than 90 per cent of passenger traffic between Germany and the Scandinavian countries but has yet to be approved by the European Commission.

But SAS officials said discussions with Brussels had been completed and they were confident of receiving a go-ahead from the Commission by the end of January, on condition that SAS and Lufthansa agreed to concede up to 20 per cent of their joint slots for Scandinavian-German traffic at Frankfurt, Düsseldorf, Copenhagen, Oslo and Stockholm airports.

SAS has reaped the benefits of SKr6bn cost-cutting programmes to stem losses of SKr3.5bn run up between 1991 and 1993. Overall, staff levels have been cut to fewer than 20,000 from 25,000 in 1991.

This year, profits have also been lifted by improved yields, achieved by increasing the number of passengers travelling in its Euroclass business category at non-discounted rates. Profits in the first nine months rose from SKr1.2bn to SKr2.1bn, on sales up 7 per cent to SKr26.7bn. The number of passengers has not risen significantly - although SAS expects a 10 per cent increase in volumes in 1996.

SAS has begun a costly fleet replacement scheme, ordering up to 70 mid-sized Boeing 737-400 aircraft earlier this year in a programme set to cost some SKr15bn. It says it is likely to decide in 1997 to spend a similar sum on replacing and augmenting its 15-strong long-haul fleet.

of SKr6bn cost-cutting programmes to stem losses of SKr3.5bn run up between 1991 and 1993. Overall, staff levels have been cut to fewer than 20,000 from 25,000 in 1991.

This year, profits have also been lifted by improved yields, achieved by increasing the number of passengers travelling in its Euroclass business category at non-discounted rates. Profits in the first nine months rose from SKr1.2bn to SKr2.1bn, on sales up 7 per cent to SKr26.7bn. The number of passengers has not risen significantly - although SAS expects a 10 per cent increase in volumes in 1996.

SAS has begun a costly fleet replacement scheme, ordering up to 70 mid-sized Boeing 737-400 aircraft earlier this year in a programme set to cost some SKr15bn. It says it is likely to decide in 1997 to spend a similar sum on replacing and augmenting its 15-strong long-haul fleet.

SAS has reaped the benefits of SKr6bn cost-cutting programmes to stem losses of SKr3.5bn run up between 1991 and 1993. Overall, staff levels have been cut to fewer than 20,000 from 25,000 in 1991.

This year, profits have also been lifted by improved yields, achieved by increasing the number of passengers travelling in its Euroclass business category at non-discounted rates. Profits in the first nine months rose from SKr1.2bn to SKr2.1bn, on sales up 7 per cent to SKr26.7bn. The number of passengers has not risen significantly - although SAS expects a 10 per cent increase in volumes in 1996.

SAS has begun a costly fleet replacement scheme, ordering up to 70 mid-sized Boeing 737-400 aircraft earlier this year in a programme set to cost some SKr15bn. It says it is likely to decide in 1997 to spend a similar sum on replacing and augmenting its 15-strong long-haul fleet.

SAS has reaped the benefits of SKr6bn cost-cutting programmes to stem losses of SKr3.5bn run up between 1991 and 1993. Overall, staff levels have been cut to fewer than 20,000 from 25,000 in 1991.

This year, profits have also been lifted by improved yields, achieved by increasing the number of passengers travelling in its Euroclass business category at non-discounted rates. Profits in the first nine months rose from SKr1.2bn to SKr2.1bn, on sales up 7 per cent to SKr26.7bn. The number of passengers has not risen significantly - although SAS expects a 10 per cent increase in volumes in 1996.

SAS has begun a costly fleet replacement scheme, ordering up to 70 mid-sized Boeing 737-400 aircraft earlier this year in a programme set to cost some SKr15bn. It says it is likely to decide in 1997 to spend a similar sum on replacing and augmenting its 15-strong long-haul fleet.

SAS has reaped the benefits of SKr6bn cost-cutting programmes to stem losses of SKr3.5bn run up between 1991 and 1993. Overall, staff levels have been cut to fewer than 20,000 from 25,000 in 1991.

This year, profits have also been lifted by improved yields, achieved by increasing the number of passengers travelling in its Euroclass business category at non-discounted rates. Profits in the first nine months rose from SKr1.2bn to SKr2.1bn, on sales up 7 per cent to SKr26.7bn. The number of passengers has not risen significantly - although SAS expects a 10 per cent increase in volumes in 1996.

SAS has begun a costly fleet replacement scheme, ordering up to 70 mid-sized Boeing 737-400 aircraft earlier this year in a programme set to cost some SKr15bn. It says it is likely to decide in 1997 to spend a similar sum on replacing and augmenting its 15-strong long-haul fleet.

SAS has reaped the benefits of SKr6bn cost-cutting programmes to stem losses of SKr3.5bn run up between 1991 and 1993. Overall, staff levels have been cut to fewer than 20,000 from 25,000 in 1991.

This year, profits have also been lifted by improved yields, achieved by increasing the number of passengers travelling in its Euroclass business category at non-discounted rates. Profits in the first nine months rose from SKr1.2bn to SKr2.1bn, on sales up 7 per cent to SKr26.7bn. The number of passengers has not risen significantly - although SAS expects a 10 per cent increase in volumes in 1996.

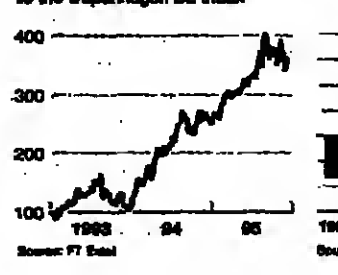
## COMPANY PROFILE:

## SAS

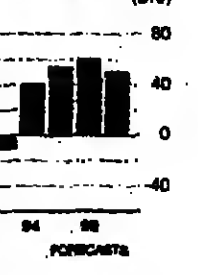
Market capitalisation	\$704.5m
Main listing	Copenhagen
Historic P/E	10.8
Gross yield	1.5%
Earnings per share, 1994	DKr41.5
Current share price	DKr487.5

Jan Stenberg  
Chief Executive

Denmark Lufthansa share price relative to the Copenhagen SE Index



Earnings per share (DKr)



## Cultor spends FM1.5bn on Pfizer food science side

By Christopher Brown-Humes  
in Stockholm

Cultor of Finland said yesterday it would become one of the world's leading food ingredients companies after agreeing to buy the food science activities of Pfizer of the US for FM1.5bn (\$344m).

Mr Björn Mattsson, Cultor chief executive, said the deal would substantially strengthen the group's position in the US market and broaden its international network.

It would give the group a strong global position in

confectionery, baked products, chewing gum, soft drinks, meat products and dairy and ice cream products, he added.

Mr William Steere, Pfizer chief executive, said the sale meant the group could focus exclusively on its healthcare businesses.

Pfizer Food Science Group (PFSG), with headquarters in New York, achieved operating profits of \$31m on sales of \$304m last year. Apart from North America, it has good positions in Europe, Latin America, Japan, south-east

Asia and Australia, supplying reduced calorie baking agents, fat replacers, flavours, food protectants and speciality ingredients.

Cultor, with 1994 sales of FM5bn, has production units in 12 countries and sales in more than 60 countries.

Buying PFSG will provide an additional six production sites, four in the US and two in France.

Mr Mattsson said the purchase would help the group to shift emphasis from bulk commodities to value-added products and enable it to

respond more effectively to industry trends, including healthy eating.

"Cultor's strengths lie in microbiology, metabolic engineering, enzyme technology and separation technology, especially crystallisation. PFSG is strong in organic chemistry, extraction technologies, food systems and product screening," he said.

He said the group hoped to avoid the problems which have hit other Finnish groups, notably Amer and Huhtamaki, in the US.

These have stemmed from

trying to manage at a distance businesses which are exposed to highly competitive and fickle consumer markets.

"We are aware of the risks but we feel we know the US market quite well. We have been manufacturing there since 1984," said Mr Mattsson.

Cultor said the deal, to be financed by cash and long-term loans, would slightly dilute 1995 earnings but would improve its 1997 figures. Its equity-to-assets ratio will fall from 50 per cent to 40 per cent. The group's shares fell FM4 to FM173.

## Pechiney ends disposals with sale of turbine unit

By John Riddling in Paris

Pechiney announced yesterday it had finalised the sale of its US turbine subsidiary, concluding an asset sale programme which has brought a net gain of about FF1bn (\$19m) this year for Pechiney International, the packaging arm of the French aluminium group.

The completion of the deal, which involves the sale of Howmet to a US consortium,

for \$750m, comes as the French group completes the final stages of privatisation. Final results of the issue, due today, are expected to confirm a cool response from investors.

Howmet, which has annual sales of \$900m, is being bought by the Carlyle Group, a financial investor in aerospace and defence, and Thiolot, an industrial group with activities from propulsion motors to riveting systems.

The sale follows the disposal of the group's US metal food can and glass bottle businesses. Both were part of Pechiney International, which is 67 per cent owned by the parent company.

Pechiney's accounting for its asset disposal programme was criticised by the French stock market regulator during the privatisation process. The Commission des Opérations de Bourse said it regretted the

company had anticipated receipts in its first-half results from transactions which had still to be completed.

Of greater concern to investors has been the weakness of the Paris stock market, the poor performance of previous French privatisation issues and the downturn in the cyclical aluminium market.

Such considerations, along with signs of weak demand, prompted the French govern-

ment to scale down the size of the operation, cutting a planned capital increase from FF4bn to FF2.4bn and reducing the number of shares allocated to institutions.

Banks involved in the deal claim that the tranche of 11.5m shares for individual investors has been fully subscribed. But analysts are more cautious about prospects for the institutional tranche of just over 13m shares.

When the need is expertise in Mergers and Acquisitions...

<p><b>MEGACABLE</b> Megacable, S.A. de C.V. has sold a majority interest to C-TEC International, Inc. an indirect subsidiary of <b>C-TEC Corporation</b> The Chase Manhattan Bank, N.Y.</p>	<p><b>Tevecap, S.A.</b> a privately owned subsidiary of <b>Abril, S.A.</b> has sold a 75.0% interest to Fokus International Communications Ltd. a subsidiary of Fokus Bank A.S. The Chase Manhattan Bank, N.Y.</p>	<p><b>SCOTT</b> SCOTT POWER COMPANY has sold its Energy and Recovery Complex Mobile, Alabama a wholly owned subsidiary of <b>Mobile Energy Services Company, Inc.</b> The Southern Company The Chase Manhattan Bank, N.Y.</p>
<p><b>Kubler Corporation</b> has changed a wholly owned subsidiary unit and has <b>Schmitz, Inc.</b> The Chase Manhattan Bank, N.Y.</p>	<p><b>SunRiver Data Systems, Inc.</b> has sold its 100% interest to Digital Equipment Corporation The Chase Manhattan Bank, N.Y.</p>	<p><b>Permatel S.p.A.</b> has sold its 100% interest to Industria Látex Venezolana C.A. The Chase Manhattan Bank, N.Y.</p>

...the solution is Chase.



This advertisement appears as a matter of record only.

13 October 1995



Fokus Bank A.S.

Institutional offering by the Government Bank Investment Fund  
of 47,000,000 shares at NOK 29 per share.

Global Coordinator  
**Alfred Berg**

Lead Managers

**Alfred Berg**  
**Dresdner Bank-Kleinwort Benson**  
**J.P. Morgan Securities Ltd.**  
**Orkla Finas**

Co-Managers

Indosuez Capital

**SBC Warburg**  
A DIVISION OF SWISS BANK CORPORATION

This advertisement appears as a matter of record only.

13 October 1995



Fokus Bank A.S.

Preferential offering by the Government Bank Investment Fund  
of 16,000,000 shares at NOK 29 per share.

Listing on the Oslo Stock Exchange.

Global Coordinator  
**Alfred Berg**

Lead Managers

Alfred Berg

Orkla Finas

Fokus Fonds



## INTERNATIONAL COMPANIES AND FINANCE

## NEWS DIGEST

## News Corp to set up executive committee

News Corporation, the media and entertainment group headed by Mr Rupert Murdoch, is to set up an executive committee to determine "strategic directions" for the company. The committee will comprise Mr Murdoch and the heads of the Fox operations in the US, the newspaper and satellite broadcasting units in the UK and the Australian News Limited arm. The aim would be to "strengthen the co-ordination and profitability" of the group's activities.

The members of the committee will be Mr Chase Carey, from Fox Television; Mr Peter Chernin, Fox Filmed Entertainment; Mr Ken Cowley, head of News Limited; Mr Lachlan Murdoch, Mr Murdoch's son who was recently made deputy chief executive of News Limited; Mr Sam Chisholm, chief executive of BSkyB; Mr Les Hinton, chairman of News International; Mr Preston Padden, president of telecommunications, television and corporate communications at News Corp; Mr David DeVoe, finance director of News Corp; and Mr Arthur Siskind, group general counsel.

Analysts agreed the new committee was not a precursor to Mr Murdoch's retirement. One said: "You can look for at least another 10 years out of Rupert." *Nikki Tait and Reuter*

## Moore extends Wallace deadline

Moore, the international business forms maker, has extended the expiry date of its US\$80 a share bid for all the shares of Wallace Computer of the US to 6pm on December 20. The bid is worth a total US\$1.3bn.

The Canadian group said that as from December 11, 14.3m Wallace shares had been tendered under its bid, or 68 per cent of Wallace's total shares outstanding.

At Wallace's annual meeting on December 8, Moore succeeded in replacing the group's president, Mr Robert Cronin, and two other directors by three Moore nominees with a 56.4 per cent vote. However, Moore's bid fell short of the required 80 per cent approval from Wallace shareholders. *Robert Gibbons, Montreal*

## PNB lifts price of share offer

The Philippine National Bank, the country's largest with more than 300 branches, said yesterday it had increased the price of its third public share offering because of strong interest from subscribers.

The third tranche, which reduces the government's share in PNB from 87 per cent to 49.6 per cent, will be offered at 280 pesos a share, 18 pesos higher than the original price set on December 4.

A total of 7.2m shares, or 7.2 per cent of the bank's capital, is being sold off, with 25 per cent of the shares reserved for small investors in the form of warrants.

The bank posted net profits of 1.58bn pesos (\$60.2m) for the first 10 months of 1995. It did not reveal the equivalent profit figure for the year earlier but said revenues advanced 20 per cent. *Edward Luce, Manila*

## NZ brewer resumes dividend

Dominion Breweries, the New Zealand group controlled by Dutch brewer Heineken and Asia Pacific Breweries of Singapore, is to pay a dividend of 2 cents a share, its first since 1991, after reporting a tax-paid profit of NZ\$17.3m (US\$11m) for the year to September 30, compared with a loss of NZ\$33.2m in the previous 15 months.

In the past year, the company, New Zealand's second biggest brewer, has undergone an extensive rationalisation after the change in majority ownership from an Asian Pacific-Brierley joint venture.

The latest profit included an unexpectedly high tax bill of NZ\$25m, which included an extra provision of NZ\$10m for potential tax liabilities relating to previous years. Operating profit after interest and before tax and non-operating items was NZ\$42.8m, compared with NZ\$29.4m. Sales for the period were NZ\$558.2m, against NZ\$572.9m. *Terry Hall, Wellington*

## Rigel buys Inverness Petroleum

Consolidation continues in western Canada's upstream oil and gas industry. Rigel Energy is buying Inverness Petroleum for about \$245m (US\$178m), bringing the value of mergers in recent weeks to \$1.4bn.

Rigel will double its potential reserves by the friendly share swap. Each Inverness share will be exchanged into 0.625 Rigel shares, providing a premium over Inverness's recent market price. The bid expires January 11, 1996 and requires two thirds acceptance.

The merged company will have annual revenues of about C\$250m and will be profitable. *Robert Gibbons*

## Vereinsbank abandons attempt to buy Oppenheimer

By Andrew Fisher in Frankfurt and Maggie Urry in New York

Bayerische Vereinsbank has abandoned its attempt to buy Oppenheimer Group, the US securities firm, because US banking regulators would not approve the deal quickly. Permission was required under US rules, which separate commercial and investment banks.

The stance taken by the Federal Reserve, which supervises the US banking industry, is likely to be seen by other non-US banks as a signal they would not be welcome as

acquirers of Wall Street investment banks.

The Fed appears to have adopted a stricter line than it has been taking recently. Many had expected the Fed would give Vereinsbank some leeway to do the deal. Bankers said it would make it more difficult for anyone to buy a Wall Street securities firm.

Others suggested the Fed was reacting to the well-publicised losses at Barings, the collapsed UK merchant bank rescued by ING of the Netherlands, and the New York branch of Japan's Daiwa.

Mr Jim Harmon, retiring chairman of Schroder Wertheim, said: "The Fed is taking a very firm position after Barings and Daiwa."

The Fed apparently told Vereinsbank it would not approve the acquisition until it had gone some way towards closing its US commercial banking business, mainly trade financing through branches in New York, Los Angeles and Chicago.

Vereinsbank said it had no certainty it could conclude the deal, even if it went through the expensive "debanking" process.

There could have been a year's delay in obtaining approval, which was too long for Vereinsbank.

Many non-US banks have been looking to expand their investment banking activities on Wall Street and had been thought to have an advantage over US banks, which are restricted under the Glass-Steagall law, enacted in 1933.

However, other European banks have been deterred from buying in the US. UBS, the Swiss bank, for example, had been interested in buying Lehman Brothers but was put off

by Glass-Steagall considerations.

Repeal of Glass-Steagall has been repeatedly proposed, and earlier this year, it was hoped Congress would pass the necessary legislation. However, the drive for repeal has foundered in recent months.

Vereinsbank, based in Munich, had hoped the deal, which could have cost it up to \$500m, would strengthen its presence in asset management and investment banking. Oppenheimer, based in New York, has some \$40bn under management and is also a

large brokerage. Mr Albrecht Schmidt, Vereinsbank chairman, said recently it hoped to complete its takeover talks with Oppenheimer Group by the end of this year. However, if these did not succeed, "we shall roam the world with open eyes" for another suitable target.

The collapse of the deal leaves Oppenheimer to remain independent. Having talked to a number of potential bidders before accepting the approach from Vereinsbank, it is thought unlikely that a new buyer will now appear.

## Entergy wins bid to take over Citipower

By Nikki Tait in Sydney

Entergy Corporation, one of the largest investor-owned utility companies in the US, was yesterday confirmed as the successful bidder for Citipower, the fifth and last of the electricity distribution companies being sold off by the state government in Victoria.

Entergy, which had already been named as the preferred buyer, will pay a total of A\$1.75bn (US\$1.3bn) - made up of a capital payment of A\$1.58bn and franchise fees with a present value of A\$173m. The bulk of this - A\$1.3bn - will go towards paying down the large debt burden passed on to the current state government by the former administration.

The sale of the five distribution companies has been a highly successful financial exercise for the Victorian government, raising just over A\$9bn - which is more than domestic analysis had predicted at the outset. US-based utilities have been involved in all five successful bids, either through consortia also involving Australian interests or on a solo basis.

Yesterday, Mr Alan Stockdale, Victoria's treasurer, said the electricity privatisation programme to date led to a drop in Victoria's net public sector debt from A\$82.5bn to about A\$24.5bn.

Citipower's distribution area covers central Melbourne, including the city's business district, and has about 280,000 customers. Pro forma assets for 1988/89 were put at A\$900m.

Entergy's core operations in the US are concentrated on the mid-south, and it services about 2.4m customers in Arkansas, Louisiana, Mississippi and Texas.

The electricity privatisation programme in Victoria will now move on to the generation companies - of which there are also five up for sale. First off the blocks will be Yallourn Energy, which is due to be sold early in the new year.

## IBM halves price of Lotus Notes software

By Richard Waters in New York

International Business Machines has more than halved the price of its Lotus Notes software in an attempt to spur much wider use of the computer networking package.

The announcement marks the first concerted attempt by IBM to establish a broader market for the product, which it acquired when it paid

\$3.5bn for Lotus earlier this year.

Though already used by 8.8m people, the so-called "groupware" product risks being overtaken by cheaper Internet-based software.

By using a browser to navigate the World Wide Web, such as that made by Netscape, computer users can replicate many of the functions of Notes at a lower cost.

Notes allows people using

stand-alone personal computers to communicate and work on the same files, and is the biggest-selling product of its type.

"This puts us very much in the middle of Internet," said Mr Michael Zisman, chief executive of Lotus. The Notes applications are available elsewhere on the Internet, he said, but users faced the task of "cobbling them all together".

Under the new pricing structure, the cost of Notes has been cut to \$39 for each computer, from \$155 before.

The price of the "server" software needed to run Notes has been raised from \$75 to \$495.

The company said, though, that improvements in the product would allow the server software to link more computers. Also, it will in future have built into it the ability to link

Notes to the Internet, a function which currently requires a separate piece of software costing \$2,995.

Mr Zisman said the move would be "revenue-enhancing". The product was expected to continue its historic growth rate of more than 100 per cent a year, he said, while the higher price of the server software would partially offset the lower price per user.

## Way cleared for Bank Hapoalim privatisation

By Julian O'Carroll in Jerusalem

Two international investor groups participating in a government tender to buy a controlling stake in Bank Hapoalim, Israel's most profitable banking group, have dropped their opposition to recent recommendations forcing the bank to sell off its non-financial assets.

The move clears the way for

the sale of Bank Hapoalim and removes the uncertainty which has fallen over the privatisation of Hapoalim since a government commission published wide-sweeping recommendations to break the power of Israel's state-controlled banks on the economy.

Both groups said they still wanted to buy Bank Hapoalim but asked the government to extend the timetable for the

divestiture of the bank's assets to beyond the end of 1998.

One group is led by Claridge, an Israeli investment company owned primarily by Canada's Mr Charles Bronfman. The group includes financier Mr George Soros, international investment bank Goldman Sachs, and Mr Ted Aronson of Carnival Cruise Lines. The other group includes

Israeli businessman Mr Eliezer Fishman and Bear Stearns, the global investment house.

The bidders had previously said they were reviewing their participation in the wake of the committee's recommendations that included making banks reduce their holdings in non-financial companies to 20 per cent by 1998 and forcing Bank Hapoalim to sell either its 34 per cent stake in Clal

Industries or its 23 per cent stake in Koor Industries - both large Israeli holding companies.

The government is seeking to sell up to 40 per cent of Bank Hapoalim to a strategic partner for up to \$550m. A ministerial committee is reviewing recommendations and will present its decision to the government on December 24.

## Novell registers increase in net income

By Paul Taylor

Novell, the leading personal computer networking software company, yesterday reported an increase in full-year net income to \$388m, or 17 per cent of revenue, compared with \$307m, or 10 per cent of revenue, in 1994.

Revenues for the group, which announced in October it would withdraw from the market for PC applications pro-

grams and sell its business applications division, were \$2,040m for the year to October 26, up from \$21m a year earlier.

The company yesterday confirmed it was actively negotiating and expected a sale of the division before the end of January 1996.

On a per-share basis, net income rose from \$0.56 in 1994 to \$0.90 in 1995. On a pro forma basis, excluding a non-recurring Unix licence buy-out and

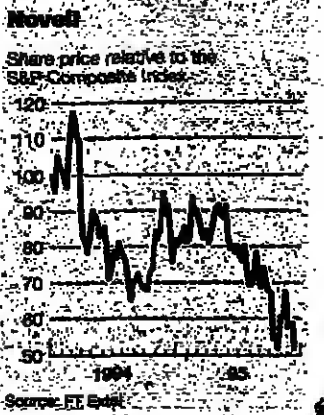
acquisition-related expenses, year-ago revenues totalled \$1,920m and earnings were \$388m, or \$0.81 a share.

The full-year advance came despite a lacklustre fourth quarter, which, as expected, saw revenue fall from \$450m to \$431m. Net income was \$58m, or \$0.18 a share, up from \$20m, or \$0.06 a share, before, because of acquisitions.

On a pro forma basis, excluding non-recurring acquisition-

related expenses, 1995 fourth-quarter earnings were \$51m, or \$0.17 a share.

Revenue from Novell's core NetWare network operating system software increased 18 per cent to \$1,038m. The group's other network and systems software revenues grew to more than \$400m. These gains were offset by a \$122m decline in personal productivity applications, which ended the year at \$407m.



## Goldman, Merrill Lynch lead surge in underwriting

By Maggie Urry in New York

Wall Street securities houses are nearing the end of a year which has broken records in many business areas. Disclosed fees from underwriting securities are expected to exceed \$6.3bn for the firms as a whole, up from \$5.8bn in 1994, according to provisional estimates from Securities Data.

Leading the surge in fees has been Goldman Sachs and Merrill Lynch, each expected to earn more than \$1bn from underwriting in the year, says Mr Richard Peterson of Securities Data, the firm which collects statistics on the financial markets.

Other firms, however, are forecast to suffer a fall in fees. Securities Data estimates Salomon Brothers' underwriting fee income will drop from

\$331m to \$238m, partly because the mortgage-backed securities sector, where Salomon is a leading underwriter, has been under a cloud in 1995.

Total public issuance of securities of all types has so far reached \$550bn and could still exceed 1994's level of \$706bn. One banker said he expected a flurry of deals before the year-end as rival firms vied for top positions in the league tables.

Flotations so far this year have raised \$23bn, still short of the \$34bn record set in 1993, although well ahead of 1994's \$22bn. However, with \$12bn of deals coming in the last quarter of the year, 1995 is expected to get off to a good start, Mr Peterson said.

Mergers and acquisitions have had a "tremendous boom" in 1995, Mr Peterson said, with the total value of

deals expected to reach a record \$450bn, more than \$100m up on the 1994 amount of \$355bn.

There has been a rise in the number of hostile deals, which this year represent almost 20 per cent of all deals by value. That is still below the percentage in 1988 when a bid of more than \$20bn for RJR Nabisco lifted the proportion of hostile bids to more than a quarter.

Arjo Wiggins

Siel Limited (Formerly Shriram Industrial Enterprises Limited) [Regd. Office: Surya Kiran Building, 19, Kasturba Gandhi Marg, New Delhi - 110 001.]				
UNAUDITED FINANCIAL RESULTS (PROVISIONAL) OF SIX MONTHS ENDED 30.09.95 (Rs. Million)				
S.NO.	PARTICULARS	SIX MONTHS ENDED		YEAR ENDED
		30.09.95	30.09.94	31.3.95
1.	Net Sales	4381	3637	7779
2.	Other Income	43	28	131
3.	Total expenditure	4381	3285	7292
4.	Interest (net)	199	136	197
5.	Gross profit after interest but before depreciation, extraordinary item and tax	-146	244	421
6.	Depreciation	59	34	70
7.	Profit before extraordinary item and tax	-205	210	351
8.	Extraordinary item	-	-	67
9.	Profit before tax	-205	210	418
10.	Provision for tax	-	65	50
11.	Net profit	-205	145	368
12.	Paid-up equity share capital	-271	189	271
13.	Reserves excluding revaluation reserves (as per balance sheet of previous year)	-	-	2019

NOTE: Total expenditure includes Rs. 75 million on account of write down of inventory of certain models of compressors/appliances which have been/are being discontinued.

For Siel Limited  
Siddharth Shriram  
Chairman & Managing Director

Dated 28.11.1995

**BANQUE PARIBAS**  
US\$400,000,000  
Undated subordinated floating rate securities

In accordance with the provisions of the securities, notice is hereby given that for the interest period from 15 December 1995 to 15 March 1996 the securities will carry an interest rate of 5% per annum. Interest payable value 15 March 1996 per US\$1,000 security will amount to US\$15.17 and per US\$10,000 security will amount to US\$151.67.

Agent: Morgan Guaranty Trust Company  
**JPMorgan**

**The Kingdom of Belgium**  
US\$400,000,000  
Floating rate notes due December 1999

In accordance with the provisions of the notes, notice is hereby given that the rate of interest has been fixed at 5.5625% for the interest determination period 15 December 1995 to 17 June 1996. Interest payable on 17 June 1996 will amount to US\$2,858.51 per US\$100,000 note.

Morgan Guaranty Trust Company  
**JPMorgan**

**BANQUE PARIBAS**  
US\$200,000,000  
Undated floating rate securities

In accordance with the provisions of the securities, notice is hereby given that for the interest period from 15 December 1995 to 15 March 1996 the securities will carry an interest rate of 6.125% per annum. Interest due on 15 March 1996 will amount to US\$15.48 per US\$1,000 security.

Agent: Morgan Guaranty Trust Company  
**JPMorgan**

**City of Stockholm**  
US\$325,000,000  
Floating rate notes 1999

Notice is hereby given that the notes will bear interest at 5.75% per annum from 15 December 1995 to 15 March 1996. Interest payable on 15 March 1996 will amount to US\$14.53 per US\$1,000 note and US\$143.47 per US\$100,000 note.

Agent: Morgan Guaranty Trust Company  
**JPMorgan**

**RPS Residential Property Securities No.3 PLC**  
£95,000,000  
Class A1 Notes

Mortgage Backed Floating Rate Notes due 2025

Notice is hereby given that there will be a principal payment of £9,500 per £100,000 Note on 15 March 1996. The principal amount outstanding on 31st December 1995 will therefore be £11.0 per Note.

Agent: Morgan Guaranty Trust Company  
**JPMorgan**

**European Investment Bank**  
ITL 1,000,000,000  
Floating rate notes due 1998

Notice is hereby given that the notes will bear interest at 10.25468% per annum from 15 December 1995 to 15 March 1996. Interest payable on 15 March 1996 will amount to ITL 1,29,608 per ITL 5,000,000 note and ITL 1,296,079 per ITL 50,000,000 note.

Agent: Morgan Guaranty Trust Company  
**JPMorgan**

Prices for electricity generated by the purpose of the electricity trading and generation company in the Italian market (in million of US\$)

Period	Price	Period	Price
01/01/96	23.08	01/01/97	23.08
01/02/96	23.08	01/02/97	23.08
01/03/96	23.08	01/03/97	23.08
01/04/96	23.08	01/04/97	23.08
01/05/96	23.08	01/05/97	23.08
01/06/96	23.08	01/06/97	23.08
01/07/96	23.08	01/07/97	23.08
01/08/96	23.08	01/08/97	23.08
01/09/96	23.08	01/09/97	23.08
01/10/96	23.08	01/10/97	23.08
01/11/96	23.08	01/11/97	23.08
01/12/96	23.08	01/12/97	23.08

**CITICORP**  
DM\$300,000,000  
Floating Rate Notes Due December 1999 (the "Notes")

Notice is hereby given that the Rate of Interest for the Interest Period December 15, 1995 to March 15, 1996 has been fixed at 4.203125% and that the interest payable on the relevant Interest Payment Date March 15, 1996, against Coupon No. 5 will be DM\$106.25 in respect of DM\$1,000,000 nominal of the Notes and will be DM\$106.25 in respect of DM\$10,000,000 nominal of the Notes.

December 15, 1995, London  
By: Citibank, N.A. (Issuer Services), Agent Bank **CITIBANK**

**European Investment Bank**  
ITL 650,000,000,000  
Floating rate notes due 1998

The notes will bear interest at 10.25468% per annum from 15 December 1995 to 15 March 1996. Interest payable on 15 March 1996 will amount to ITL 1,29,608 per ITL 5,000,000 note and ITL 1,296,079 per ITL 50,000,000 note.

Agent: Morgan Guaranty Trust Company  
**JPMorgan**

**CREDIT LYONNAIS**  
USD 500,000,000 FRN Due 1996

Bondholders are hereby informed that the rate for the Coupon No. 12 has been fixed at 5.9375% for the period, starting on 14.12.1995, until 13.03.1996, inclusive, (representing a period of 91 days).

The Coupon No. 12 will be payable on 14.03.1996, at the price of USD 150.09 for the USD 100.00 Notes, and USD 1,500.87 for the USD 100,000 Notes.

The Principal Paying Agent  
**CREDIT LYONNAIS**

TO HEAR LEADING SPOT RATES  
INDICES AND INTEREST RATES  
Call 0839 35 35 15

For a Free Dealer Pack which includes the full range of 17 Futures & Services phone 0839 35 35 15

**Futures & Services**  
An M&G United Company  
Unit 01, 011, 012, 013, 014, 015, 016, 017, 018, 019, 020, 021, 022, 023, 024, 025, 026, 027, 028, 029, 030, 031, 032, 033, 034, 035, 036, 037, 038, 039, 040, 041, 042, 043, 044, 045, 046, 047, 048, 049, 050, 051, 052, 053, 054, 055, 056, 057, 058, 059, 060, 061, 062, 063, 064, 065, 066, 067, 068, 069, 070, 071, 072, 073, 074, 075, 076, 077, 078, 079, 080, 081, 082, 083, 084, 085, 086, 087, 088, 089, 090, 091, 092, 093, 094, 095, 096, 097, 098, 099, 100, 101, 102, 103, 104, 105, 106, 107, 108, 109, 110, 111, 112, 113, 114, 115, 116, 117, 118, 119, 120, 121, 122, 123, 124, 125, 126, 127, 128, 129, 130, 131, 132, 133, 134, 135, 136, 137, 138, 139, 140, 141, 142, 143, 144, 145, 146, 147, 148, 149, 150, 151, 152, 153, 154, 155, 156, 157, 158, 159, 160, 161, 162, 163, 164, 165, 166, 167, 168, 169, 170, 171, 172, 173, 174, 175, 176, 177, 178, 179, 180, 181, 182, 183, 184, 185, 186, 187, 188, 189, 190, 191, 192, 193, 194, 195, 196, 197, 198, 199, 200, 201, 202, 203, 204, 205, 206, 207, 208, 209, 210, 211, 212, 213, 214, 215, 216, 217, 218, 219, 220, 221, 222, 223, 224, 225, 226, 227, 228, 229, 230, 231, 232, 233, 234, 235, 236, 237, 238, 239, 240, 24



## Asda tactics upset Tesco as volumes rise

By Neil Buckley

Fresh from provoking Tesco's outrage by accepting Tesco Clubcard money-off vouchers in seven of its stores, Asda, the rival supermarket chain, will this weekend accept any money-off vouchers issued by rival grocers in all stores.

News of the promotion, to run this Saturday and Sunday, came as Asda best expectations with a 27 per cent increase in interim pre-tax profits to £138.3m, and reported the fastest volume sales growth of any large grocer.

Mr Archie Norman, chief executive, said this weekend's offer would even cover vouchers for frozen turkeys issued by Tesco to its higher-spending Clubcard holders.

"I don't think it will cost us a great deal - we will make money out of it. At this time of year, shopping baskets tend to be very big."

Tesco dismissed Asda's move as "another empty gesture" although it launched a similar promotion three years ago. Asda's promotion is the latest in a series of sometimes cheeky marketing moves, including outspen campaigns against price-fixing on books and medicines, which have helped Asda outperform even Tesco on volume growth



Archie Norman: putting fun and personality into stores

this year.

In four years, Asda has recovered from near-collapse, with £1bn debts, through returning to its roots as a low-priced retailer, and attempting to inject "fun and personality" into stores.

Total sales for the 28 weeks to November 11 increased 14 per cent to £3,038m, which was less than Tesco's 25 per cent first-half rise. But Asda's like-for-like sales increased 12.8 per

cent, against Tesco's 10 per cent.

Mr Norman said increased sales, particularly from older stores, would drive profits growth in the grocery trade in coming years.

However, Asda managed to increase its operating margin from 4.2 per cent to 4.5 per cent, reflecting an increase in operating profit from £113.8m to £140.5m, thanks to tight cost control and its higher sales.

## Granada continues Forte attack

By Schneiderman Daneshmandi and David Blackwell

Granada, the TV and leisure group, yesterday continued its attack on management performance at Forte, the hotels group for which it is making a \$3.2bn hostile bid. The first closing date is today.

Granada posted its latest document to Forte shareholders as Forte was working on the sale of its 72 White Hart hotels, for about £100m. Forte is expected to announce the deal next week.

Granada has said it would lift Forte's ongoing profits by £100m in the year to October 1 1997, via cost-cutting, exploitation of purchasing power and higher profit margins at Travelodge and the Little Chef and Happy Eater restaurants.

Granada also aims to raise £500m through the previously announced sale of Forte's 68 per cent stake in the Savoy hotel group, the 25 per cent stake in Alpha Airports, and Forte's motorway service stations.

Forte has asked the Takeover Panel to seek clarification from Granada about the £100m assertion. Sir Rocco Forte, chairman, said yesterday: "The £100m of cost savings has no detail to support it. He [Mr Gerry Robinson, chief executive of Granada] retracted the number on Monday. It is an empty and unsubstantiated claim."

Mr Robinson countered: "In relation to the size of the deal, if we were not talking of improvements of that order, we wouldn't have been interested in this bid."

## Electricity companies increase pay-outs

By David Wighton and David Lascelles

Southern Electric yesterday added to the torrent of cash flooding out of regional electricity companies by announcing a \$600m (\$948m) package for shareholders.

This includes Southern's 11 per cent stake in the National Grid, a 50p special dividend and a 25.5 per cent increase in the interim dividend to 10.5p.

On the same day, London Electricity announced a 21 per cent increase in its interim dividend, in addition to its proposed 100p special dividend, and Scottish Hydro-Electricity honoured its promise to shareholders of a real increase of 6

per cent in its dividend with a 9.4 per cent rise in the interim pay-out to 4.75p.

Southern, which is awaiting a ruling by the Monopolies and Mergers Commission on an agreed \$2.9bn bid from National Power, did not distribute its Grid shares in time for the start of trading on Monday.

Its shareholders will now receive the Grid shares in early January, on the basis of 66 for every 100 Southern held.

Some analysts had assumed that Southern would follow the lead of Midlands Electricity, which was also the subject of a bid referred to the MMC, by paying a 100p special dividend.

Southern forecast total dividends of 35p this year, a rise of 23 per cent, and real annual increases of between 5 per cent and 8 per cent until the end of the decade. That compares with Midlands' projection of 5 per cent real growth.

The pay-outs accompanied a 30 per cent increase in pre-tax profits from £107m to £137.8m in the six months to September 30. The improvement reflected a £12.8m reduction in controllable costs and a £10m jump in profits from generation.

Scottish Hydro, the Perth-based electricity generator and distributor, said underlying profits growth was 10 per cent in the six months to September 30.

The reported pre-tax profits

increase of 77 per cent to £61.7m was distorted by the £18.8m deducted from last year's \$34.9m for the premium paid to redeem government debt ahead of time.

London yesterday reported interim profits little changed at £34.5m (£35.3m) before tax and exceptional items.

Allowing for last year's exceptional charges of £42.5m, earnings per share rose to 32.8p (22.9p) from which London is paying a dividend of 11.5p (9.5p).

The Inland Revenue has agreed that National Grid shares will be valued at 50p for tax purposes, resulting in a credit of 51p for non-taxpayers.

### RESULTS

Company	Turnover (£m)	Pre-tax profit (£m)	EPS (p)	Current dividend (p)	Date of payment	Dividend cover	Total for year	Total for year
Academy & Whitehouse	Yr to Oct 1 294.5	(240.4)	7.57	(14.27)	12.2	(20.3)	5.5	8
Albrighton	6 mths to Sept 30 4.12	(4.21)	0.057	(0.105)	1.3	(0.1)	0.1	0.1
Asda	28 weeks to Nov 11 3,044	(2,652)	138.3	(108.7)	3.35	(2.82)	0.72	0.61
Ashted Water	6 mths to Sept 30 33.2	(31.3)	8.48	(4.734)	65.2	(45.5)	13.75	12
Care UK	Yr to Sept 30 15.74	(13.41)	2.65	(6.924)	4.83	(3)	0.5	Feb 7
CH2M	6 mths to Oct 31 48.1	(22.2)	1.75	(1.294)	1.71	(1.42)	0.325	Jan 18
City Mail	6 mths to Oct 1 274	(778.2)	68.09	(62.1)	45.2	(22.3)	15.5	Feb 16
Coventry	6 mths to Sept 30 0.01	(0.28)	0.35	(0.17)	0.1	(0.2)	0.2	Jan 28
Floral Street	Yr to Sept 30 13.4	(6)	0.527	(0.481)	19.7	(14.5)	1	Mar 1
Golden House	Yr to Sept 30 2.86	(2.22)	3.18	(0.671)	27.1	(14)	1	Mar 1
Isar Works	6 mths to Sept 30 0.167	(0.024)	0.119	(0.058)	0.007	(-)	2.8	Apr 6
Isar Works	6 mths to Sept 30 0.167	(0.024)	0.119	(0.058)	0.007	(-)	2.8	Apr 6
John Laury	6 mths to Sept 30 7.59	(7.17)	0.182	(0.215)	0.15	(0.19)	11.5	Jan 28
London Electricity	6 mths to Sept 30 18.83	(18.7)	25.9	(13.1)	7.59	(4.28)	0.8	Jan 5
London Merchant	6 mths to Sept 30 20.9	(19.3)	38.6	(17.3)	39	(17.3)	16	Jan 28
MS Ltd	6 mths to Oct 28 15.9	(14)	0.12	(0.81)	0.3	(2.6)	0.1	Feb 12
Northampton Res. Co.	6 mths to Sept 30 0.073	(0.038)	0.0084	(0.008)	7.3	(5.3)	1	Mar 1
Portland	6 mths to Sept 30 2.1	(0.797)	2.71	(1.58)	1.58	(1.58)	1	Mar 1
Portland	6 mths to Sept 30 2.1	(0.797)	2.71	(1.58)	1.58	(1.58)	1	Mar 1
Porter	Yr to Sept 25 35.5	(27.6)	2.43	(1.87)	20.5	(15.5)	4	Jan 12
Scottish Hydro	6 mths to Sept 30 388.2	(397.4)	61.7	(34.94)	11.85	(6.57)	4.75	Mar 20
Seaboard	Yr to Sept 30 1,031	(800.2)	98.4	(80.5)	44	(37.5)	3.116	Apr 4
Security Services	Yr to Sept 30 862.1	(772.5)	72.2	(59.4)	42.2	(35.2)	5.828	Apr 4
SEP Industrial	Yr to Sept 30 54.7	(42.3)	6.75	(2.77)	4.59	(4.03)	1	Apr 6
Southern Electric	6 mths to Sept 30 752.7	(744.8)	127.8	(106.8)	35.9	(29.7)	10.5	Jan 29
Southern Water	6 mths to Sept 30 206.9	(180.8)	83.7	(70.8)	44.5	(36.8)	9.8	Jan 29
Spartan (SA)	Yr to Oct 31 1.24	(0.893)	0.11	(0.062)	80.43	(37.18)	25	Apr 10
Widleyville	6 mths to Sept 30 6.55	(5.51)	3.58	(2.73)	2.6	(2.4)	1	Mar 1

Investment Trusts MAY 95  
 1. Includes interest on loans.  
 2. Includes interest on loans.  
 3. Includes interest on loans.  
 4. Includes interest on loans.  
 5. Includes interest on loans.  
 6. Includes interest on loans.  
 7. Includes interest on loans.  
 8. Includes interest on loans.  
 9. Includes interest on loans.  
 10. Includes interest on loans.

## S Water buys 10% of shares

By Peggy Hollinger

Southern Water yesterday paid £113m to buy back 9.9 per cent of its shares and promised investors that future dividends would benefit from the share buy-back programme.

The market welcomed the promise of better than expected dividend growth with a 9p rise in Southern's shares to 66p. Most of the 9.9 per cent stake was repurchased at 66p.

Mr William Courtney, chairman, said that in spite of the reduced number of shares after the buy-back, Southern intended to maintain the total cash payment to shareholders.

Based on Southern's comments, analysts are now expecting a 22 per cent rise in the pay-out for the full year.

Southern accompanied the buy-back with an 18 per cent increase in interim profits and a 16 per cent rise in the first-half dividend.

In the core business, Southern reduced costs by 2 per cent, helping trading profits to rise to £79.5m (£69.9m) on sales 7 per cent ahead at £180.7m.

The group also reaffirmed its commitment to spending £50m on improving water quality and distribution, and to defer 1 per cent of customer price increases next year.

## Pension funds to publish guidelines

By William Lewis

Several large pension funds, with combined assets of more than £30bn, are planning to publish their corporate governance guidelines, on which voting decisions at annual meetings are based.

The British Telecommunications and Post Office pension funds will publish, in their next annual reports, the guidelines which their investment managers follow when making voting decisions.

On Wednesday RailPen, which has assets of about £10bn, agreed to publish its corporate governance code covering issues such as the length of directorate terms and dividend payments. Investment managers will be expected to vote shares that RailPen owns in line with the code. RailPen trustees also want them to take a more active interest in corporate strategy and performance.

Trustees of the BPC pension fund, which has assets of £4bn, are also considering reform of the fund's corporate governance decision-making process. It follows protests from scheme members at the fund's decisions to vote with management at British Gas's annual meeting in May, against a proposal to reform the company's controversial remuneration structure.

BBC trustees have agreed to take the National Association of Pension Funds' voting advice service as an interim decision ahead of a final decision on reforms next year. Current practice at the BBC is for the fund's voting decisions to be taken by the Pensions Accountant, a scheme official, with investment managers. However, some trustees want to control the way the fund's shares are voted.

The BPC pension fund invests most of its £18bn of funds through Hermes, which it owns and whose chief executive is Mr Alastair Ross Goobey. He said yesterday: "We have undertaken to publish our corporate governance guidelines next year."

The two Post Office pension funds, with combined assets of about £1bn, are also planning to disclose their corporate governance policies in their next annual report. Hermes is the lead investment manager to the Post Office funds and it has agreed to consult more with trustees ahead of controversial voting decisions.

"Some trustees were not happy with the way the British Gas vote was handled," a Post Office trustee said yesterday. "So we now have an undertaking that we get consulted on big decisions." Hermes voted clients' funds for management at BG's annual meeting.

Arjo Wiggins Appleton

has acquired

the MÜHLEBACH group  
a subsidiary of HOLVIS AGthe undersigned acted as financial advisor to  
Arjo Wiggins Appleton in this transaction

Demachy Worms &amp; Cie Finance

Nov 95

## Scottish Hydro-Electric plc

### INTERIM RESULTS FOR THE SIX MONTHS ENDED 30 SEPTEMBER 1995

- Sales up 5.7% with strong growth in England and Wales.
- Stated Earnings per share up 80.4% due to absence of 1994's debt redemption premium.
- Underlying Earnings per share up 10.1%.
- Interim Dividend up 8.4% in line with target.
- Service to Customers improved again.

#### CHAIRMAN'S STATEMENT

Commanding on the results Lord Wilson, Chairman, said:

"Our strong underlying earnings growth has come mainly from improved sales throughout Britain which have offset the real price reductions in most market sectors. The absence of a debt redemption premium this year somewhat distorts comparison of stated figures. The underlying improvement in operating profit and in earnings per share was 7.7% and 10.1% respectively. We have, therefore, raised our interim dividend 8.4% in line with our current growth target. This dividend is covered 2.5 times and will be paid to shareholders on 20 March 1996."

"Sales volumes to domestic customers in Scotland were up on 1994, reversing the negative impact of VAT last year. Commercial and industrial volumes were also increased, but real price reductions offset these achievements so that total turnover in Scotland was slightly down."

"Sales in England and Wales grew strongly. Volume was up by over 18% compared with the same period last year and turnover was up by over 21%. The net overall effect of this was that 37% of total electricity sales volume and 30% of our total turnover was accounted for south of the border. A continuing emphasis on serving smaller customers and reducing costs helped to improve operating margins."

"We have a strong underlying cashflow. Our balance sheet remains robust and well able to support our Scottish investment programme as well as the development projects we are looking to conclude throughout Britain. Gearing remains virtually unchanged from last year at 30%, including our share of the debt of Keadby Power Limited. Interest cover has improved to 30.4 times."

"Improving service to all our customers at lower prices continues to be a high priority. On most performance measures this has been achieved. Customer complaints are down 46% on last year. Raising service standards even further is a key focus of our efforts. We look for more progress in this area."

"Part of our service improvement programme is to spend heavily on the refurbishment of the older, mainly rural, sections of our distribution network so as to improve reliability of supply. Following the MMC's support of our 10 year investment programme in this area, the momentum of work is increasing and we expect customers to see real benefits quite soon."

"Productivity improvements throughout our operations are vital to our ability to deliver both falling real prices and a substantial network investment programme. We have more than trebled productivity since 1989. The further actions now in hand to raise output and reduce costs will further improve performance over the next 2-3 years. In the half year controllable overheads have been cut by 8%."

"We are also seeking to maintain the momentum of our market share expansion which has been a major source of our earnings growth since 1980. Since then we have more than doubled the volume of electricity we trade and we are currently working on a number of new projects aimed at continuing this trend. These will, however, go ahead only if we are satisfied that they fit our tight strategic remit and have good prospects of making attractive returns."

"Hydro-Electric has reached the final round of bidding for First Hydro Ltd, the pumped storage business in England and Wales previously owned by National Grid. The outcome of the sale is expected to be known later in December. If Hydro-Electric is successful at this stage, shareholders' consent to the acquisition will be sought at an EGM in January, full details of which will be given in a circular to all shareholders early in January."

"The second half of the financial year has started satisfactorily and we are confident of an encouraging result for the full period."

Lord Wilson of Tillyorn GCMG

#### GROUP PROFIT AND LOSS ACCOUNT (UNAUDITED)

	1995	1994	1995
	£m	£m	£m
Turnover from continuing operations	388.2	367.4	833.1
Operating profit	64.8	58.5	196.8
Losses from interest in associated undertakings	1.0	0.2	1.8
Profit from ordinary activities before interest and taxation	63.8	58.3	195.0
Net interest payable	2.1	4.6	7.5
Premium on redemption of bonds	2	18.8	18.8
Profit before taxation	61.7	34.9	168.7
Taxation	16.3	10.4	51.4
Profit on ordinary activities after taxation	45.4	24.5	117.3
Minority interests	0.1	0.7	1.6
Profit for the period	45.5	25.2	118.9
Dividend	18.3	16.7	53.8
Retained profit	27.2	8.5	65.1
Earnings per share (p) - actual	4	11.85	8.57

There are no other exceptional gains or losses other than the profit for the period

#### GROUP BALANCE SHEET (UNAUDITED)

	At 30 September 1995	At 31 March 1995
	£m	£m
Fixed assets and investments	1,111.0	1,032.2
Current assets less current liabilities	(135.9)	(138.9)
Long term liabilities and provisions	(185.5)	(170.8)
Minority interests	-	(0.1)
Share capital and reserves	806.6	721.4
Net borrowings	72.2	65.1
Gearing	8.0%	9.0%

#### GROUP CASH FLOW STATEMENT (UNAUDITED)

	6 months to 30 September 1995	Year to 31 March 1995
	£m	£m
Net cash inflow from operating activities	115.4	99.9
Net cash (outflow) from returns on investments and servicing of finance	(38.2)	(4.8)
Tax paid	(4.5)	(6.8)
Net cash (outflow) from investing activities	(44.3)	(42.2)
Net cash inflow/(outflow) from financing	1.0	(134.7)
Increase/(decrease) in cash and cash equivalents	29.3	(84.4)

#### NOTES ON THE HALF-YEAR FINANCIAL STATEMENTS

1. Interim Financial Statements  
These interim financial statements have been prepared on the basis of accounting policies consistent with those set out in the Company's Directors' Report and Accounts for the year ended 31 March 1995. The information shown for the year ended 31 March 1995 does not constitute statutory accounts within the meaning of section 246 of the Companies Act 1985 and has been extracted from the full financial statements for the year ended 31 March 1995 filed with the Registrar of Companies. The report of the Auditors on these financial statements was unqualified.
2. Revaluation of Assets  
On 23 August 1994, the Company revalued £118.0M 11.85% bonds due 2005 at a premium of £18.8m.
3. Dividends  
The interim dividend of 4.75p (1994 4.24p) per ordinary share is payable on 20 March 1996 to those shareholders whose names appear on the register of members on 13 February 1996.
4. Earnings Per Share  
Earnings per share has been calculated by dividing the retained profit for the period of £65.1M (1994 £53.8M) by 355.0M ordinary shares (1994 355.0M), being the average number of ordinary shares in issue during the period. There would be no significant dilution of earnings per share if the outstanding share options were exercised.



REGISTERED IN SCOTLAND, 10 DUNKELD ROAD, PERTH PH1 5WA



Hobart Financial Advertising

The  
specialists for  
tombstone advertising

For further information please contact Stephen Wright

Hobart Financial Advertising Limited  
Copplegate House  
16 Branc Street  
London E1 7NJ

Tel (44) 71 721 7788

Fax (44) 71 721 7786

## The Royal Bank of Scotland Group plc

### US \$350,000,000 UNDATED FLOATING RATE PRIMARY CAPITAL NOTES

In accordance with the Terms and Conditions of the Notes, notice is hereby given that for the Interest Period from 15th December 1995 to 17th June 1996, the Notes will bear a Rate of Interest of 5.875% per annum. The amount of interest payable on 17th June 1996 will be US \$301.91 per US \$100,000 Note and US \$7,547.74 per US \$250,000 Note.

AGENT BANK:

Charterhouse Bank Limited  
is Regulated by The Securities and Futures Authority



CHARTERHOUSE

## CORPORACION INDUSTRIAL SANLUIS, S.A. DE C.V.

is a company incorporated under the laws of Mexico

NOTICE  
to the holders of the  
U.S.\$75,000,000  
9 1/4 PER CENT NOTES DUE 1998

NOTICE IS HEREBY GIVEN to the holders of the above Notes that, at the Meeting of each holder convened by the Notice published in the Financial Times and the Luxembourg Wort on 10 November 1995 and held on 4 December 1995, the Extraordinary Resolution set out in such Notice was duly passed. Accordingly, the modifications referred to in the Extraordinary Resolution have been implemented with effect from 4 December 1995.

This Notice is given by  
CORPORACION INDUSTRIAL SANLUIS, S.A. DE C.V.  
Monte Pelvaux 220-8,  
Col. Lomas de Chapultepec,  
Mexico D.F. 11000.

Dated 15 December, 1995.

## OLIVETTI INTERNATIONAL N.V.

Lire 300,000,000 3.75 per cent  
Guaranteed Convertible Notes due 1999  
ISIN XS0050974368

NOTICE IS HEREBY GIVEN in accordance with Condition 8(2) of the Notes that the Conversion Price (as defined in Condition 8(1) of the Notes) has been adjusted as a result of the issue announced by Olivetti S.p.A. on 9 September 1995 and approved by shareholders of Olivetti S.p.A. on 26 October 1995 of 2,627,000,000 common shares at the nominal value of Lire 1,000 each to be offered to holders of Olivetti S.p.A. common, preferred and saving shares and outstanding Olivetti S.p.A. 93/99 convertible bonds, at a ratio of 3 new common shares for every 2 shares/bonds held.

The new Conversion Price is Lire 2,811 per share and takes effect from December 15, 1995.

OLIVETTI INTERNATIONAL N.V.  
By: Morgan Guaranty Trust Company of New York, London  
as Principal Conversion and Transfer Agent Dated: December 15, 1995

## CONTRACTS & TENDERS

## GOVERNO DO ESTADO DO PARANA COPEL

### SALTO CAXIAS HYDROELECTRIC POWER STATION

INTERNATIONAL COMPETITION C-208

INTERNATIONAL COMPETITION C-208

INTERNATIONAL COMPETITION C-208

INTERNATIONAL COMPETITION C-208

INTERNATIONAL COMPETITION C-208

INTERNATIONAL COMPETITION C-208

INTERNATIONAL COMPETITION C-208

INTERNATIONAL COMPETITION C-208

INTERNATIONAL COMPETITION C-208

INTERNATIONAL COMPETITION C-208

INTERNATIONAL COMPETITION C-208

INTERNATIONAL COMPETITION C-208

INTERNATIONAL COMPETITION C-208

INTERNATIONAL COMPETITION C-208

INTERNATIONAL COMPETITION C-208

INTERNATIONAL COMPETITION C-208

INTERNATIONAL COMPETITION C-208

INTERNATIONAL COMPETITION C-208

INTERNATIONAL COMPETITION C-208

INTERNATIONAL COMPETITION C-208

INTERNATIONAL COMPETITION C-208

INTERNATIONAL COMPETITION C-208

INTERNATIONAL COMPETITION C-208

INTERNATIONAL COMPETITION C-208

INTERNATIONAL COMPETITION C-208

INTERNATIONAL COMPETITION C-208

INTERNATIONAL COMPETITION C-208

INTERNATIONAL COMPETITION C-208

INTERNATIONAL COMPETITION C-208

INTERNATIONAL COMPETITION C-208

INTERNATIONAL COMPETITION C-208

INTERNATIONAL COMPETITION C-208

INTERNATIONAL COMPETITION C-208

INTERNATIONAL COMPETITION C-208

INTERNATIONAL COMPETITION C-208

INTERNATIONAL COMPETITION C-208

INTERNATIONAL COMPETITION C-208

INTERNATIONAL COMPETITION C-208

INTERNATIONAL COMPETITION C-208

## TOYO CONSTRUCTION LTD.

U.S. \$100,000,000

Guaranteed Floating Rate

Notes Due 1998

(Coupon No. 5)

In accordance with the conditions

of the Notes, notice is hereby given

that for the six-month period from

15th December 1995 to 17th June 1996

(185 days) the Notes will carry an

interest rate of 5.875% p.a. Relevant

interest payments will be as follows:

Notes of U.S. \$100,000

U.S. \$30,500.13 per coupon (No. 5)

THE SANWA BANK, LIMITED

Agent Bank

December 15, 1995

CHASE

December 15, 1995

December 15, 1995

December 15, 1995

December 15, 1995

December 15, 1995

December 15, 1995

December 15, 1995

December 15, 1995

December 15, 1995

December 15, 1995

December 15, 1995

December 15, 1995

December 15, 1995

December 15, 1995

December 15, 1995

December 15, 1995

December 15, 1995

December 15, 1995

December 15, 1995

December 15, 1995

December 15, 1995

December 15, 1995

December 15, 1995

December 15, 1995

December 15, 1995

December 15, 1995

December 15, 1995

December 15, 1995

December 15, 1995

December 15, 1995

December 15, 1995

December 15, 1995

December 15, 1995

December 15, 1995

December 15, 1995

December 15, 1995

December 15, 1995

December 15, 1995

December 15, 1995

December 15, 1995

December 15, 1995

December 15, 1995

December 15, 1995

December 15, 1995

December 15, 1995

December 15, 1995

December 15, 1995

December 15, 1995

December 15, 1995

December 15, 1995

December 15, 1995

December 15, 1995

December 15, 1995

December 15, 1995

December 15, 1995

December 15, 1995

December 15, 1995

December 15, 1995

December 15, 1995

December 15, 1995

December 15, 1995

December 15, 1995

December 15, 1995

December 15, 1995

December 15, 1995

December 15, 1995

December 15, 1995

December 15, 1995

December 15, 1995

December 15, 1995

December 15, 1995

December 15, 1995

December 15, 1995

December 15, 1995

December 15, 1995

December 15, 1995

December 15, 1995

December 15, 1995

December 15, 1995

December 15, 1995

December 15, 1995

December 15, 1995

December 15, 1995

December 15, 1995

December 15, 1995

December 15, 1995

December 15, 1995

December 15, 1995

December 15, 1995

December 15, 1995

December 15, 1995

December 15, 1995

December 15, 1995

December 15, 1995

December 15, 1995

December 15, 1995

December 15, 1995

December 15, 1995

December 15, 1995

December 15, 1995

December 15, 1995

December 15, 1995

December 15, 1995

December 15, 1995

December 15, 1995

December 15, 1995

December 15, 1995

December 15, 1995

# Brokers lose voices to the small screen

Electronic broking is a bitter-sweet experience for foreign exchange markets. Philip Gawith reports

The tie-up between EBS and Minex may have come as little surprise to the foreign exchange industry, but the onward march of electronic broking has astounded even its most ardent enthusiasts.

For the 18 sponsors of EBS, which includes most of the leading global foreign exchange banks, this has been a bitter-sweet experience. On the one hand, their investment has proved profitable, as well as curbing the excessively dominant position Reuters was threatening to take in the foreign exchange business. On the other, electronic broking is changing the face of foreign exchange in a way many of its sponsors do not like.

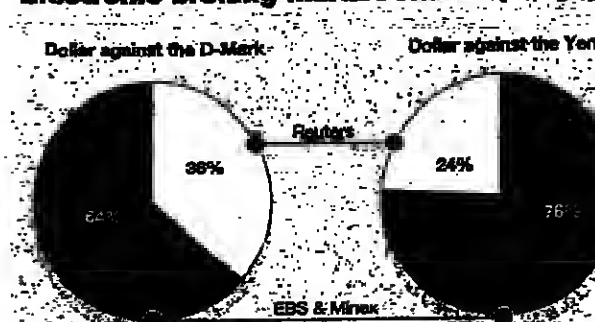
"It's kind of funny to be the sponsor of something that is killing you," says one, while another comments: "The risk was that success was going to backfire on us, and it has. From an idealistic point of view, we wish electronic broking had never been invented."

EBS's origins were essentially defensive. It was set up to combat the monopolistic threat posed by Reuters which supplied most of the information foreign exchange dealers used, and supplied the hardware for more than 30 per cent of interbank foreign exchange deals. The final straw was the development of Reuters 2000.2, which would also have given them control of execution and pricing of deals.

The big foreign exchange banks were left with no choice. Not all of EBS's sponsors are reluctant converts to electronic broking. Mr Julian Simmonds, head of global foreign exchange at Citibank, the largest in the business, says: "I haven't the slightest regret that we are in it. It is win, win on EBS."

For the less enthusiastic, electronic broking is seen as having destroyed some of the pool of profits to be shared by foreign exchange banks. "It has disintermediated the big liquidity banks and allowed small banks to find each

## Electronic broking market shares (Tokyo)



Source: Reuters estimates

other," says one.

Previously, small banks wishing to buy or sell currencies would approach the large banks, who would provide liquidity while making a small turn. Now they can get access to the most competitive prices simply by having an EBS or Reuters terminal. The big banks have accordingly seen this "metro" (under \$5m ticket price) business shrink.

Mr Simmonds's sanguine response is probably a reflection of the fact that Citibank has a uniquely large customer base, and hence may be less vulnerable to the loss of small bank business.

While the "democratisation" of the market price has made the market fairer, the trend of smaller banks to deal less with large banks and voice brokers, and more on electronic systems, has meant foreign exchange flows have become more decentralised.

Mr Paul Chappell, director of global foreign exchange at Bank of America in London, comments: "With electronic broking making things more opaque, knowledge of liquidity becomes more important. Being able to recognise when liquidity is likely to be less available is as important as guessing the direction."

If electronic broking has been a mixed blessing for its sponsoring banks it has been an misery for voice brokers, who have lost considerable market share. Electronic brok-

ing has also put their margins under pressure. Bank sources argue that voice brokers may now make a loss on spot foreign exchange business, which they subsidise through their activity in the forward market.

Industry estimates are that for deals of up to \$5m, the cost to banks of using voice brokers has probably halved. Mr Derek Tullett, president of Tullett and Tokyo, one of the brokers, says: "Electronic broking has obviously had an effect on us, but it hasn't been a disaster." He concedes that money brokers have probably seen no growth for about 18 months in spot foreign exchange, although this is also a function of quieter markets and fewer customers following banking mergers.

The broking community has suffered job losses this year, with some of the smaller firms reducing the spread of businesses they are involved in. There is also agreement that markets are overbought, with further rationalisation inevitable.

The pressure is unlikely to let up soon. EBS is expected next year to start trading forward foreign exchange contracts and floating rate agreements.

Nobody, however, believes that electronic broking can replace voice brokers completely. Mr Tullett comments: "A screen can tell you the price, but it doesn't tell you the market."

## LEX COMMENTS

# Asda ahead of the pack

Asda's impressive first-half results should silence those doubters who questioned where the supermarket chain's next leg of growth would come from, now that its recovery phase is over. With like-for-like sales growth of nearly 13 per cent, Asda was once again ahead of the pack. It has a good chance of staying there. Driving profits has become increasingly difficult in the competitive food retailing sector, since store openings have been curtailed by stringent planning controls. But Asda's expanding operating margin of 4.6



per cent is still a couple of percentage points below its main rivals. It has already proved its ability to control costs, and there are further benefits to come from its £70m investment in systems, which will improve stock management - an area where Asda units it has fallen behind.

The sting in the tail for Asda's competitors is that food retailing is more or less a zero sum game.

Canny marketing by Tesco and Asda has allowed them to hold on to profit margins. But Asda is winning market share from somewhere, and the likely loser is J Sainsbury. Either Sainsbury is not investing enough in reducing prices, or its marketing is not working.

Whichever it is, Asda, one of the best performing stocks in the FTSE 100 index this year, is likely to continue to outperform, while Sainsbury's position as a market leader is coming under increasing threat. In the fast-moving retailing sector, it does not pay to take one's eye off the ball for an instant.

## UK telecoms

The telecoms regulator has won a symbolic victory over BT. Yesterday's Monopolies and Mergers Commission decision that the company must pay 70 per cent of the costs of "number portability" is not in itself financially significant.

But worries about the deteriorating relationship between BT and its regulator have already taken a heavy toll on the share price. His triumphalist statement does nothing to allay investors' fears. On the contrary, with a victory under his belt, the regulator may have developed a taste for blood.

Just as important, perhaps, is what "portability" will mean for BT's market share: customers are more likely to switch suppliers if they can keep their telephone number. Yesterday's rise in cable operators' share prices is justified.

BT's competitors, including Mercury, will win more customers than they lose. Their pricing freedom gives them an added advantage. BT, by contrast, is hamstringing by a requirement to charge uniform rates across the country.

Given the regulator's attitude, shareholders are already reconciled to the prospect of BT's losing further market



## Cocoa producers prepare to fight EU directive

The International Cocoa Organisation (ICCO) is to meet next week with the spotlight thrown on its production management plan, future financing and the European Union chocolate directive, reports Reuters.

The European Commission plans to discuss a draft proposal on Wednesday, the last day of a three-day ICCO meeting - that suggests maintaining current manufacturing practices in Europe.

That would allow only Britain, Ireland, Denmark, Portugal, Austria, Sweden and Finland to use up to 5 per cent non-cocoa fats in chocolate while other members would have to use cocoa fats only.

Cocoa producers had maintained that chocolate should be made with 100 per cent cocoa, so they were likely to voice opposition to the proposal, ICCO delegates said yesterday.

The ICCO plans meetings of its executive, production and consumption committees. The next full meeting of the council, the ICCO's highest decision-making body, will take place in March 1996.

Some delegates, including producers, said they planned next week to maintain pressure on producers to take action under the production management plan.

The plan was aimed at cutting production by 375,000 tonnes by the end of the decade but critics have argued that it has set unrealistic production targets in its first two years, which meant little if any output cuts were needed.

"Our strategy would be to keep this in the spotlight until the March meeting," said a producer delegate.

"This mechanism has never been put to the test. To be fair it is not being put to the test because it has not left the paper yet. Countries are not applying it."

Some delegates said they planned to push for the ICCO to start considering the future shape of its budget in the absence of revenues from the buffer stocks.

The first estimate of Brazil's 1996-97 coffee crop by the US Department of Agriculture was generally well-received by the country's producers and traders, reports Reuters from Rio de Janeiro.

The USDA's forecast, released on Wednesday night, put the coming Brazilian crop at 25.5m bags (60kg each). Many traders and producers had been estimating the harvest at 24m to 26m bags.

"I think that it's a good estimate, more or less in line with what we're thinking," said Mr. Gilson Ximenes, president of the National Coffee Council, which represents producers.

"There are some people talking about 20m to 22m bags but I think the USDA's figure is very good," one dealer said.

Many traders, however, are looking for a reduction in the forecast for the 1996-97 harvest but this the USDA left unchanged at 16.8m bags.

The USDA said the actual 1996-97 crop size would depend on weather, inputs and agricultural practices.

## Brazilians back US coffee estimate

Another disappointing harvest caused by bad weather and infections in the crop. For the 1995-96 season total output is forecast at 267,000 tonnes compared with 254,000 tonnes last season and the bumper crop of 416,000 tonnes in 1993-94.

The main difficulty posed by the liberalisation package has been the domestic supply of cotton to Egypt's state-dominated textile sector. Last year the government set a minimum equivalent price of about 80 cents per pound for the standard cotton variety of Giza 75 at which farmers could choose to sell to the state collection points or to private traders.

Most people were taken completely by surprise, however, when the new trade environment led to a gradual decline in its cultivation and output, the adjustment process to a free market has proved more difficult than imagined.

It has not been helped by

## Egyptian cotton policy in a tangle

Attempts to liberalise marketing have resulted in turmoil, writes James Whittington

Egyptian cotton has been conspicuous by its absence from world markets this year because of local politics and difficulties in liberalising the marketing of the crop.

Although Egyptian exports are enormous in proportion to the global market, the country remains an important source of the long staple varieties that are used in high quality garments. Last season Egypt captured 27 per cent of the world market for long staple cotton with exports of 67,000 tonnes.

Partly as a result of the delay in any announcement on exports by the Egyptian government, long staple prices have been steadily rising over the past few months. According to the Liverpool-based Cotton Outlook magazine, prices for American Pima arriving at north European ports have risen by 15 per cent from 156 cents a pound at the beginning of October to 184 cents per pound this month.

Egypt's cotton sector has been in turmoil since the end of 1994 when three laws were passed aimed at liberalising the pricing and marketing of the crop. After more than three decades of strict state controls during which government mismanagement and price distortions led to gradual decline in its cultivation and output, the adjustment process to a free market has proved more difficult than imagined.

It has not been helped by

Egyptian Cotton		Area (hectares)	Output (tonnes)
1996-97 (f)		348,000	301,000
1995-96 (f)		298,000	257,000
1994-95 (f)		302,000	254,000
1993-94		371,000	416,000
1992-93		383,000	357,000
1991-92		358,000	291,000
1990-91		417,000	296,000
1989-90		454,000	435,000
1988-89		523,000	529,000

f = Forecast, e = estimate. Source: International Cotton Advisory Committee.

international price for long staple cotton and the spinners and weavers were outraged.

As the state textiles mills represent an important part of the public sector, employing nearly 600,000 public workers, their complaints were difficult to ignore. At the beginning of October, the government stepped back into the market. First it froze all exports of cotton until domestic consumption had been met - on average domestic consumption is just below this season's forecast harvest at 270,000 tons. Second, it changed the recommended price into a maximum price to stop further speculation. Since then there have been a number of raises on cotton stocks held by private sector traders, who were described in the local press as "the cotton Mafia".

"It's a Catch 22 situation," explains Mr Hassan Khedr, chairman of the state-owned Principal Bank for Development and Agriculture Credit. "The government is committed to the cotton reforms but it cannot afford to let its inefficient textiles mills die without giving them time to adjust."

The cotton farmers, predictably, were furious. "How can the government expect farmers to plant cotton when they are paid peanuts for doing so," exclaims Mr Mohamed Idris, president of the Central Agricultural Co-operative Union, which is urging farmers to refuse to sell their cotton to

the state. A key problem facing the government is the need to encourage more land to be put into cotton cultivation. This season it was down to 368,000 hectares, compared with 399,000 at its peak in the 1950s. Ironically, the one player who is most sanguine about the government's backtracking is Mr Wahba, the private sector cotton mogul who led the way in cotton speculation. Since his arrival on the scene last year he has begun integrating his activities in the cotton sector. He is the first private businessman either to buy or to lease ginning and spinning mills from the state and he also produces cotton seed oil.

"I look at the government's move as a necessary step back in liberalisation for the next two steps forward," he says. "Reform is needed across the board in the cotton and textiles business and you can't move ahead with one without the other. Everyone is learning again how a free market works and after decades of state control you can't expect this to happen overnight."

While domestic turmoil is expected to continue, Egypt's main international clients for cotton in Italy, Japan and Switzerland have been quietly assured that there will be deliveries next year. Imports of yarn for the textiles sector is expected to free some cotton for export but it is not expected to be the same quantity as last season.

South Korea could play a critical role in opening up northern Asian energy markets to Russian natural gas exports, according to a new study.

A report by ING Barings Bank suggests that Korea, rather than Japan, could play the pivotal role in unlocking Russian gas reserves in eastern Siberia. It says Korea, which is currently seen as one of the main targets for liquefied natural gas exports from south-east Asian and Middle Eastern gas producers, is keen to diversify its sources of gas supply.

Any deal involving Korean purchases of Russian gas would have a strong regional political dimension, says Mr Alex Stewart, the report's author. Seoul has been keen to improve relations with both Russia and China, and a natural gas pipeline to Korea via the latter would be a potent political symbol of regional co-operation.

The study says Japan's hopes to tap gas from fields of the Russian island of Sakhalin remain frustrated because of continuing uncertainty over the fate of production-sharing legislation in Moscow. It says the "lingering territorial dispute with Russia over the Kuril Islands" is an added impediment.

Mr Stewart said Korean companies had undertaken detailed studies to determine the viability of projects based on gas from eastern Russia. But any announcement of further progress might be affected by the political scandals that have recently embroiled the Seoul government.

*Energy Security in North Asia, The Opportunity for Russian Gas, ING Barings, 60 London Wall, London EC2M 6TQ, £295*

## Korea 'could open northern Asia to Russian natural gas'

By Robert Corzine

South Korea could play a critical role in opening up northern Asian energy markets to Russian natural gas exports, according to a new study.

A report by ING Barings Bank suggests that Korea, rather than Japan, could play the pivotal role in unlocking Russian gas reserves in eastern Siberia. It says Korea, which is currently seen as one of the main targets for liquefied natural gas exports from south-east Asian and Middle Eastern gas producers, is keen to diversify its sources of gas supply.

Any deal involving Korean purchases of Russian gas would have a strong regional political dimension, says Mr Alex Stewart, the report's author. Seoul has been keen to improve relations with both Russia and China, and a natural gas pipeline to Korea via the latter would be a potent political symbol of regional co-operation.

The study says Japan's hopes to tap gas from fields of the Russian island of Sakhalin remain frustrated because of continuing uncertainty over the fate of production-sharing legislation in Moscow. It says the "lingering territorial dispute with Russia over the Kuril Islands" is an added impediment.

Mr Stewart said Korean companies had undertaken detailed studies to determine the viability of projects based on gas from eastern Russia. But any announcement of further progress might be affected by the political scandals that have recently embroiled the Seoul government.

*Energy Security in North Asia, The Opportunity for Russian Gas, ING Barings, 60 London Wall, London EC2M 6TQ, £295*

South Korea could play a critical role in opening up northern Asian energy markets to Russian natural gas exports, according to a new study.

A report by ING Barings Bank suggests that Korea, rather than Japan, could play the pivotal role in unlocking Russian gas reserves in eastern Siberia. It says Korea, which is currently seen as one of the main targets for liquefied natural gas exports from south-east Asian and Middle Eastern gas producers, is keen to diversify its sources of gas supply.

Any deal involving Korean purchases of Russian gas would have a strong regional political dimension, says Mr Alex Stewart, the report's author. Seoul has been keen to improve relations with both Russia and China, and a natural gas pipeline to Korea via the latter would be a potent political symbol of regional co-operation.

The study says Japan's hopes to tap gas from fields of the Russian island of Sakhalin remain frustrated because of continuing uncertainty over the fate of production-sharing legislation in Moscow. It says the "lingering territorial dispute with Russia over the Kuril Islands" is an added impediment.

Mr Stewart said Korean companies had undertaken detailed studies to determine the viability of projects based on gas from eastern Russia. But any announcement of further progress might be affected by the political scandals that have recently embroiled the Seoul government.

*Energy Security in North Asia, The Opportunity for Russian Gas, ING Barings, 60 London Wall, London EC2M 6TQ, £295*

South Korea could play a critical role in opening up northern Asian energy markets to Russian natural gas exports, according to a new study.

A report by ING Barings Bank suggests that Korea, rather than Japan, could play the pivotal role in unlocking Russian gas reserves in eastern Siberia. It says Korea, which is currently seen as one of the main targets for liquefied natural gas exports from south-east Asian and Middle Eastern gas producers, is keen to diversify its sources of gas supply.

Any deal involving Korean purchases of Russian gas would have a strong regional political dimension, says Mr Alex Stewart, the report's author. Seoul has been keen to improve relations with both Russia and China, and a natural gas pipeline to Korea via the latter would be a potent political symbol of regional co-operation.

The study says Japan's hopes to tap gas from fields of the Russian island of Sakhalin remain frustrated because of continuing uncertainty over the fate of production-sharing legislation in Moscow. It says the "lingering territorial dispute with Russia over the Kuril Islands" is an added impediment.

Mr Stewart said Korean companies had undertaken detailed studies to determine the viability of projects based on gas from eastern Russia. But any announcement of further progress might be affected by the political scandals that have recently embroiled the Seoul government.

*Energy Security in North Asia, The Opportunity for Russian Gas, ING Barings, 60 London Wall, London EC2M 6TQ, £295*

## MARKET REPORT LME copper contract extends gains

London Metal Exchange COPPER extended earlier gains by yesterday's close as speculative buying and short-covering lifted prices in fairly brisk conditions.

Traders said three months delivery copper had risen from a Wednesday low below \$2.60 to a high point yesterday of \$2.74, and was likely to move on towards \$2.75 as further hours of short-covering and

investment fund buying were expected to emerge.

The cash premium over three months metal eased to around \$265 from \$285 on Wednesday, though there were further signs of tightness rolling from December into the January/February period.

Three months LEAD eased after it failed to overcome profit-taking and resistance around \$730 a tonne. Traders said the

contract could face further losses if it failed to hold above \$720.

ALUMINIUM broke out of the \$1,650/1,700 range to touch \$1,712 before ending the session \$25.50 higher at \$1,710.50. Sentiment was helped by contraction in the January/February discount, which traders said could reflect expectations of lower US interest rates. Compiled from Reuters

## Banana strike hits St Lucia

By Canute James in Kingston

Members of one of St Lucia's banana farmers' unions have begun a one-week strike that officials say will hit exports from the island to Britain. St Lucia is the biggest producer of the four Windward Islands of the eastern Caribbean.

The strike was called by the Banana Salvation Committee, which is pressing the government for an increased role in

the restructuring of the industry. It says it wants information from the government on the current debt of the industry, and on the distribution of income from exports.

"With this restructuring, farmers have no input, and it is Government restructuring the industry to suit itself," said Mr Patrick Joseph, secretary of the committee. "So we need to have an input and know that state of the industry," he said.

### COMMODITIES PRICES

#### BASE METALS

##### LONDON METAL EXCHANGE

Prices from Antwerp-London Trade

ALUMINIUM 99.99% (per tonne)

Close 1684.5-1685.5 1700.5-1701.5

Previous 1684.5-1685.5 1700.5-1701.5

High/Low 1684.5-1685.5 1700.5-1701.5

AM Official 1684.5-1685.5 1700.5-1701.5

Karb close 1684.5-1685.5 1700.5-1701.5

Open int. 232.45-232.55

Total daily turnover 95,551

ALUMINIUM ALLOY 5 (per tonne)

Close 1450.00 1450.00

Previous 1415.00 1415.00

High/Low 1415.00 1415.00

AM Official 1415.00 1415.00

Karb close 1415.00 1415.00

Open int. 5.248

Total daily turnover 555

LEAD (per tonne)

Close 725.5-725.5 725.5-725.5

Previous 725.5-725.5 725.5-725.5

High/Low 725.5-725.5 725.5-725.5

AM Official 725.5-725.5 725.5-725.5

Karb close 725.5-725.5 725.5-725.5

Open int. 35.015

Total daily turnover 6,662

NICKEL (per tonne)

Close 6195.00 6195.00

Previous 6195.00 6195.00

High/Low 6195.00 6195.00

AM Official 6195.00 6195.00

Karb close 6195.00 6195.00

Open int. 43,882

Total daily turnover 7,210

TIN (per tonne)

Close 6350.00 6350.00

Previous 6350.00 6350.00

High/Low 6350.00 6350.00

AM Official 6350.00 6350.00

Karb close 6350.00 6350.00

Open int. 20,995

Total daily turnover 20,995

COPPER, grade A (per tonne)

Close 3000.00 3000.00

Previous 3000.00 3000.00

High/Low 3000.00 3000.00

AM Official 3000.00 3000.00

Karb close 3000.00 3000.00

Open int. 177,320

Total daily turnover 177,320

#### Precious Metals continued

##### GOLD COMEX (100 Troy oz; \$/troy oz)

Dec 388.0 -0.4 388.4 388.5 58 1,211

Nov 387.3 -0.5 387.7 387.8 58 1,211

Oct 386.5 -0.6 386.9 387.0 58 1,211

Aug 385.7 -0.7 386.1 386.2 58 1,211

Jun 384.9 -0.8 385.3 385.4 58 1,211

Apr 384.1 -0.9 384.5 384.6 58 1,211

Feb 383.3 -1.0 383.7 383.8 58 1,211

Dec 382.5 -1.1 382.9 383.0 58 1,211

Oct 381.7 -1.2 382.1 382.2 58 1,211

Aug 380.9 -1.3 381.3 381.4 58 1,211

Jun 380.1 -1.4 380.5 380.6 58 1,211

Apr 379.3 -1.5 379.7 379.8 58 1,211

Feb 378.5 -1.6 378.9 379.0 58 1,211

Dec 377.7 -1.7 378.1 378.2 58 1,211

Oct 376.9 -1.8 377.3 377.4 58 1,211

Aug 376.1 -1.9 376.5 376.6 58 1,211

Jun 375.3 -2.0 375.7 375.8 58 1,211

Apr 374.5 -2.1 374.9 375.0 58 1,211

Feb 373.7 -2.2 374.1 374.2 58 1,211

Dec 372.9 -2.3 373.3 373.4 58 1,211

Oct 372.1 -2.4 372.5 372.6 58 1,211

Aug 371.3 -2.5 371.7 371.8 58 1,211

Jun 370.5 -2.6 370.9 371.0 58 1,211

Apr 369.7 -2.7 370.1 370.2 58 1,211

Feb 368.9 -2.8 369.3 369.4 58 1,211

Dec 368.1 -2.9 368.5 368.6 58 1,211

Oct 367.3 -3.0 367.7 367.8 58 1,211

Aug 366.5 -3.1 366.9 367.0 58 1,211

Jun 365.7 -3.2 366.1 366.2 58 1,211

Apr 364.9 -3.3 365.3 365.4 58 1,211

Feb 364.1 -3.4 364.5 364.6 58 1,211

Dec 363.3 -3.5 363.7 363.8 58 1,211

Oct 362.5 -3.6 362.9 363.0 58 1,211

Aug 361.7 -3.7 362.1 362.2 58 1,211

Jun 360.9 -3.8 361.3 361.4 58 1,211

Apr 360.1 -3.9 360.5 360.6 58 1,211

Feb 359.3 -4.0 359.7 359.8 58 1,211

Dec 358.5 -4.1 358.9 359.0 58 1,211

Oct 357.7 -4.2 358.1 358.2 58 1,211

Aug 356.9 -4.3 357.3 357.4 58 1,211

Jun 356.1 -4.4 356.5 356.6 58 1,211

Apr 355.3 -4.5 355.7 355.8 58 1,211

Feb 354.5 -4.6 354.9 355.0 58 1,211

Dec 353.7 -4.7 354.1 354.2 58 1,211

Oct 352.9 -4.8 353.3 353.4 58 1,211

Aug 352.1 -4.9 352.5 352.6 58 1,211

Jun 351.3 -5.0 351.7 351.8 58 1,211

Apr 350.5 -5.1 350.9 351.0 58 1,211

#### GRAINS AND OIL SEEDS

##### WHEAT LCE (\$/cwt)

Dec 124.00 +0.20 124.20 124.30 18 1,884

Nov 123.80 +0.10 124.00 124.10 18 1,884

Oct 123.60 +0.00 123.80 123.90 18 1,884

Aug 123.40 -0.10 123.60 123.70 18 1,884

Jun 123.20 -0.20 123.40 123.50 18 1,884

Apr 123.00 -0.30 123.20 123.30 18 1,884

Feb 122.80 -0.40 123.00 123.10 18 1,884

Dec 122.60 -0.50 122.80 122.90 18 1,884

Oct 122.40 -0.60 122.60 122.70 18 1,884

Aug 122.20 -0.70 122.40 122.50 18 1,884

Jun 122.00 -0.80 122.20 122.30 18 1,884

Apr 121.80 -0.90 122.00 122.10 18 1,884

Feb 121.60 -1.00 121.80 121.90 18 1,884

Dec 121.40 -1.10 121.60 121.70 18 1,884

Oct 121.20 -1.20 121.40 121.50 18 1,884



## INTERNATIONAL CAPITAL MARKETS

## European prices strengthen on back of German rate cut

By Richard Lapper in London and Lisa Branstetter in New York

Germany's decision to cut its discount and Lombard rates yesterday gave a fillip to international bond markets. The Bundesbank's 50 basis point rate cut was quickly followed by cuts in Switzerland, the Netherlands, Denmark, Belgium, Austria and Ireland and encouraged hopes of monetary easing in France and Spain, as well as in the US.

Prices rose in most markets, although Italy was an exception, losing ground on currency weakness and amid continuing concerns about the government's budget proposals.

Traders greeted news of the German rate cut early yesterday afternoon by taking profits. But the market quickly regained momentum, with prices rising on largely futures-driven trading.

Mr Karl Haefling, head of futures and options at Deutsche Bank in Frankfurt, said: "It is not a flood, but a steady trickle of new money is coming into the market. The basic supply and demand fundamentals are very bullish."

International buyers, includ-

ing US funds, were attracted to the market yesterday, reported traders.

At Liffe, the March 10-year bond future gained about a quarter of a point, settling at 99.06. Shorter-dated paper performed particularly strongly with the March three-month euromark contract gaining 0.06 to settle at 96.45. In the cash

## GOVERNMENT BONDS

market yields on two-year benchmark bonds fell by 10 basis points, compared with a fall of three basis points in the 10-year area.

The markets are divided about the prospects for further currency strengthening, with views reflecting differing expectations for further cuts in interest rates next year.

Mr Stuart Thomson, chief international economist at Nikko Europe, says the weakness of the German economy makes a further 50 basis point cut in the discount rate likely in the first half of next year.

"Recent data releases have shown there is really very little momentum in the economy. Half a percentage point is not enough," said Mr Thomson.

He expects the spread between benchmark two-year and 10-year bonds to widen to 234 basis points by the end of the second quarter. By contrast, Mr Heinz Gunasekera, bond analyst with UBS in Frankfurt, does not expect further rate cuts in this cycle. He expects the yield spread between two-year and 10-year bonds to contract to 170 basis points by the end of the second quarter.

The German rate cut gave a shot in the arm to the French bond market which had gained ground earlier in the day on news that striking railway workers were beginning to return to work.

The Bundesbank move increases the room for manoeuvre available to the Bank of France, which is widely expected soon to reduce its intervention rate from its current level of 4.7 per cent.

Mr Eldred Buck, head of research at Fimat in Paris, said early news reports had exaggerated the degree to which the strike movement is weakening, and the German rate cut had "kept the heat underneath the market".

Shorter-dated paper outperformed. In the cash market

yields on two-year benchmark bonds fell by 15 basis points, compared with a 9 basis point fall in the 10-year sector. The 10-year yield spread of French bonds over German paper narrowed by 7 basis points to 67.

At Matif the March three-month PIBor contract gained more than a quarter of a point, while the December 10-year bond future gained more than half a point.

UK government bonds were helped by slightly better than expected retail price index figures. Retail prices were flat in November, making for a year-on-year increase of 3.1 per cent.

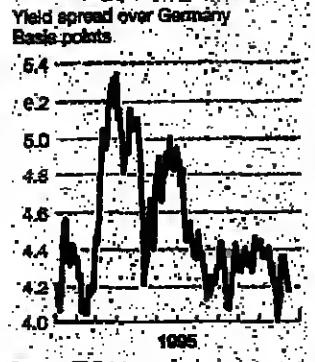
At Liffe the March long gilt contract gained a quarter point in morning trading, but drifted sideways in the afternoon closing at 105.43, down at 110.91, up 0.08 to settle at 98.84.

Separately the Bank of England yesterday announced it is consulting participants in the gilts market about setting up a separate list of index-linked market makers and holding a pilot series of auctions of index-linked gilts in the next financial year.

The bank said it had no plans to introduce so-called "limited price index" gilts or

"earnings-linked" gilts. "While there have been indications of interest in these innovations by some market practitioners, the scale of demand is very uncertain and there would be a risk of fragmenting the liquidity of the index-linked market," it said.

## Spanish 10-year bonds



Source: FT Data

The Italian market was hit by news that centre-right parties would oppose the government's plans, as well as the weakness of the dollar and the lira. The March 10-year futures contract settled at 105.43, down 0.74. In the cash market the 10-year yield spread over Ger-

many widened by 16 basis points to 523.

Spanish bond prices moved up sharply and although they later dropped off highs, on profit-taking, the March 10-year future settled at 94.95, up more than half a point. The 10-year yield spread over Germany narrowed by 5 basis points to 357.

Germany's rate cut increases the likelihood of a cut later this month by the Bank of Spain. Mr Ken Wattie, international economist with HSBC Markets, said Spain's improving fundamentals and growing hopes for a change of government next year were fuelling optimism.

Revised hopes that the Federal Reserve will cut interest rates next week helped US Treasury prices move higher in early trading yesterday. Near midday the long bond was higher at 111.13 to yield 6.02, while at the short and the two-year note gained 1/8 at 100 to yield 5.37.

A spate of figures released yesterday suggested that inflationary pressures were still a check. The consumer price index was unchanged overall in November and up 0.1 per

cent excluding the volatile food and energy components. Economists had expected consumer prices to be up 0.2 per cent both with and without the food and energy components.

Business inventories increased by 0.6 per cent in October, suggesting that manufacturing activity will slow in coming months.

Capacity utilisation edged down last month to 83.1 per cent from 83.3 per cent in October.

Industrial production in November, however, was modestly stronger than economists expected, rising 0.2 per cent compared with expectations that it would be unchanged after the 0.3 per cent fall recorded in October.

Still, the overall picture of a weakening economy with little danger of an increase in inflationary pressures led to increased speculation that the Fed would lower interest rates at next week's meeting of its Open Market Committee.

Hopes for lower short-term rates led to a steepening of the yield curve that maps the spread between yields on two-year and 30-year bonds. The curve steepened to 71 basis points from 68 basis points late on Wednesday.

## NEW INTERNATIONAL BOND ISSUES

Borrower	Amount	Coupon	Price	Maturity	Fee	Spread	Book runner
US DOLLARS							
Comptel Corp	85	5.75	100.00	Jan 2000	2.25		Deutsche Bank
Comptel Corp	85	5.75	100.00	Jan 2000	2.25		Deutsche Bank
Comptel Corp	85	5.75	100.00	Jan 2000	2.25		Deutsche Bank
Comptel Corp	85	5.75	100.00	Jan 2000	2.25		Deutsche Bank
Comptel Corp	85	5.75	100.00	Jan 2000	2.25		Deutsche Bank
Comptel Corp	85	5.75	100.00	Jan 2000	2.25		Deutsche Bank
Comptel Corp	85	5.75	100.00	Jan 2000	2.25		Deutsche Bank
Comptel Corp	85	5.75	100.00	Jan 2000	2.25		Deutsche Bank
Comptel Corp	85	5.75	100.00	Jan 2000	2.25		Deutsche Bank

Libor at the re-offer price. "The kind of securitised backed deals are getting very popular - investors are keen on triple-A rated paper which offers a good yield," an official said.

## INTERNATIONAL BONDS

Another asset-backed deal emerged for Capital One Master Trust, which issued \$97.5m of class B subordinated floating-rate notes paying a coupon of three months over three-month Libor, via BZW. They rank behind a class A \$800m

offering executed recently in the US market. The notes, which are rated A2 by Moody's, are secured by credit card receivables originated and serviced by Capital One Bank of the US.

Elsewhere, Merrill Lynch Japan, the Japanese subsidiary of the US investment bank, has won its first sole lead-management mandate for a Japanese domestic bond.

It will lead a ¥100m issue for Itochu, a leading trading house, scheduled next month. Merrill, which had previously concentrated on cross-border transactions, has boosted marketing efforts of yen products

for Japanese investors over the past two years.

Itochu's decision follows that of Olympus Optical, which recently appointed Paribas Capital Markets to lead its ¥300m corporate bond issue.

Caminhos de Ferro Portugueses, Portugal's state railway, yesterday delivered the largest escudo deal of 1995 with an E550m (\$861.1m) issue of a 10-year bond on the domestic market.

The issue, priced at six-month Libor less 0.125 per cent, was co-arranged by Banco Elise, Banco Pinto & Sotto Mayor (BSCM) and Banco Totta & Acores (BTA).

The bond, to be listed on the Lisbon stock exchange, is callable on the fifth, sixth, seventh, eighth and ninth anniversaries with a premium.

A put option on the eighth anniversary can be exercised with a penalty.

It places BSCM and BTA at the top of the ranking for plac-

ing domestic escudo issues this year. The two banks are also leading in the placement of escudo issues in the Eurobond market.

## WORLD BOND PRICES

## BENCHMARK GOVERNMENT BONDS

Coupon	Rate	Price	Yield	Week	Month
				ago	ago
Australia	10.000	102.06	111.7000	+0.10	8.28
Austria	8.500	116.5	103.9100	+0.10	8.32
Belgium	9.000	105.05	96.6500	+0.10	6.89
Canada	8.750	124.05	110.0200	+0.10	7.31
Denmark	8.000	105.05	104.9400	+0.10	7.30
France	7.750	104.00	105.2500	+0.10	5.99
Germany	7.750	104.00	105.2500	+0.10	5.99
Italy	8.500	105.05	105.2500	+0.10	6.04
Japan	10.000	105.05	98.9800	+0.10	10.92
Netherlands	6.750	116.5	104.9400	+0.10	8.12
Portugal	11.875	102.05	110.6300	+0.10	10.21
Spain	10.150	105.05	105.2500	+0.10	9.82
Sweden	8.000	124.05	110.0200	+0.10	7.31
UK Gilt	8.500	124.05	110.0200	+0.10	7.31
US Treasury	8.500	124.05	110.0200	+0.10	7.31
ECU (French Govt)	7.750	104.00	105.2500	+0.10	5.99

London closing. New York closing. 12.25 per cent payable by normalised. Yields: Local market standard. Prices: US, UK in 32nds, others in decimal. Source: M&I International

## US INTEREST RATES

Rate	One month	Three month	Six month	One year	Two year	Three year	Five year	Seven year	Ten year
Libor	5.47	5.47	5.47	5.47	5.47	5.47	5.47	5.47	5.47
Prime	5.47	5.47	5.47	5.47	5.47	5.47	5.47	5.47	5.47
90-day T-bill	5.47	5.47	5.47	5.47	5.47	5.47	5.47	5.47	5.47
2-year T-bill	5.47	5.47	5.47	5.47	5.47	5.47	5.47	5.47	5.47
5-year T-bill	5.47	5.47	5.47	5.47	5.47	5.47	5.47	5.47	5.47
10-year T-bill	5.47	5.47	5.47	5.47	5.47	5.47	5.47	5.47	5.47
30-year T-bill	5.47	5.47	5.47	5.47	5.47	5.47	5.47	5.47	5.47

## BOND FUTURES AND OPTIONS

Contract	Open	Settle	Change	High	Low	Est. vol.	Open int.
Dec	120.20	120.56	+0.70	120.76	120.10	164,318	53,971
Jan	119.42	119.72	+0.10	119.90	119.34	84,848	83,911
Mar	119.74	120.56	+0.70	120.76	119.74	209	3,753

Dec vol. total, Cash 21,994. Puts 1,115. Previous day's open int. Cash 141,822. Puts 141,736.

## LONG TERM FRENCH BOND FUTURES (MATIF) FF500,000

Contract	Open	Settle	Change	High	Low	Est. vol.	Open int.
Dec	120.20	120.56	+0.70	120.76	120.10	164,318	53,971
Jan	119.42	119.72	+0.10	119.90	119.34	84,848	83,911
Mar	119.74	120.56	+0.70	120.76	119.74	209	3,753

Dec vol. total, Cash 21,994. Puts 1,115. Previous day's open int. Cash 141,822. Puts 141,736.

## LONG TERM FRENCH BOND OPTIONS (MATIF)

Contract	Open	Settle	Change	High	Low	Est. vol.	Open int.
Dec	120.20	120.56	+0.70	120.76	120.10	164,318	53,971
Jan	119.42	119.72	+0.10	119.90	119.34	84,848	83,911
Mar	119.74	120.56	+0.70	120.76	119.74	209	3,753

Dec vol. total, Cash 21,994. Puts 1,115. Previous day's open int. Cash 141,822. Puts 141,736.

## GERMANY

Contract	Open	Settle	Change	High	Low	Est. vol.	Open int.
Dec	120.20	120.56	+0.70	120.76	120.10	164,318	53,971
Jan	119.42	119.72	+0.10	119.90	119.34	84,848	83,911
Mar	119.74	120.56	+0.70	120.76	119.74	209	3,753

Dec vol. total, Cash 21,994. Puts 1,115. Previous day's open int. Cash 141,822. Puts 141,736.

## UK GILTS PRICES

Contract	Open	Settle	Change	High	Low	Est. vol.	Open int.
Dec	120.20	120.56	+0.70	120.76	120.10	164,318	53,971
Jan	119.42	119.72	+0.10	119.90	119.34	84,848	83,911
Mar	119.74	120.56	+0.70	120.76	119.74	209	3,753

Dec vol. total, Cash 21,994. Puts 1,115. Previous day's open int. Cash 141,822. Puts 141,736.

## NEW INTERNATIONAL BOND SERVICE

Contract	Open	Settle	Change	High	Low	Est. vol.	Open int.
Dec	120.20	120.56	+0.70	120.76	120.10	164,318	53,971
Jan	119.42	119.72	+0.10	119.90	119.34	84,848	83,911
Mar	119.74	120.56	+0.70	120.76	119.74	209	3,753

Dec vol. total, Cash 21,994. Puts 1,115. Previous day's open int. Cash 141,822. Puts 141,736.

## OTHER FIXED INTEREST

Contract	Open	Settle	Change	High	Low	Est. vol.	Open int.
Dec	120.20	120.56	+0.70	120.76	120.10	164,318	53,971
Jan	119.42	119.72	+0.10	119.90	119.34	84,848	83,911
Mar	119.74	120.56	+0.70	120.76	119.74	209	3,753

Dec vol. total, Cash 21,994. Puts 1,115. Previous day's open int. Cash 141,822. Puts 141,736.

## FT-ACTUARIES FIXED INTEREST INDICES

Index	Dec 14	Dec 13	Dec 12	Dec 11	Dec 10	Dec 9	Dec 8	Dec 7
Govt. Secs. (UK)	95.05	95.07	95.08	95.06	95.15	95.14	95.22	95.22
Fixed Interest	114.91	114.82	114.77	115.01	115.04	109.60	115.04	108.77

1 Up to 5 years (23) 123.24 -0.15 123.05 1.73 10.53 5 yrs 6.85 6.90 6.84 6.81 6.84 6.89 6.85

2 Over 5 years (21) 120.20 -0.15 120.05 1.73 10.53 5 yrs 6.85 6.90 6.84 6.81 6.84 6.89 6.85

3 Over 10 years (8) 186.27 -0.18 186.09 1.71 18.13 20 yrs 7.57 7.58 7.52 7.71 7.72 7.56 7.77 7.65

4 Inconvertibles (8) 183.14 -0.04 182.25 1.55 18.71 20 yrs 7.57 7.58 7.52 7.71 7.72 7.56 7.77 7.65

5 All stocks (8) 145.37 -0.19 145.10 1.78 11.88

Index-linked

6 Up to 5 years (1) 185.82 -0.18 185.64 1.18 6.37 Up to 5 yrs 2.88 2.78 3.05 1.59 1.65 2.63

7 Over 5 years (11) 186.41 -0.05 186.32 1.03 4.95 Over 5 yrs 3.51 3.51 3.86 3.33 3.33 3.65

8 All stocks (12) 186.42 -0.05 186.32 1.03 4.95

Average gross redemption yields are shown above. Coupon Bonds: Low 7%-9%; Medium 6%-10%; High 11% and over. 1 Flat yield. Yield Year to date.

## FT FIXED INTEREST INDICES

Index	Dec 14	Dec 13	Dec 12	Dec 11	Dec 10	Dec 9	Dec 8	Dec 7
Govt. Secs. (UK)	95.05	95.07	95.08	95.06	95.15	95.14	95.22	95.22
Fixed Interest	114.91	114.82	114.77	115.01	115.04	109.60	115.04	108.77

\* For 1995, Government Securities have been completed: 127.43 (9/95), 109.46 (10/95), 109.46 (11/95), 109.46 (12/95), 109.46 (1/96), 109.46 (2/96), 109.46 (3/96), 109.46 (4/96), 109.46 (5/96), 109.46 (6/96), 109.46 (7/96), 109.46 (8/96), 109.46 (9/96), 109.46 (10/96), 109.46 (11/96), 109.46 (12/96), 109.46 (1/97), 109.46 (2/97), 109.46 (3/97), 109.46 (4/97), 109.46 (5/97), 109.46 (6/97), 109.46 (7/97), 109.46 (8/97), 109.46 (9/97), 109.46 (10/97), 109.46 (11/







### CHEMICALS - Cont.

	Notes	Price
Brent	3.2 1/4	83
Erasmus Vela	3.2 1/4	215
Gussing (W)	3.2 1/4	230
Comanche	3.2	25
Williams		2
Corfu	3.1 1/4	397 1/2
Croco	3.1 1/4	336
Danica	3.1 1/4	208
Elle & Elwood	3.1 1/4	248
Engelhard S		E14 1/4
European Eagle	3.1 1/4	8548
Gibson	3.1 1/4	182
Hickson	3.1 1/4	79
Hoechst DM		E108 1/4
Hollid Chemical	3.1 1/4	161

## DISTRIBUTORS

## DISTRIBUTORS

	Notes	Price
ABI Labs	✓ \$30	\$200
Accusys	✓ \$30	225
Adcom	✓ \$75	577.50
Advent & Harvey	✓ \$30	603.00
African Lakes	✓ \$30	66
Altimetron	✓ \$30	100
Applied	✓ \$30	100
Asa Bio Eng	✓ \$30	312
Autosigma Screen	✓ \$30	253.75
Max Charles Glady	✓ \$30	780
Autosigma	✓ \$30	5000
Barnet	✓ \$30	30
Boatright Power	✓ \$30	1012.50
Bogard A	✓ \$30	25
Braun	✓ \$30	100
Brin Hammer	✓ \$30	172.50
Burns	✓ \$30	82
Caltrans	✓ \$30	100
Chlorine	✓ \$30	111
Central Motor	✓ \$30	76
Clark DQC	✓ \$30	25
Com Co	✓ \$30	4.4

Diploma	大	4964
U.S. Motors	大	172

Diploma	大	4964
U.S. Motors	大	172

Young (4) \_\_\_\_\_ 110 72 110 62

[illegible]

## ELI FORTBLOM

## ELECTRICITY

Yorkshire... 670 -15 7414 483 1,237 51

Yorkshire. — 670**ELECTRONIC & ELECTRICAL EQPT - Cont.**[illegible]

Whessan..... 17

[illegible][illegible]

1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	20	21	22	23	24	25	26	27	28	29	30	31	32	33	34	35	36	37	38	39	40	41	42	43	44	45	46	47	48	49	50	51	52	53	54	55	56	57	58	59	60	61	62	63	64	65	66	67	68	69	70	71	72	73	74	75	76	77	78	79	80	81	82	83	84	85	86	87	88	89	90	91	92	93	94	95	96	97	98	99	100
1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	20	21	22	23	24	25	26	27	28	29	30	31	32	33	34	35	36	37	38	39	40	41	42	43	44	45	46	47	48	49	50	51	52	53	54	55	56	57	58	59	60	61	62	63	64	65	66	67	68	69	70	71	72	73	74	75	76	77	78	79	80	81	82	83	84	85	86	87	88	89	90	91	92	93	94	95	96	97	98	99	100
1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	20	21	22	23	24	25	26	27	28	29	30	31	32	33	34	35	36	37	38	39	40	41	42	43	44	45	46	47	48	49	50	51	52	53	54	55	56	57	58	59	60	61	62	63	64	65	66	67	68	69	70	71	72	73	74	75	76	77	78	79	80	81	82	83	84	85	86	87	88	89	90	91	92	93	94	95	96	97	98	99	100
1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	20	21	22	23	24	25	26	27	28	29	30	31	32	33	34	35	36	37	38	39	40	41	42	43	44	45	46	47	48	49	50	51	52	53	54	55	56	57	58	59	60	61	62	63	64	65	66	67	68	69	70	71	72	73	74	75	76	77	78	79	80	81	82	83	84	85	86	87	88	89	90	91	92	93	94	95	96	97	98	99	100
1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	20	21	22	23	24	25	26	27	28	29	30	31	32	33	34	35	36	37	38	39	40	41	42	43	44	45	46	47	48	49	50	51	52	53	54	55	56	57	58	59	60	61	62	63	64	65	66	67	68	69	70	71	72	73	74	75	76	77	78	79	80	81	82	83	84	85	86	87	88	89	90	91	92	93	94	95	96	97	98	99	100
1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	20	21	22	23	24	25	26	27	28	29	30	31	32	33	34	35	36	37	38	39	40	41	42	43	44	45	46	47	48	49	50	51	52	53	54	55	56	57	58	59	60	61	62	63	64	65	66	67	68	69	70	71	72	73	74	75	76	77	78	79	80	81	82	83	84	85	86	87	88	89	90	91	92	93	94	95	96	97	98	99	100
1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	20	21	22	23	24	25	26	27	28	29	30	31	32	33	34	35	36	37	38	39	40	41	42	43	44	45	46	47	48	49	50	51	52	53	54	55	56	57	58	59	60	61	62	63	64	65	66	67	68	69	70	71	72	73	74	75	76	77	78	79	80	81	82	83	84	85	86	87	88	89	90	91	92	93	94	95	96	97	98	99	100
1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	20	21	22	23	24	25	26	27	28	29	30	31	32	33	34	35	36	37	38	39	40	41	42	43	44	45	46	47	48	49	50	51	52	53	54	55	56	57	58	59	60	61	62	63	64	65	66	67	68	69	70	71	72	73	74	75	76	77	78	79	80	81	82	83	84	85	86	87	88	89	90	91	92	93	94	95	96	97	98	99	100
1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	20	21	22	23	24	25	26	27	28	29	30	31	32	33	34	35	36	37	38	39	40	41	42	43	44	45	46	47	48	49	50	51	52	53	54	55	56	57	58	59	60	61	62	63	64	65	66	67	68	69	70	71	72	73	74	75	76	77	78	79	80	81	82	83	84	85	86	87	88	89	90	91	92	93	94	95	96	97	98	99	100
1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	20	21	22	23	24	25	26	27	28	29	30	31	32	33	34	35	36	37	38	39	40	41	42	43	44	45	46	47	48	49	50	51	52	53	54	55	56	57	58	59	60	61	62	63	64	65	66	67	68	69	70	71	72	73	74	75	76	77	78	79	80	81	82	83	84	85	86	87	88	89	90	91	92	93	94	95	96	97	98	99	100
1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	20	21	22	23	24	25	26	27	28	29	30	31	32	33	34	35	36	37	38	39	40	41	42	43	44	45	46	47	48	49	50	51	52	53	54	55	56	57	58	59	60	61	62	63	64	65	66	67	68	69	70	71	72	73	74	75	76	77	78	79	80	81	82	83	84	85	86	87	88	89	90	91	92	93	94	95	96	97	98	99	100
1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	20	21	22	23	24	25	26	27	28	29	30	31	32	33	34	35	36	37	38	39	40	41	42	43	44	45	46	47	48	49	50	51	52	53	54	55	56	57	58	59	60	61	62	63	64	65	66	67	68	69	70	71	72	73	74	75	76	77	78	79	80	81	82	83	84	85	86	87	88	89	90	91	92	93	94	95	96	97	98	99	100
1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	20	21	22	23	24	25	26	27	28	29	30	31	32	33	34	35	36	37	38	39	40	41	42	43	44	45	46	47	48	49	50	51	52	53	54	55	56	57	58	59	60	61	62	63	64	65	66	67	68	69	70	71	72	73	74	75	76	77	78	79	80	81	82	83	84	85	86	87	88	89	90	91	92	93	94	95	96	97	98	99	100
1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	20	21	22	23	24	25	26	27	28	29	30	31	32	33	34	35	36	37	38	39	40	41	42	43	44	45	46	47	48	49	50	51	52	53	54	55	56	57	58	59	60	61	62	63	64	65	66	67	68	69	70	71	72	73	74	75	76	77	78	79	80	81	82	83	84	85	86	87	88	89	90	91	92	93	94	95	96	97	98	99	100
1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	20	21	22	23	24	25	26	27	28	29	30	31	32	33	34	35	36	37	38	39	40	41	42	43	44	45	46	47	48	49	50	51	52	53	54	55	56	57	58	59	60	61	62	63	64	65	66	67	68	69	70	71	72	73	74	75	76	77	78	79	80	81	82	83	84	85	86	87	88	89	90	91	92	93	94	95	96	97	98	99	100
1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	20	21	22	23	24	25	26	27	28	29	30	31	32	33	34	35	36	37	38	39	40	41	42	43	44	45	46	47	48	49	50	51	52	53	54	55	56	57	58	59	60	61	62	63	64	65	66	67	68	69	70	71	72	73	74	75	76	77	78	79	80	81	82	83	84	85	86	87	88	89	90	91	92	93	94	95	96	97	98	99	100
1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	20	21	22	23	24	25	26	27	28	29	30	31	32	33	34	35	36	37	38	39	40	41	42	43	44	45	46	47	48	49	50	51	52	53	54	55	56	57	58	59	60	61	62	63	64	65	66	67	68	69	70	71	72	73	74	75	76	77	78	79	80	81	82	83	84	85	86	87	88	89	90	91	92	93	94	95	96	97	98	99	100
1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	20	21	22	23	24	25	26	27	28	29	30	31	32	33	34	35	36	37	38	39	40	41	42	43	44	45	46	47	48	49	50	51	52	53	54	55	56	57	58	59	60	61	62	63	64	65	66	67	68	69	70	71	72	73	74	75	76	77	78	79	80																				

Watch Area	大牛TV	235	-2	816	45
7.25h Cr Pt		122nd	-	150	12
Web	大牛TV	218	-	289	18

[illegible]

## EXTRACTIVE INDUSTRIES

[illegible]

### EXTRACTIVE INDUSTRIES - Cont.

Club	1950-51	1951-52	1952-53	1953-54	1954-55	1955-56	1956-57	1957-58	1958-59	1959-60	1960-61	1961-62	1962-63	1963-64	1964-65	1965-66	1966-67	1967-68	1968-69	1969-70	1970-71	1971-72	1972-73	1973-74	1974-75	1975-76	1976-77	1977-78	1978-79	1979-80	1980-81	1981-82	1982-83	1983-84	1984-85	1985-86	1986-87	1987-88	1988-89	1989-90	1990-91	1991-92	1992-93	1993-94	1994-95	1995-96	1996-97	1997-98	1998-99	1999-00	2000-01	2001-02	2002-03	2003-04	2004-05	2005-06	2006-07	2007-08	2008-09	2009-10	2010-11	2011-12	2012-13	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	2021-22	2022-23	2023-24	2024-25	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	2031-32	2032-33	2033-34	2034-35	2035-36	2036-37	2037-38	2038-39	2039-40	2040-41	2041-42	2042-43	2043-44	2044-45	2045-46	2046-47	2047-48	2048-49	2049-50	2050-51	2051-52	2052-53	2053-54	2054-55	2055-56	2056-57	2057-58	2058-59	2059-60	2060-61	2061-62	2062-63	2063-64	2064-65	2065-66	2066-67	2067-68	2068-69	2069-70	2070-71	2071-72	2072-73	2073-74	2074-75	2075-76	2076-77	2077-78	2078-79	2079-80	2080-81	2081-82	2082-83	2083-84	2084-85	2085-86	2086-87	2087-88	2088-89	2089-90	2090-91	2091-92	2092-93	2093-94	2094-95	2095-96	2096-97	2097-98	2098-99	2099-00	2100-01	2101-02	2102-03	2103-04	2104-05	2105-06	2106-07	2107-08	2108-09	2109-10	2110-11	2111-12	2112-13	2113-14	2114-15	2115-16	2116-17	2117-18	2118-19	2119-20	2120-21	2121-22	2122-23	2123-24	2124-25	2125-26	2126-27	2127-28	2128-29	2129-30	2130-31	2131-32	2132-33	2133-34	2134-35	2135-36	2136-37	2137-38	2138-39	2139-40	2140-41	2141-42	2142-43	2143-44	2144-45	2145-46	2146-47	2147-48	2148-49	2149-50	2150-51	2151-52	2152-53	2153-54	2154-55	2155-56	2156-57	2157-58	2158-59	2159-60	2160-61	2161-62	2162-63	2163-64	2164-65	2165-66	2166-67	2167-68	2168-69	2169-70	2170-71	2171-72	2172-73	2173-74	2174-75	2175-76	2176-77	2177-78	2178-79	2179-80	2180-81	2181-82	2182-83	2183-84	2184-85	2185-86	2186-87	2187-88	2188-89	2189-90	2190-91	2191-92	2192-93	2193-94	2194-95	2195-96	2196-97	2197-98	2198-99	2199-00	2200-01	2201-02	2202-03	2203-04	2204-05	2205-06	2206-07	2207-08	2208-09	2209-10	2210-11	2211-12	2212-13	2213-14	2214-15	2215-16	2216-17	2217-18	2218-19	2219-20	2220-21	2221-22	2222-23	2223-24	2224-25	2225-26	2226-27	2227-28	2228-29	2229-30	2230-31	2231-32	2232-33	2233-34	2234-35	2235-36	2236-37	2237-38	2238-39	2239-40	2240-41	2241-42	2242-43	2243-44	2244-45	2245-46	2246-47	2247-48	2248-49	2249-50	2250-51	2251-52	2252-53	2253-54	2254-55	2255-56	2256-57	2257-58	2258-59	2259-60	2260-61	2261-62	2262-63	2263-64	2264-65	2265-66	2266-67	2267-68	2268-69	2269-70	2270-71	2271-72	2272-73	2273-74	2274-75	2275-76	2276-77	2277-78	2278-79	2279-80	2280-81	2281-82	2282-83	2283-84	2284-85	2285-86	2286-87	2287-88	2288-89	2289-90	2290-91	2291-92	2292-93	2293-94	2294-95	2295-96	2296-97	2297-98	2298-99	2299-00	2300-01	2301-02	2302-03	2303-04	2304-05	2305-06	2306-07	2307-08	2308-09	2309-10	2310-11	2311-12	2312-13	2313-14	2314-15	2315-16	2316-17	2317-18	2318-19	2319-20	2320-21	2321-22	2322-23	2323-24	2324-25	2325-26	2326-27	2327-28	2328-29	2329-30	2330-31	2331-32	2332-33	2333-34	2334-35	2335-36	2336-37	2337-38	2338-39	2339-40	2340-41	2341-42	2342-43	2343-44	2344-45	2345-46	2346-47	2347-48	2348-49	2349-50	2350-51	2351-52	2352-53	2353-54	2354-55	2355-56	2356-57	2357-58	2358-59	2359-60	2360-61	2361-62	2362-63	2363-64	2364-65	2365-66	2366-67	2367-68	2368-69	2369-70	2370-71	2371-72	2372-73	2373-74	2374-75	2375-76	2376-77	2377-78	2378-79	2379-80	2380-81	2381-82	2382-83	2383-84	2384-85	2385-86	2386-87	2387-88	2388-89	2389-90	2390-91	2391-92	2392-93	2393-94	2394-95	2395-96	2396-97	2397-98	2398-99	2399-00	2400-01	2401-02	2402-03	2403-04	2404-05	2405-06	2406-07	2407-08	2408-09	2409-10	2410-11	2411-12	2412-13	2413-14	2414-15	2415-16	2416-17	2417-18	2418-19	2419-20	2420-21	2421-22	2422-23	2423-24	2424-25	2425-26	2426-27	2427-28	2428-29	2429-30	2430-31	2431-32	2432-33	2433-34	2434-35	2435-36	2436-37	2437-38	2438-39	2439-40	2440-41	2441-42	2442-43	2443-44	2444-45	2445-46	2446-47	2447-48	2448-49	2449-50	2450-51	2451-52	2452-53	2453-54	2454-55	2455-56	2456-57	2457-58	2458-59	2459-60	2460-61	2461-62	2462-63	2463-64	2464-65	2465-66	2466-67	2467-68	2468-69	2469-70	2470-71	2471-72	2472-73	2473-74	2474-75	2475-76	2476-77	2477-78	2478-79	2479-80	2480-81	2481-82	2482-83	2483-84	2484-85	2485-86	2486-87	2487-88	2488-89	2489-90	2490-91	2491-92	2492-93	2493-94	2494-95	2495-96	2496-97	2497-98	2498-99	2499-00	2500-01	2501-02	2502-03	2503-04	2504-05	2505-06	2506-07	2507-08	2508-09	2509-10	2510-11	2511-12	2512-13	2513-14	2514-15	2515-16	2516-17	2517-18	2518-19	2519-20	2520-21	2521-22	2522-23	2523-24	2524-25	2525-26	2526-27	2527-28	2528-29	2529-30	2530-31	2531-32	2532-33	2533-34	2534-35	2535-36	2536-37	2537-38	2538-39	2539-40	2540-41	2541-42	2542-43	2543-44	2544-45	2545-46	2546-47	2547-48	2548-49	2549-50	2550-51	2551-52	2552-53	2553-54	2554-55	2555-56	2556-57	2557-58	2558-59	2559-60	2560-61	2561-62	2562-63	2563-64	2564-65	2565-66	2566-67	2567-68	2568-69	2569-70	2570-71	2571-72	2572-73	2573-74	2574-75	2575-76	2576-77	2577-78	2578-79	2579-80	2580-81	2581-82	2582-83	2583-84	2584-85	2585-86	2586-87	2587-88	2588-89	2589-90	2590-91	2591-92	2592-93	2593-94	2594-95	2595-96	2596-97	2597-98	2598-99	2599-00	2600-01	2601-02	2602-03	2603-04	2604-05	2605-06	2606-07	2607-08	2608-09	2609-10	2610-11	2611-12	2612-13	2613-14	2614-15	2615-16	2616-17	2617-18	2618-19	2619-20	2620-21	2621-22	2622-23	2623-24	2624-25	2625-26	2626-27	2627-28	2628-29	2629-30	2630-31	2631-32	2632-33	2633-34	2634-35	2635-36	2636-37	2637-38	2638-39	2639-40	2640-41	2641-42	2642-43	2643-44	2644-45	2645-46	2646-47	2647-48	2648-49	2649-50	2650-51	2651-52	2652-53	2653-54	2654-55	2655-56	2656-57	2657-58	2658-59	2659-60	2660-61	2661-62	2662-63	2663-64	2664-65	2665-66	2666-67	2667-68	2668-69	2669-70	2670-71	2671-72	2672-73	2673-74	2674-75	2675-76	2676-77	2677-78	2678-79	2679-80	2680-81	2681-82	2682-83	2683-84	2684-85	2685-86	2686-87	2687-88	2688-89	2689-90	2690-91	2691-92	2692-93	2693-94	2694-95	2695-96	2696-97	2697-98	2698-99	2699-00	2700-01	2701-02	2702-03	2703-04	2704-05	2705-06	2706-07	2707-08	2708-09	2709-10	2710-11	2711-12	2712-13	2713-14	2714-15	2715-16	2716-17	2717-18	2718-19	2719-20	2720-21	2721-22	2722-23	2723-24	2724-25	2725-26	2726-27	2727-28	2728-29	2729-30	2730-31	2731-32	2732-33	2733-34	2734-35	2735-36	2736-37	2737-38	2738-39	2739-40	2740-41	2741-42	2742-43	2743-44	2744-45	2745-46	2746-47	2747-48	2748-49	2749-50	2750-51	2751-52	2752-53	2753-54	2754-55	2755-56	2756-57	2757-58	2758-59	2759-60	2760-61	2761-62	2762-63	2763-64	2764-65	2765-66	2766-67	2767-68	2768-69	2769-70	2770-71	2771-72	2772-73	2773-74	2774-75	2775-76	2776-77	2777-78	2778-79	2779-80	2780-81	2781-82	2782-83	2783-84	2784-85	2785-86	2786-87	2787-88	2788-89	2789-90	2790-91	2791-92	2792-93	2793-94	2794-95	2795-96	2796-97	2797-98	2798-99	2799-00	2800-01	2801-02	2802-03	2803-04	2804-05	2805-06	2806-07	2807-08	2808-09	2809-10	2810-11	2811-12	2812-13	2813-14	2814-15	2815-16	2816-17	2817-18	2818-19	2819-20	2820-21	2821-22	2822-23	2823-24	2824-25	2825-26	2826-27	2827-28	2828-29	2829-30	2830-31	2831-32	2832-33	2833-34	2834-35	2835-36	2836-37	2837-38	2838-39	2839-40	2840-41	2841-42	2842-43	2843-44	2844-45	2845-46	2846-47	2847-48	2848-49	2849-50	2850-51	2851-52	2852-53	2853-54	2854-55	2855-56	2856-57	2857-58	2858-59	2859-60	2860-61	2861-62	2862-63	2863-64	2864-65	2865-66	2866-67	2867-68	2868-69	2869-70	2870-71	2871-72	2872-73	2873-74	2874-75	2875-76	2876-77	2877-78	2878-79	2879-80	2880-81	2881-82	2882-83	2883-84	2884-85	2885-86	2886-87	2887-88	2888-89	2889-90	2890-91	2891-92	2892-93	2893-94	2894-95	2895-96	2896-97	2897-98	2898-99	2899-00	2900-01	2901-02	2902-03	2903-04	2904-05	2905-06	2906-07	2907-08	2908-09	2909-10	2910-11	2911-12	2912-13	2913-14	2914-15	2915-16	2916-17	2917-18	2918-19	2919-20	2920-21	2921-22	2922-23	2923-24	2924-25	2925-26	2926-27	2927-28	2928-29	2929-30	2930-31	2931-32	2932-33	2933-34	2934-35	2935-36	2936-37	2937-38	2938-39	2939-40	2940-41	2941-42	2942-43	2943-44	2944-45	2945-46	2946-47	2947-48	2948-49	2949-50	2950-51	2951-52	2952-53	2953-54	2954-55	2955-56	2956-57	2957-58	2958-59	2959-60	2960-61	2961-62	2962-63	2963-64	2964-65	2965-66	2966-67	2967-68	2968-69	2969-70	2970-71	2971-72	2972-73	2973-74	2974-75	2975-76	2976-77	2977-78	2978-79	2979-80	2980-81	
------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	--

## Zandbergen R. 30 ---

[illegible]

1	Yorkshire Food. 大和食品	286	—
4			

GAS DISTRIBUTION			
	Notes	Price	+ or - 52 week
			High Low
British Res	1-4	229	+1 \$171-202
Cadon	1-4	237	+5 208 231
Flugas	1-4	237	+5 208 231
International Energy	1-4	97	113 96

HEALTH CARE			
	Notes	Price	+ or - 52 week
			High Low
Amgen	1-4	229	+1 \$171-202
Cadon	1-4	237	+5 208 231
Flugas	1-4	237	+5 208 231
International Energy	1-4	97	113 96

2 APTA Healthcare ☐ 1  
2 American ☒ 2000  
3 American ☐ 5

[illegible]

130000	200	11
Youngh Life Science	220	11
MacChem	240	11

HOUSEHOLD GOODS			
	Makes	Price	52 week
Hi-Fi Stereo	20	180	200
Hi-Fi Stereo	20	170	170
Hi-Fi Stereo	20	160	160
Hi-Fi Stereo	20	150	150
Hi-Fi Stereo	20	140	140
Hi-Fi Stereo	20	130	130
Hi-Fi Stereo	20	120	120
Hi-Fi Stereo	20	110	110
Hi-Fi Stereo	20	100	100
Hi-Fi Stereo	20	90	90
Hi-Fi Stereo	20	80	80
Hi-Fi Stereo	20	70	70
Hi-Fi Stereo	20	60	60
Hi-Fi Stereo	20	50	50
Hi-Fi Stereo	20	40	40
Hi-Fi Stereo	20	30	30
Hi-Fi Stereo	20	20	20
Hi-Fi Stereo	20	10	10
Hi-Fi Stereo	20	0	0

**INSURANCE - Cont.**[illegible]

—

[illegible]

✓ B2W Conv. 178 42  
Eq. Ins. 95-2 178  
B2W Conv. 178 42

[illegible]

2.7	संसाधन	100	100
5.7	प्रमुख व्यक्तियों	100	100
-	प्रमुख व्यक्तियों	100	100

[illegible]**INVESTMENT TRUSTS - Cont**[illegible]

1	Monty Vankers	364	---	377
---	---------------	-----	-----	-----

[illegible]

Not stock values supplied by NatWire Securities Limited  
as a guide only. See guide to London Share Service

[illegible]

مکتبہ اسلامیہ







## OFFSHORE AND OVERSEAS

**BERMUDA (SIB RECOGNISED)**

[illegible][illegible][illegible][illegible][illegible][illegible]

Investment & Colonial Mortgage Company Ltd	Date	Units	Sales	Price	Yield	Dividend	Dividend Yield	Dividend Payout	Dividend Payout Ratio									
John Grant Management Company																		
All Funds and daily average were highest.																		
Investment & Colonial Mortgage Company Ltd																		
Investment & Colonial Mortgage Company Ltd																		
Investment & Colonial Mortgage Company Ltd																		
Investment & Colonial Mortgage Company Ltd																		
Investment & Colonial Mortgage Company Ltd																		
Investment & Colonial Mortgage Company Ltd																		
Investment & Colonial Mortgage Company Ltd																		
Investment & Colonial Mortgage Company Ltd																		
Investment & Colonial Mortgage Company Ltd																		
Investment & Colonial Mortgage Company Ltd																		
Investment & Colonial Mortgage Company Ltd																		
Investment & Colonial Mortgage Company Ltd																		
Investment & Colonial Mortgage Company Ltd																		
Investment & Colonial Mortgage Company Ltd																		
Investment & Colonial Mortgage Company Ltd																		
Investment & Colonial Mortgage Company Ltd																		
Investment & Colonial Mortgage Company Ltd																		
Investment & Colonial Mortgage Company Ltd																		
Investment & Colonial Mortgage Company Ltd																		
Investment & Colonial Mortgage Company Ltd																		
Investment & Colonial Mortgage Company Ltd																		
Investment & Colonial Mortgage Company Ltd																		
Investment & Colonial Mortgage Company Ltd																		
Investment & Colonial Mortgage Company Ltd																		
Investment & Colonial Mortgage Company Ltd																		
Investment & Colonial Mortgage Company Ltd																		
Investment & Colonial Mortgage Company Ltd																		
Investment & Colonial Mortgage Company Ltd																		
Investment & Colonial Mortgage Company Ltd																		
Investment & Colonial Mortgage Company Ltd																		
Investment & Colonial Mortgage Company Ltd																		
Investment & Colonial Mortgage Company Ltd																		
Investment & Colonial Mortgage Company Ltd																		
Investment & Colonial Mortgage Company Ltd																		
Investment & Colonial Mortgage Company Ltd																		
Investment & Colonial Mortgage Company Ltd																		
Investment & Colonial Mortgage Company Ltd																		
Investment & Colonial Mortgage Company Ltd																		
Investment & Colonial Mortgage Company Ltd																		
Investment & Colonial Mortgage Company Ltd																		
Investment & Colonial Mortgage Company Ltd																		
Investment & Colonial Mortgage Company Ltd																		
Investment & Colonial Mortgage Company Ltd																		
Investment & Colonial Mortgage Company Ltd																		
Investment & Colonial Mortgage Company Ltd																		
Investment & Colonial Mortgage Company Ltd																		
Investment & Colonial Mortgage Company Ltd																		
Investment & Colonial Mortgage Company Ltd																		
Investment & Colonial Mortgage Company Ltd																		
Investment & Colonial Mortgage Company Ltd																		
Investment & Colonial Mortgage Company Ltd																		
Investment & Colonial Mortgage Company Ltd																		
Investment & Colonial Mortgage Company Ltd																		
Investment & Colonial Mortgage Company Ltd																		
Investment & Colonial Mortgage Company Ltd																		
Investment & Colonial Mortgage Company Ltd																		
Investment & Colonial Mortgage Company Ltd																		
Investment & Colonial Mortgage Company Ltd																		
Investment & Colonial Mortgage Company Ltd																		
Investment & Colonial Mortgage Company Ltd																		
Investment & Colonial Mortgage Company Ltd																		
Investment & Colonial Mortgage Company Ltd																		
Investment & Colonial Mortgage Company Ltd																		
Investment & Colonial Mortgage Company Ltd																		
Investment & Colonial Mortgage Company Ltd																		
Investment & Colonial Mortgage Company Ltd																		
Investment & Colonial Mortgage Company Ltd																		
Investment & Colonial Mortgage Company Ltd																		
Investment & Colonial Mortgage Company Ltd																		
Investment & Colonial Mortgage Company Ltd																		
Investment & Colonial Mortgage Company Ltd																		
Investment & Colonial Mortgage Company Ltd																		
Investment & Colonial Mortgage Company Ltd																		
Investment & Colonial Mortgage Company Ltd																		
Investment & Colonial Mortgage Company Ltd																		
Investment & Colonial Mortgage Company Ltd																		
Investment & Colonial Mortgage Company Ltd																		
Investment & Colonial Mortgage Company Ltd																		
Investment & Colonial Mortgage Company Ltd																		
Investment & Colonial Mortgage Company Ltd																		
Investment & Colonial Mortgage Company Ltd																		
Investment & Colonial Mortgage Company Ltd																		
Investment & Colonial Mortgage Company Ltd																		
Investment & Colonial Mortgage Company Ltd																		
Investment & Colonial Mortgage Company Ltd																		
Investment & Colonial Mortgage Company Ltd																		
Investment & Colonial Mortgage Company Ltd																		
Investment & Colonial Mortgage Company Ltd																		
Investment & Colonial Mortgage Company Ltd																		
Investment & Colonial Mortgage Company Ltd																		
Investment & Colonial Mortgage Company Ltd																		
Investment & Colonial Mortgage Company Ltd																		
Investment & Colonial Mortgage Company Ltd																		
Investment & Colonial Mortgage Company Ltd																		
Investment & Colonial Mortgage Company Ltd																		
Investment & Colonial Mortgage Company Ltd																		
Investment & Colonial Mortgage Company Ltd																		
Investment & Colonial Mortgage Company Ltd																		
Investment & Colonial Mortgage Company Ltd																		
Investment & Colonial Mortgage Company Ltd																		
Investment & Colonial Mortgage Company Ltd																		
Investment & Colonial Mortgage Company Ltd																		
Investment & Colonial Mortgage Company Ltd																		
Investment & Colonial Mortgage Company Ltd																		
Investment & Colonial Mortgage Company Ltd																		
Investment & Colonial Mortgage Company Ltd																		
Investment & Colonial Mortgage Company Ltd																		
Investment & Colonial Mortgage Company Ltd																		
Investment & Colonial Mortgage Company Ltd																		
Investment & Colonial Mortgage Company Ltd																		
Investment & Colonial Mortgage Company Ltd																		
Investment & Colonial Mortgage Company Ltd																		
Investment & Colonial Mortgage Company Ltd																		
Investment & Colonial Mortgage Company Ltd																		
Investment & Colonial Mortgage Company Ltd																		
Investment & Colonial Mortgage Company Ltd																		

[illegible][illegible]

**OF IN**

هكذا من الامم



● FT Cityline Unit Trust Prices are available over the telephone. Call the FT Cityline Help Desk on (+44 171) 873 4378 for more details.

[illegible]



## LONDON STOCK EXCHANGE

## MARKET REPORT

## FT-SE 100 retreats from intra-day record

By Steve Thompson,  
UK Stock Market Editor

London's equity market delivered another confident performance yesterday, achieving an all-time intra-day high after Germany's Bundesbank lowered both its Lombard and discount rates by 50 basis points.

The German move, dealers said, kept European markets on their upward path, following so closely on the UK interest rate cut.

Markets are now said to be factoring in a reduction in US rates after the US Federal Open Market Committee meets on Tuesday.

The FT-SE 100 index finished well below the day's high of 3,666.5, how-

ever, settling a net 9.2 ahead at 3,671.6. That was almost 9 points below its previous record closing peak.

The FT-SE 100, generally maintained its earlier momentum, closing 19.4 higher at 3,661.7. The junior index was lifted by some powerful performances from the market's leading insurance brokers, Sedgwick and Willis Corroon, and Incheape, the international trading house which controls the Bain Hogg insurance broking company.

A deal involving Bain was thought to be imminent and would, according to market speculation, have triggered a bout of rationalisa-

tion across the insurance broking sector, possibly involving bids from the US or mergers.

Some dealers described London's performance as slightly disappointing, given the UK and German interest rate moves. But they attributed the slowdown in the market during the afternoon to the sluggish opening on Wall Street, where the Dow Jones Industrial Average quickly came off after edging higher at the opening. The Dow was around 10 points down an hour after London closed.

Most traders were happy with the underlying base of the London market, pointing out that there was never any substance to the pockets

of profit-taking yesterday. Some expect the FT-SE 100 to have another dash at 3,700 by the end of the year and said any funds underweight in banks and oils, two of the outstanding sectors this year, will have underperformed and will have to top up weightings very quickly.

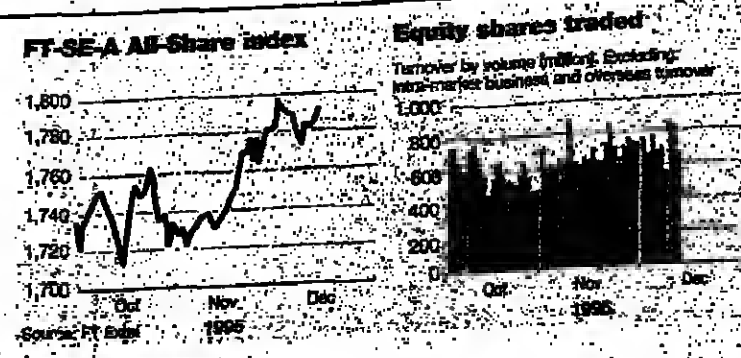
Shell Transport and BP were among the outstanding performers in the leaders, especially the former after a recent US presentation. BP closed almost 30p above the price at which SBC Warburg placed the government's remaining 10m-share stake just over a week ago.

Bid hints continued to drive the Scottish banks ahead, while 'munkins' acquisition of Gates Rubber

continued to push the latter higher. On the downside, Vodafone and British Aerospace came in for a flurry of late selling pressure after a profits warning from Nokia, one of this year's star performers among the European hi-tech stocks.

Turnover in equities remained at relatively high levels. At 6pm, turnover totalled 888.4m shares, and was given a substantial boost by suspensions of heavy bid and breakfast, or tax-related, activity in Sears, British Gas and Hanson.

Southern Water was another stock to attract heavy activity after the group instructed its broker SBC Warburg to buy in 10 per cent of its shares.



Index	Value	Change
FT-SE 100	3671.6	+9.2
FT-SE 100 Non Fin p/e	16.151	(18.47)
FT-SE 100 Div Yield	3.675	(7.43)
10 yr Gilt yield	7.28	(0.08)
Long Gilt yield ratio	2.03	(0.09)

Best performing sectors	Value	Change
1 Household Goods	+1.8	
2 Oil, Integrated	+1.5	
3 Insurance	+1.4	
4 Electronic & Elec	+1.4	
5 Oil Exploration	+1.4	

## Shell at all-time high

Leading oil shares helped London to remain on firm ground as they shot forward on a combination of price boost-

ing factors. Initially, British Petroleum and Shell Transport moved ahead in the UK after their American Depository Receipts were helped by a new record high on Wall Street. Analysts said some 30 per cent of BP shares are currently held in ADR form. And while only 3 per cent of Shell Transport is in US hands, about 43 per cent of the Dutch arm is held in the US.

Gushing oil prices also gave the shares a lift. The price of Brent crude hit a six-month high as it broke through \$18 a barrel.

And Shell Transport also received support from a US conference, at which the company gave optimistic comments about its Shell Oil side. It expects average annual profit growth through to 1999 of 14 per cent for oil, compared with 4 per cent in 1995, and a 16 per cent annual improvement for gas, compared with 11 per cent this year.

Shell forged ahead 17 to a new closing high of 600p, a rise that accounted for three points on the Footsie. And BP moved forward 6p to 542p.

Southern Water bought back 10 per cent of its shares in the market yesterday. But the prospect of fund managers hav-

ing around £112m to reinvest in the London market failed to sharpen the wits of sector

Old takeover stories that have been buzzing around for months resurfaced. And some cynical analysts suggested that they may have represented nothing more than a way of trying to persuade institutional investors to part with cash at a traditionally quiet time of year.

Potential aggressors were said to be BAT Industries and HSBC, while the takeover targets were seen to be Guardian Royal Exchange, Royal Bank of Scotland and Bank of Scotland.

GRE rose 6 to 273p, RBS 10 to 586p and Bank of Scotland 12 to 290p. BAT Industries fell 5 to 566p and HSBC 5p to 1004p. However, analysts were extremely sceptical. Two analysts said HSBC was so concerned about rumours surrounding it that Mr Douglas Flint, the new finance director, had been steering specialists away from the idea during one-on-one sessions.

"If all the HSBC rumours were true it would be in the process of buying 19 banks," said one bank analyst.

Southern Water, which bought 16.9m shares through SBC Warburg at 665p a share, appreciated 9 to end at 677p.

Insurance brokers shot forward as a spate of bid fever swept through the sector.

Initial enthusiasm centred on Willis Corroon taking on Bain Hogg, the broking arm of Incheape, the international trader. The latter has wanted to dispose of Bain for some time and is keen to recapture value after its recent departure from the Footsie.

Incheape denied the story and it seemed later that Aon, of the US, would be a more likely buyer. Nevertheless, this did not stop the UK insurance brokers moving sharply higher.

Any bids among the sector formed the broad market by 8 per cent over the past month on the back of US buying, added 4p to 146p. Sedgwick rose 8 to 124p and Lloyd Thompson 10 to 146p as directors bought stock and Merrill Lynch recommended it. Incheape rebounded 12 to 330p.

The shares of the sector leaders is bound to hinge on PDM. The aggressive fund manager owns 25 per cent of Sedgwick and 19 per cent of Corroon.

A profits warning from Finnish high-technology group Nokia hit cellular stocks. Vodafone crashed to the bottom end of the Footsie rankings in heavy volume and Amstrad, which produces the

Dancall handset, was the worst performing share in the FT-SE Mid 250 index.

Vodafone, mobile phones leader in the UK, lost 8 to 208p in 15m trading. Amstrad fell 12p to 217p for a drop of 8 per cent in four trading days. British Aerospace, which has a 38 per cent stake in Orange, eased 3 to 790p.

Diversified industrial Tomkins jumped to a new 1995 high as analysts and investors continued to warm to the group's latest takeover. The shares surged to the top of the Footsie performance table with a rise of 15 to 284p in 13m trading.

Among brewers, Scottish & Newcastle put on 9 at 617p following switch advice. A leading broker was said to have urged clients to move out of Bass, a penny better at 72p.

Restaurant and hotels leader Forte dipped 6p to 329p in the third heaviest single-day volume since the bid by Gran-

ada was announced last month. The shares traded 13m.

Inclusion in ABN Amro Hoare Govett's best buys list drove electronics giant GEC sharply ahead in above average turnover.

The broker expects GEC's management succession difficulties to be resolved early next year and points to the group's strong underlying earnings.

But the main thrust to the day's advance came from ABN's adjustment to the shares' rating. By taking out GEC's huge cash balances the broker concludes that the shares sell on a price/earnings discount to the market average of 36 per cent.

Up 7 to 326p in above average turnover of 7m, the shares figured prominently in the top 10 Footsie stocks.

The copper cable groups moved ahead following news of BIC's bid for US company added 8 at 271p and Delta gained 11 at 359p.

Supermarket group Asda rose a penny to 106p after first-half profits ahead of expectations.

However, the figures, especially the strong sales growth, had a more marked effect on some of Asda's rivals. Competition concerns prompted Manure Gordon, among others, to downgrade Kwik Save, which fell 6 to 81p, and J. Sainsbury, 5 cheaper at 74p.

Airco's Williams Appliance slipped 4 to 157p as it was revealed that Appliance Park, its US unit, was being indicted for alleged price-fixing on thermal fax paper.

The company said it would make no provision for any liability and did not expect any liability to have an adverse effect on its balance sheet.

However, the market saw the news as another item in a catalogue of troubles that has affected the company since the downturn in the paper indus-

try began this summer.

Smiths Industries put on 18 at 637p and T&A, buoyed by speculation that a round of analysts' briefings will shortly provide good news on trading, rose 4 to 184p.

A clutch of interim figures failed to jump-start the regional electricity stocks. In spite of a strong rise in profits, Southern Electricity fell 12 to 928p, as it produced what many analysts felt was a negligible 50p a share special dividend payment relating to its National Grid stake. Analysts had expected at least £1 a share, possibly as much as £1.50.

Yorkshire, due to publish figures today, shed 15 to 670p.

MARKET REPORTERS: Peter John, Jeffrey Brown.

LONDON RECENT ISSUES: EQUITIES

Issue	Price	Change	Volume	Value
BP	542.00	+6.00	1,200,000	650.40
Shell	600.00	+17.00	1,000,000	600.00
HSBC	1004.00	+5.00	500,000	502.00
Amstrad	217.00	-12.00	800,000	173.60
Vodafone	208.00	-8.00	1,500,000	312.00
British Aerospace	790.00	-3.00	1,000,000	790.00
Tomkins	284.00	+15.00	600,000	170.40
GEC	326.00	+7.00	1,200,000	391.20
Asda	106.00	+1.00	1,000,000	106.00
Manure Gordon	81.00	-6.00	800,000	64.80
J. Sainsbury	74.00	-5.00	1,000,000	74.00
Airco	157.00	-4.00	1,000,000	157.00
Williams Appliance	157.00	-4.00	1,000,000	157.00
Appliance Park	157.00	-4.00	1,000,000	157.00

FT GOLD MINES INDEX

Index	Value	Change
FT Gold Mines Index	1916.82	-2.2
Gold Mines Index	1916.82	-2.2
Gold Mines Index	1916.82	-2.2

FT-SE Actuarial Share Indices

Index	Value	Change
FT-SE 100	3671.6	+9.2
FT-SE 100 Non Fin p/e	16.151	(18.47)
FT-SE 100 Div Yield	3.675	(7.43)
10 yr Gilt yield	7.28	(0.08)
Long Gilt yield ratio	2.03	(0.09)

The UK Series

Index	Value	Change
FT-SE 100	3671.6	+9.2
FT-SE 100 Non Fin p/e	16.151	(18.47)
FT-SE 100 Div Yield	3.675	(7.43)
10 yr Gilt yield	7.28	(0.08)
Long Gilt yield ratio	2.03	(0.09)

Hourly movements

Index	Value	Change
FT-SE 100	3671.6	+9.2
FT-SE 100 Non Fin p/e	16.151	(18.47)
FT-SE 100 Div Yield	3.675	(7.43)
10 yr Gilt yield	7.28	(0.08)
Long Gilt yield ratio	2.03	(0.09)

FT-SE Actuarial 350 Industry baskets

Index	Value	Change
FT-SE 100	3671.6	+9.2
FT-SE 100 Non Fin p/e	16.151	(18.47)
FT-SE 100 Div Yield	3.675	(7.43)
10 yr Gilt yield	7.28	(0.08)
Long Gilt yield ratio	2.03	(0.09)

Additional information on the FT-SE Actuarial Share Indices is published in Sunday Times. Lists of constituents are available from The Financial Times.

Additional information on the FT-SE Actuarial Share Indices is published in Sunday Times. Lists of constituents are available from The Financial Times.

Additional information on the FT-SE Actuarial Share Indices is published in Sunday Times. Lists of constituents are available from The Financial Times.

Additional information on the FT-SE Actuarial Share Indices is published in Sunday Times. Lists of constituents are available from The Financial Times.

Additional information on the FT-SE Actuarial Share Indices is published in Sunday Times. Lists of constituents are available from The Financial Times.

Additional information on the FT-SE Actuarial Share Indices is published in Sunday Times. Lists of constituents are available from The Financial Times.

Additional information on the FT-SE Actuarial Share Indices is published in Sunday Times. Lists of constituents are available from The Financial Times.

Additional information on the FT-SE Actuarial Share Indices is published in Sunday Times. Lists of constituents are available from The Financial Times.

Additional information on the FT-SE Actuarial Share Indices is published in Sunday Times. Lists of constituents are available from The Financial Times.

Additional information on the FT-SE Actuarial Share Indices is published in Sunday Times. Lists of constituents are available from The Financial Times.

Additional information on the FT-SE Actuarial Share Indices is published in Sunday Times. Lists of constituents are available from The Financial Times.

Additional information on the FT-SE Actuarial Share Indices is published in Sunday Times. Lists of constituents are available from The Financial Times.

Additional information on the FT-SE Actuarial Share Indices is published in Sunday Times. Lists of constituents are available from The Financial Times.

Additional information on the FT-SE Actuarial Share Indices is published in Sunday Times. Lists of constituents are available from The Financial Times.

Additional information on the FT-SE Actuarial Share Indices is published in Sunday Times. Lists of constituents are available from The Financial Times.

## CHRISTIANIA BANK

CHRISTIANIA BANK OG KREDITKASSE

December, 1995

This announcement appears as a matter of record only.

Global Offering of  
**97,952,422 Ordinary Shares**  
Offer Price NOK14.20 per Share

Global Co-ordinator

**SBC Warburg**

A DIVISION OF SWISS BANK CORPORATION

International Offering

**SBC Warburg**

A DIVISION OF SWISS BANK CORPORATION

Barclays de Zoete Wedd Limited

Dresdner Bank-Kleinwort Benson Limited

Paribas Capital Markets

U.S. Offering

**S.G. Warburg & Co. Inc.****CS First Boston Corporation****Salomon Brothers Inc**

Norwegian Offering

**Sundal Collier & Co a.s****Elcon Securities AS****Christiania Fonds**

CHRISTIANIA BANK OG KREDITKASSE

**SBC Warburg**

A DIVISION OF SWISS BANK CORPORATION

سكرا من الاموال







[illegible]



**NASDAQ NATIONAL MARKET**

4 on class December 1

[illegible]

Hühnerfisch	20 1322	11 $\frac{1}{2}$	11 $\frac{1}{2}$	11 $\frac{1}{2}$	1 $\frac{1}{2}$
Hechtling	0.18 3 5051	4 $\frac{1}{2}$	4 $\frac{1}{2}$	4 $\frac{1}{2}$	1 $\frac{1}{2}$
Makrele	8 88	8 $\frac{1}{2}$	8 $\frac{1}{2}$	8 $\frac{1}{2}$	1 $\frac{1}{2}$

4 pm close December 14

[illegible]

**Financial Times. World Business Newspaper.**

**Financial Times. World Business Newspaper.**



AMERICA

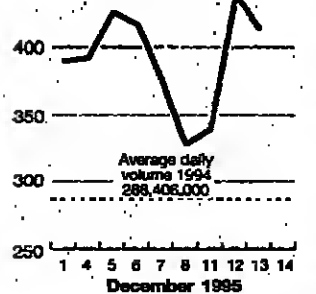
# Technology shares bear brunt of fall

Wall Street

Technology shares tumbled early yesterday on fears of weakening demand, leading to a 1.2 per cent drop in the Nasdaq composite and more modest declines in broader indices, writes Lisa Branstetter in New York.

At 1 pm, the Nasdaq was 1315.09, down 14.39 from 1330.48. The Pacific Stock Exchange technology index had fallen 2.4 per cent.

The Dow Jones Industrial Average slipped 0.9 to 5,206.72. The Standard & Poor's 500 shed 2.47 to 619.22 and the American Stock Exchange



composite was off 0.78 at 538.06. NYSE volume was 276m shares.

The drop in technology shares was sparked by a profits warning from Nokia, the Finnish mobile phone and consumer electronics group, according to Mr Anthony Conroy, chief equity trader at Barings Trust.

Although Nokia said that it was experiencing better than expected demand for cellular phones in the US, Mr Conroy said that the news spooked investors, worried about a slowdown in demand for semi-

conductors and other high-technology products.

American Depository Receipts of Nokia plummeted 12% or 27 per cent to \$33.50 and ADRs of Ericsson were off 8 1/4% or 7 per cent to \$19. Motorola, Nokia's closest US competitor, dropped 3% to \$57.

Losses were widespread in the technology sector. Microsoft, the largest company on the Nasdaq, shed 1% at \$36.75, Intel was \$2 lower at \$60.50, and Cisco Systems dropped 1/4% at \$73.

IBM, which is the only pure technology company in the Dow, fell 1/4% at \$93. Also pulling down the Dow were declines in the three member oil companies that rallied in recent sessions and a loss for Boeing, which settled a 69-day strike by its machinists union late on Wednesday.

Boeing gave up 1 1/4% at \$74. Chevron fell 1/4% at \$79. Exxon was off 1/4% at \$79.40 and Texaco lost 1/4% at \$79.40.

Economic figures on consumer prices, industrial production and business inventories suggested the economy was slowing and any threat of inflationary pressures was receding. That helped boost shares in consumer goods companies thought to be safe havens in a slowing economy.

Thus the Dow got some support from Merck, up 1 1/4% at \$66.50 and Philip Morris, 1 1/4% stronger at \$93. Federal Express fell 1/4% or 6 per cent to \$77 after announcing weaker than expected results for the fiscal second quarter.

**Canada**

Toronto was spurred higher in early trade by merger activity in the natural resources sector, before renewed weakness emerged in late morning trade. By noon, the TSE-300 index was down 3.15 at 4,895.24 in volume of 37.2m shares.

**Brazil tumbles 5%**

Sao Paulo had tumbled by 5 per cent by early afternoon. The Bovespa index was down 2,236 at 41,461. Technical factors were partly to blame, as well as fears of forthcoming options expiry.

**BURKIN FASO** was discouraged by the failure of congress to act on key economic legislation. By mid-morning the Merval index had shed 3.5 to 474.65 in turnover of 58.8m pesos.

One analyst said that investors are worried about whether congress would pass the 1996 budget before the end of the year.

The lower house has already

EUROPE

# Nokia plunges 7%, Buba move provides comfort

There was general satisfaction among continental European markets at the Bundesbank's decision to trim 1/4 percentage point off the discount and Lombard rates.

The German announcement was preceded by a similar cut in the Swiss discount rate, and followed by moves from the Belgian, Dutch, Austrian and Danish central banks.

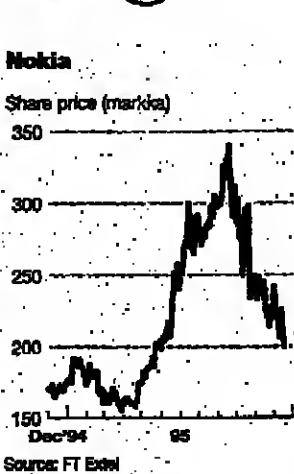
However, the French, which had made a symbolic rate cut of 10 basis points last week, resisted. Mr Gary Dugan of J.P. Morgan said he believed that the French could follow suit next week, but only if the government and unions resolved the current industrial dispute.

Mr Michael Hughes at BZW forecast that another 50 basis points could be cut from German interest rates to offset the fiscal squeeze imposed by Maastricht and to enhance the competitive edge of European business.

The other important news of the day was a profits warning from Nokia, which affected high-tech stocks elsewhere.

HLSINKEI tumbled to a seven-month low after Nokia forecast a reduction in its third-quarter pre-tax profits against the same 1994 period.

The A shares slid 5% or 7 per cent to FM200 on the



Source: FT Data

announcement. The group added that the revision in estimates was due to the slower than expected development in its mobile telephone division as well as disappointment in the performance of consumer electronics.

The Hex Index fell 56.05 or 3 per cent to 1,763.60 in turnover of FM514m.

**STOCKHOLM** was unmoved by the news from Nokia, and Ericsson dropped SKr10.5 to SKr132.5 as the ADRSVIEN general index fell 2.0 to 1,703.8 in turnover of SKr3.3m.

However, the drugs sector index went in the opposite direction, rising 1 per cent. Astra, in particular, was sup-

ported by news that the US Food and Drug Administration had recommended approval of an anti-ulcer product. The company's A shares put on SKr3.50 or 1.4 per cent at SKr250 and the B rose SKr3 or 1.2 per cent to SKr247.

**PARIS** jumped 2.2 per cent on rising expectations of an end to the industrial dispute and hopes for lower interest rates. The CAC-40 index advanced 41.22 to 1,574.98.

The financials led the rally, with UAP up FFfr7.50 or 6 per cent to FFfr135.50.

But on the downside, Moncler continued to attract sellers, losing another 4.5 per cent to FFfr75.50.

**GAUL**, the state-controlled insurer, added FFfr3.20 or 4.5 per cent at FFfr180.20 on speculation that it might sell its controlling interest in CIC, the bank.

Elsewhere, Christian Dior surged FFfr28.80 or 6 per cent to FFfr518 as some institutions switched out of LVMH.

**FRANKFURT** was unmoved by the rate cut, which had not come as a great surprise to domestic investors. The index closed at 2,266.21, up 0.38 from the floor close, as turnover peaked at DM7.1m. Siemens attracted attention with a gain of DM1.80 to DM771.10 after announcing a rise in year

to September net profits.

**ZURICH** finished flat, as the market continued to consolidate the year's sharp gains and some profit-taking became evident after the cut in the Swiss discount rate. The SMI index turned back from a day's high of 3,299.3 to close 1.2 off at 3,272.

Electrowatt jumped Sfr17 to Sfr397 on further assessment of its bid for Landis & Gyr.

Danzas, the freight forwarding group, gave up Sfr35 to Sfr1,380 on profit-taking, but was still 32 per cent up since the start of the month. The surge followed a private bank's upgrade of the stock, widely held in London and the US, in response to management changes which have brought in their wake an acceleration of cost cutting and a concentration on its core businesses.

**MILAN** saw short covering on the last day of the account. However, shares were pulled

back from their best levels by renewed political uncertainty, after the centre-right block in parliament said that it would vote against confidence motions, expected today, on the 1996 budget. The Comit index picked up 1.89 to 572.47 and the Mibtel index was 47 higher at 9,121.

Montedison was flat, up 1.1 at L1,031, as San Paolo di Torino, L178 ahead at L3,963, said that it had no desire to take over the company.

Mediobanca was L24 higher at L10,379, as the merchant bank said that it would probably decide today whether to appeal against a regional court ruling that it must make a public offer to buy more shares in Ferruzzi, L18 ahead at L1,050.

Telecom Italia Mobile fell L48 to L2,653, as the European competition chief and Italy's telecommunications minister reached agreement for GSM

back from their best levels by renewed political uncertainty, after the centre-right block in parliament said that it would vote against confidence motions, expected today, on the 1996 budget. The Comit index picked up 1.89 to 572.47 and the Mibtel index was 47 higher at 9,121.

Montedison was flat, up 1.1 at L1,031, as San Paolo di Torino, L178 ahead at L3,963, said that it had no desire to take over the company.

Mediobanca was L24 higher at L10,379, as the merchant bank said that it would probably decide today whether to appeal against a regional court ruling that it must make a public offer to buy more shares in Ferruzzi, L18 ahead at L1,050.

Telecom Italia Mobile fell L48 to L2,653, as the European competition chief and Italy's telecommunications minister reached agreement for GSM

back from their best levels by renewed political uncertainty, after the centre-right block in parliament said that it would vote against confidence motions, expected today, on the 1996 budget. The Comit index picked up 1.89 to 572.47 and the Mibtel index was 47 higher at 9,121.

Montedison was flat, up 1.1 at L1,031, as San Paolo di Torino, L178 ahead at L3,963, said that it had no desire to take over the company.

Mediobanca was L24 higher at L10,379, as the merchant bank said that it would probably decide today whether to appeal against a regional court ruling that it must make a public offer to buy more shares in Ferruzzi, L18 ahead at L1,050.

Telecom Italia Mobile fell L48 to L2,653, as the European competition chief and Italy's telecommunications minister reached agreement for GSM

back from their best levels by renewed political uncertainty, after the centre-right block in parliament said that it would vote against confidence motions, expected today, on the 1996 budget. The Comit index picked up 1.89 to 572.47 and the Mibtel index was 47 higher at 9,121.

Montedison was flat, up 1.1 at L1,031, as San Paolo di Torino, L178 ahead at L3,963, said that it had no desire to take over the company.

Mediobanca was L24 higher at L10,379, as the merchant bank said that it would probably decide today whether to appeal against a regional court ruling that it must make a public offer to buy more shares in Ferruzzi, L18 ahead at L1,050.

Telecom Italia Mobile fell L48 to L2,653, as the European competition chief and Italy's telecommunications minister reached agreement for GSM

back from their best levels by renewed political uncertainty, after the centre-right block in parliament said that it would vote against confidence motions, expected today, on the 1996 budget. The Comit index picked up 1.89 to 572.47 and the Mibtel index was 47 higher at 9,121.

Montedison was flat, up 1.1 at L1,031, as San Paolo di Torino, L178 ahead at L3,963, said that it had no desire to take over the company.

Mediobanca was L24 higher at L10,379, as the merchant bank said that it would probably decide today whether to appeal against a regional court ruling that it must make a public offer to buy more shares in Ferruzzi, L18 ahead at L1,050.

Telecom Italia Mobile fell L48 to L2,653, as the European competition chief and Italy's telecommunications minister reached agreement for GSM

back from their best levels by renewed political uncertainty, after the centre-right block in parliament said that it would vote against confidence motions, expected today, on the 1996 budget. The Comit index picked up 1.89 to 572.47 and the Mibtel index was 47 higher at 9,121.

Montedison was flat, up 1.1 at L1,031, as San Paolo di Torino, L178 ahead at L3,963, said that it had no desire to take over the company.

Mediobanca was L24 higher at L10,379, as the merchant bank said that it would probably decide today whether to appeal against a regional court ruling that it must make a public offer to buy more shares in Ferruzzi, L18 ahead at L1,050.

Telecom Italia Mobile fell L48 to L2,653, as the European competition chief and Italy's telecommunications minister reached agreement for GSM

back from their best levels by renewed political uncertainty, after the centre-right block in parliament said that it would vote against confidence motions, expected today, on the 1996 budget. The Comit index picked up 1.89 to 572.47 and the Mibtel index was 47 higher at 9,121.

Montedison was flat, up 1.1 at L1,031, as San Paolo di Torino, L178 ahead at L3,963, said that it had no desire to take over the company.

Mediobanca was L24 higher at L10,379, as the merchant bank said that it would probably decide today whether to appeal against a regional court ruling that it must make a public offer to buy more shares in Ferruzzi, L18 ahead at L1,050.

Telecom Italia Mobile fell L48 to L2,653, as the European competition chief and Italy's telecommunications minister reached agreement for GSM

back from their best levels by renewed political uncertainty, after the centre-right block in parliament said that it would vote against confidence motions, expected today, on the 1996 budget. The Comit index picked up 1.89 to 572.47 and the Mibtel index was 47 higher at 9,121.

Montedison was flat, up 1.1 at L1,031, as San Paolo di Torino, L178 ahead at L3,963, said that it had no desire to take over the company.

Mediobanca was L24 higher at L10,379, as the merchant bank said that it would probably decide today whether to appeal against a regional court ruling that it must make a public offer to buy more shares in Ferruzzi, L18 ahead at L1,050.

Telecom Italia Mobile fell L48 to L2,653, as the European competition chief and Italy's telecommunications minister reached agreement for GSM

ASIA PACIFIC

# Nikkei jumps to 11-month high as Seoul drops 2.2%

Tokyo

Hopes of a cut in the securities transaction tax boosted confidence, and the Nikkei average rose 1.1 per cent to an 11-month high, writes Emilio Terazono in Tokyo.

The Nikkei 225 index gained 215.82 at 19,499.50, the highest level since January 11. The index moved between 19,297.94 and 19,548.47. Heavy arbitrage buying supported prices in spite of active profit-taking by domestic institutions.

Volume totalled 500m shares, against 459m. Domestic and foreign investors focused their buying on domestic demand related stocks which were regarded as laggards. Department stores, real estate and railway operators were also purchased on hopes of an easing of land taxes, while individual investors and dealers dabbled in speculative favourites.

The Topix index of all first section stocks moved ahead 11.21 to 1,539.07 and the Nikkei 300 added 1.80 to 289.10. Rises outnumbered falls by 719 to 346, with 143 issues unchanged.

In London the ISE/Nikkei 50 index was up 2.94 at 1,337.41. Traders said that the ruling coalition's decision to call for the easing of taxes on securities trading had taken them by surprise. "We had not expected such a proposal to come from the three parties," said Mr Yasuo Ueki at Nikko Securities.

The report prompted buying of companies expected to be beneficiaries of a cut in the property tax. Mitsubishi Estate rose Y30 to Y1,270 and Fudosan firmed Y10 to Y1,280. Railway and bus shares were also higher, with Kosei Electric Railway up Y23 to Y860. Department stores advanced, with Mitsukoshi appreciating Y24 to Y957 and Marui up Y30 to Y1,980.

Speculative stocks were actively traded and accounted for four out of the top 10 most heavily dealt issues of the day. Nippon Koshuetsu Steel, leading the active list, climbed Y77 to Y650, while Toho Zinc jumped

Y27 to Y835 and Sinsan Y120 to Y1,200.

High-technology stocks were easier on profit-taking. Hitachi lost Y10 at Y1,010 and Toshiba Y5 at Y783. Kyocera, however, which had led the recent downturn in semiconductor related stocks, rallied Y80 to Y7,720.

In Osaka, the OSE average rose 132.47 to 20,578.99 in volume of 302m shares. Nintendo, the video game maker, fell Y100 to Y7,800 on profit-taking.

**Roundup**

Worries about the political and economic outlook again left SEOL sharply lower and the composite index closed 20.78 or 2.2 per cent down at 908.65 as declining issues overwhelmed advances by 857 to 68.

Brokers said that individual and foreign investors, clutching at any news that could indicate future market direction, also sold a local newspaper reported that North Korea might invade South Korea.

The insurance sector was hard hit in the fall. The sector sub-index slid 3.8 per cent as Samsung Fire and Marine lost Won15,000 to Won390,000.

**HONG KONG** saw a late buying spree erase most of the market's early losses and the Hang Seng index finished just 8.04 off at 9,912.84, up from a day's low of 9,875.59. Turnover picked up to HK\$3.3bn from Wednesday's HK\$2.9bn.

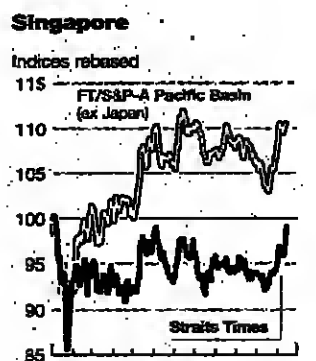
Brokers said the latest economic data and rising US bond yields overnight outweighed another strong performance by the Dow Industrial Average.

**SINGAPORE** surged at the close on bargain hunting by foreign and local fund managers, ending a spell of lethargic trading and taking the key index above the 2,200-point level for the first time since June.

The Straits Times Industrial index rebounded to 2,204.66, up 32.61 and off the morning's low of 2,169.95, in brisk volume of 386.1m shares.

Volume leaders were mainly speculative shares and special situations. SFP added 45 cents

Singapore



Source: FT Data

at S\$1.20 on persistent market talk of a change in shareholder interest or a takeover.

**KUALA LUMPUR** extended

gains at the close on demand from local institutions and retail investors, and the composite index rose 11.98 to 996.26. Construction and Supplies House put on 32 cents at M\$4.60, boosted by news that the company would soon submit a new proposal to Malaysia's Securities Commission for its takeover by Indonesia's Barito Group chairman Prajogo Pangestu.

**WELLINGTON** softened after the Reserve Bank called for a firming of monetary conditions. The NZSE-40 capital index lost 26.82 to 2,121.73.

Among the leading issues, Telecom dropped 11 cents to NZ\$6.49 as the rate on 90-day bills was raised by 20 basis points. Fletcher Challenge weakened 10 cents to NZ\$3.65.

**Macraes Mining** went against the trend, moving forward 5 cents to NZ\$2.15 after announcing that it would refocus its business strategy on the Otago gold project.

**TAIPEI** moved upwards as late speculative buying emerged in low-priced issues. The weighted index gained 46.98 or 1 per cent at 5,094.99. Turnover was T\$569m.

Late buying focused on stocks in the cement and glass sectors, with the respective indices rising by 3.1 per cent and 2.9 per cent.

**International Bills** and Finance, recovering from a fraud scandal in August, surged by the daily 7 per cent limit to T\$21.7 in hectic trade. China Steel rose T\$1 to T\$20.3.

**SYDNEY** finished a shade

weaker, as domestic investors decided that it was time to book profits after the market had risen strongly over the last three sessions.

The All Ordinaries index slipped 2.9 to 2,222.7, after touching a new 1995 high of 2,237.4 early in the day.

The brokers said that investors took advantage of the market's early strength to take profits, particularly in blue chips.

**MANILA** regained its composure after a four-day losing streak as investors started to take positions in major stocks on hopes for good 1996 earnings prospects.

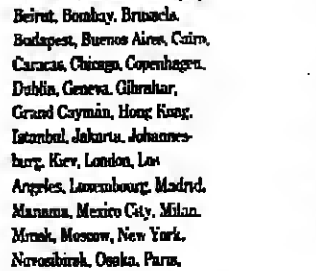
The composite index jumped 24.15 or 1 per cent to 2,494.65, with 1.7m shares worth 2.5m pesos changing hands.

**Germany** is making better progress than the US, with fiscal consolidation. Furthermore, as the German economy is far from being overheated, inflationary expectations should remain low. This should enable the Bundesbank to keep short-term rates low. And the outlook for low long-term rates is bright, even if US bond yields rise in the face of renewed inflationary pressure.

**AT ODDS WITH** this picture of modest growth and price stability

exchange-rate mechanism had to deal with the post-unification boom. The onset of the recession was delayed for a while, but - in the absence of timely exchange-rate adjustments - the Bundesbank had to apply the monetary brakes rather sharply and by the end of 1990 the yield curve in Germany was inverted. Since then the monetary stance has been reversed in both countries, producing a steep yield curve in Germany and a flat one in the United States.

**Interest-rate differentials: 10-year public bond yields minus 3-month rates**



Why, then, are movements and levels of long-term interest rates so similar? First, the influence of the world's real interest-rate level has generally become more pervasive, as many countries have deregulated and opened up their financial markets since the early eighties. With an increasing net public debt burden in many OECD countries, the real interest rate has risen. Second, Germany and the United States have become structurally more similar, as Germany also found itself facing twin deficits after unification. Changes in fundamentals thus reduced exchange-rate volatility, with inflationary expectations and risk premia converging - as did long-term interest rates.

**HOWEVER**, this congruence will eventually come to an end, as

IN SHARP CONTRAST, Germany's monetary authorities and those of the other members of the EMS

International presence: Albany, Amsterdam, Antwerp, Athens, Bangkok, Barcelona, Bratislava, Beijing, Beirut, Bombay, Brno, Budapest, Buenos Aires, Cairo, Caracas, Chicago, Copenhagen, Dublin, Geneva, Gillingham, Grand Cayman, Hong Kong, Istanbul, Jakarta, Johannesburg, Kiev, London, Los Angeles, Luxembourg, Madrid, Manama, Mexico City, Milan, Miami, Moscow, New York, Novosibirsk, Osaka, Paris, Prague, Rio de Janeiro, Sao Paulo, Seoul, Shanghai, Singapore, St. Petersburg, Sydney, Tehran, Tokyo, Toronto, Warsaw, Zurich.

Since the start of the present decade, German and US long-term interest rates have shown increasing convergence. However, what seemed like the result of ever greater integration of world financial markets, with the United States setting the pace, in fact reflects a major post-unification shift in Germany's economic fundamentals. Yet now that much of the adjustment process in Germany is over, and the capital markets are already reacting to plans for European monetary union (Emu), its long-term rates are likely to move independently of those in the United States.

At the beginning of the nineties, important areas of the global economy were at different stages of the business cycle. A long upswing came to an end in North America, the UK and Scandinavia. In addition, the banking crisis in some countries, especially the United States, prompted central banks to cut short rates to very low levels, thus creating a steep yield curve.

Why, then, are movements and levels of long-term interest rates so similar? First, the influence of the world's real interest-rate level has generally become more pervasive, as many countries have deregulated and opened up their financial markets since the early eighties. With an increasing net public debt burden in many OECD countries, the real interest rate has risen. Second, Germany and the United States have become structurally more similar, as Germany also found itself facing twin deficits after unification. Changes in fundamentals thus reduced exchange-rate volatility, with inflationary expectations and risk premia converging - as did long-term interest rates.

HOWEVER, this congruence will eventually come to an end, as

IN SHARP CONTRAST, Germany's monetary authorities and those of the other members of the EMS

International presence: Albany, Amsterdam, Antwerp, Athens, Bangkok, Barcelona, Bratislava, Beijing, Beirut, Bombay, Brno, Budapest, Buenos Aires, Cairo, Caracas, Chicago, Copenhagen, Dublin, Geneva, Gillingham, Grand Cayman, Hong Kong, Istanbul, Jakarta, Johannesburg, Kiev, London, Los Angeles, Luxembourg, Madrid, Manama, Mexico City, Milan, Miami, Moscow, New York, Novosibirsk, Osaka, Paris, Prague, Rio de Janeiro, Sao Paulo, Seoul, Shanghai, Singapore, St. Petersburg, Sydney, Tehran, Tokyo, Toronto, Warsaw, Zurich.

Since the start of the present decade, German and US long-term interest rates have shown increasing convergence. However, what seemed like the result of ever greater integration of world financial markets, with the United States setting the pace, in fact reflects a major post-unification shift in Germany's economic fundamentals. Yet now that much of the adjustment process in Germany is over, and the capital markets are already reacting to plans for European monetary union (Emu), its long-term rates are likely to move independently of those in the United States.

At the beginning of the nineties, important areas of the global economy were at different stages of the business cycle. A long upswing came to an end in North America, the UK and Scandinavia. In addition, the banking crisis in some countries, especially the United States, prompted central banks to cut short rates to very low levels, thus creating a steep yield curve.

Why, then, are movements and levels of long-term interest rates so similar? First, the influence of the world's real interest-rate level has generally become more pervasive, as many countries have deregulated and opened up their financial markets since the early eighties. With an increasing net public debt burden in many OECD countries, the real interest rate has risen. Second, Germany and the United States have become structurally more similar, as Germany also found itself facing twin deficits after unification. Changes in fundamentals thus reduced exchange-rate volatility, with inflationary expectations and risk premia converging - as did long-term interest rates.

HOWEVER, this congruence will eventually come to an end, as

IN SHARP CONTRAST, Germany's monetary authorities and those of the other members of the EMS

International presence: Albany, Amsterdam, Antwerp, Athens, Bangkok, Barcelona, Bratislava, Beijing, Beirut, Bombay, Brno, Budapest, Buenos Aires, Cairo, Caracas, Chicago, Copenhagen, Dublin, Geneva, Gillingham, Grand Cayman, Hong Kong, Istanbul, Jakarta, Johannesburg, Kiev, London, Los Angeles, Luxembourg, Madrid, Manama, Mexico City, Milan, Miami, Moscow, New York, Novosibirsk, Osaka, Paris, Prague, Rio de Janeiro, Sao Paulo, Seoul, Shanghai, Singapore, St. Petersburg, Sydney, Tehran, Tokyo, Toronto, Warsaw, Zurich.

Since the start of the present decade, German and US long-term interest rates have shown increasing convergence. However, what seemed like the result of ever greater integration of world financial markets, with the United States setting the pace, in fact reflects a major post-unification shift in Germany's economic fundamentals. Yet now that much of the adjustment process in Germany is over, and the capital markets are already reacting to plans for European monetary union (Emu), its long-term rates are likely to move independently of those in the United States.

At the beginning of the nineties, important areas of the global economy were at different stages of the business cycle. A long upswing came to an end in North America



RECRUITMENT

**JOBS: Even the most successful business people may need assistance when they are made redundant**

# Determined to win again

**W**hat happens to top executives when they lose their jobs? At one time many of them might have expected to have bounced back very quickly working for a competitor or a business in a related industry. Not any more.

In the 1990s redundancy is hitting as sharply at the top of companies as it has at the bottom. "Redundancy is no respecter of status or position," says Ian Bell, consultant with the senior directors' unit at Sanders & Sidney, the outplacement specialists. It is Bell's job to repair the wounded reputations of people who may previously only have experienced success in their careers.

Indeed their very success, not to mention high salaries, may have been partly responsible for their departures. As Bell points out: "It is the turkey with the longest necks that are the first to be plucked out at Christmas."

Demand for outplacement - the structured approach to finding new work - among the most senior executives emerged at the beginning of the 1990s. A number of the leading outplacement companies created units designed to give a more exclusive service for company directors. The

Sanders & Sidney unit caters for main board directors or divisional heads in large public limited companies earning gross salaries of more than £100,000 a year. The minimum fee is £20,000.

Executives are given their own offices and secretarial support at the unit. Before arriving they go through a self-appraisal that concentrates on their strengths and achievements. This is followed by a number of counselling sessions and advice on how to compile and present a CV, interview techniques and how to network established contacts.

Chris Wright, who decided to leave BP after 20 years with the company rather than accept a move to Singapore, said: "The mechanical process of concentrating on thinking of differences is important psychologically. I think that what I am going through is actually a luxury because it is a great opportunity to take stock. But it is also desperately important to maintain the rhythm of work."

A package of career counselling for a top executive on, say

£150,000 - the average salary among executives passing through the unit - might cost his or her company £25,000. This figure would be included in the severance terms. Many of those who ask for the service have seen how it helped other individuals who lost their jobs in earlier redundancy programmes.

Elizabeth Fagan, former managing director of Sketchley Retail, now taking a course at the unit, said: "I used outplacement when I had been making people redundant in the past because of organisational changes, and I thought it had been useful."

"It gives a fairly structured approach to finding another position which is no bad thing. When you are actually in employment you are totally focused on the role that you are fulfilling, and not actively trying to promote your career by seeking other openings."

Fagan spent much of her early career with Boots The Chemist before joining Dixons,

where she was managing director of SuperSaves, the Dixons subsidiary that was later merged with Sketchley Dry Cleaners. At present she is treating the severance as a career watershed and looking for a position outside the retail industry.

About half the executives who go through the unit use it to change their career direction, while the other half go back into the same industry. David Egerton-Smith, a former partner and corporate lawyer at Linklaters & Paines, is looking for something different in his career. "If you have been doing one thing in one industry for a long period of time, you lose sight of yourself and how to market yourself," he said.

This point was underlined by Alan Sanders, now managing director of Golden West Foods. He moved from a period of outplacement into a new career after spending 30 years in the pharmaceutical industry. He said: "They don't find you a

job. You prepare your own marketing plan and the product is you."

Sanders says that the search is helped by a change in attitudes towards redundancy. "Today the concept of redundancy is more acceptable. When I started my management career if anyone said they had been made redundant it was if they had leprosy," he said.

While executives at this level tend to contact headhunters who are expected to handle searches for suitable positions, the experience is not always rewarding.

"You get through the headhunters very quickly," said Sanders. Details of those undergoing outplacement are circulated among headhunting firms. Additionally, executives are encouraged to explore possibilities among contacts that they may have made over the years.

In Sanders' case, his outplacement contacts proved useful when, a few weeks ago, he

was looking for a logistics director. Although he advertised he also called Sanders & Sidney, and found that they had the ideal candidate on their books.

The trawling of outplacement firms for executive talent is still not as common as it could be, perhaps because companies do not realise the depth of expertise they can find there. Bell says that finding work is not difficult for these executives, but finding a job which suits them best can take time.

The company stresses the amount of effort needed in the search for a new job. "The more you work at finding your next job, the quicker it will come," said Bell.

Monks Partnership has carried out a study of European incentives and benefits which highlights differences among European countries. One of the most marked differences is that between state and company pensions.

In Germany, for example, the state pension can be worth up to 50 per cent of final earnings. A company pension plan would be designed, therefore, to lift the total pension in retirement to between 60 and 70 per cent. Other benefits, more easily comparable, include company cars. At director level more than three quarters of posts in 14 countries across Europe are eligible for a company car.

The report could not find a company director in Portugal without a company car. In Belgium, Germany, Austria and UK, the proportion with company cars is between 92 and 95 per cent.

Senior managers in Spain and Denmark fare quite badly for different reasons. The importance of the company car as a status symbol in Spain means that it is reserved primarily for directors. Only a third of senior managers get them. The same proportion get them in Denmark but this is because its cars are comparatively expensive.

Car values also show a wide variation. A Swiss director's car, for example, is likely to cost about £35,000 while the

cost of Greek director's car would be more like £15,000. The equivalent figure for the director of UK subsidiary company is about £21,000.

German directors can expect the most holiday. Nearly 80 per cent of them get more than 30 days holiday a year, compared to 13 per cent of those in the UK and 2 per cent of Danish directors.

Large numbers of Italian (67 per cent) and Swedish (57 per cent) directors also enjoy more than 30 days leave each year. Most UK directors, said Monks, are entitled to between 25 and 29 days of annual leave.

British directors and senior managers head the European league table of mobile telephone users. More than a third of all senior managers in the UK are provided with mobile telephones.

The mobile phone has made the least impact among Swiss management, where only 6 per cent find them necessary. Perhaps they would prefer mobile cuckoo clocks.

*Incentives and benefits Europe is available from Monks Partnership, The Mill House, Wendens Ambo, Saffron Walden, Essex CB11 4JX, price £350.*

Richard Donkin

## FOREIGN EXCHANGE Spot Dealers/Account Executives

Midas A/S, based in Copenhagen, Denmark is today one of Scandinavia's leading brokerage companies. Specialized in derivatives trading, foreign exchange and options - Midas A/S has experienced solid growth and expansion since the foundation in 1985. A substantial part of our client base is Scandinavian. We have steadily expanded our international activities during the past 12 months. As a result, we now have several positions available at our offices in the centre of Copenhagen.

- Spot Dealer - Foreign Exchange:** Applicants should have previous experience in dealing with one or more of the main currencies. Strong sense of individual responsibility and flexibility are necessary features of this position. Development of new business and marketing of clients will be expected in connection with this position. Salary is negotiable and without earnings for commission only employed range between GBP70,000 and GBP90,000.
- Introducing Brokers:** IBs will be considered for permanent corporation worldwide in the areas of active derivatives trading and risk management. Very attractive terms offered for customer introduction or transfers of existing client portfolios. Serious replies only.
- Senior Sales/Trading/Account Executives:** Experienced sales professionals are needed for international marketing of derivative instruments, products and development/transfer of clients. Applicants should have previous experience in sales/marketing of financial products. Salary is negotiable and without earnings for commission only employed range between GBP70,000 and GBP90,000.

Please address your application to: **Foreign Exchange**, Midas A/S, c/o The Danish Chamber of Commerce, 100, Strandboulevarden, DK-2100 Copenhagen Ø, Denmark. Tel: +45 33 12 12 12. Fax: +45 33 12 12 13. E-mail: [recruitment@midas.dk](mailto:recruitment@midas.dk)

## UK AND EUROPEAN EQUITY SALES TO JAPANESE INSTITUTIONS

Our client is a European Investment Bank and a leading name in equity securities both in terms of its distribution strengths and its quality of research.

As a result of continued growth they are looking to recruit a sales specialist to cover European and UK cash equities to Japanese clients in London and Europe.

The position will be London based and report to the Head of International Sales. The successful candidate must have practical experience selling UK and/or European equities to Japanese institutions gained in Equity sales.

Applicants must be degree educated fluent in Japanese and English, and fully conversant with Japanese business methods and practices. First class communication skills and the ability to work in a team environment are also requirements.

Only candidates with a proven track record should forward their curriculum vitae to Nigel Viney.

**Gemini Executive Limited**  
24-28 Bloomsbury Way, London WC1A 2SL

HONG KONG LONDON KUALA LUMPUR

## Private Client Investment Management Services

London Competitive salaries + benefits

Hambros Fund Management, one of the core business areas of our merchant banking operations, provides a highly personalised, wide ranging service based upon detailed and sophisticated reviews and regular client contact.

The business has now been brought together in new premises and will become a separate subsidiary of Hambros PLC in April, 1996. One of the primary objectives is to expand the private client business four fold before the end of the year 2000. This has created two exceptional opportunities for high calibre individuals who are able to make immediate and significant contributions towards our expansion.

### Fund Management

Working in a senior position within the current team, managing existing client funds and relationships, you will also be expected to play an important role in helping us to grow the business professionally. You will need a minimum of 5 years' experience within UK based Investment Houses where you have managed private client or institutional portfolios with direct responsibility for client relationships.

### Intermediary Marketing

You will be responsible for creating and implementing the ambitious long-term marketing strategy to grow funds under management. The position requires at least 3 years' business development experience together with a proven record in the intermediary market.

In addition to attractive salaries and benefits packages, commensurate with experience, there are excellent opportunities for personal and career development.

Please send a full CV, indicating the position in which you are interested, to: Emma Cockerton, Personnel & Training Manager, Fund Management Division, Hambros Bank Limited, 41 Tower Hill, London EC3N 4HA.



## APPOINTMENTS ADVERTISING

Appears in the UK edition every Wednesday & Thursday and in the International edition every Friday. For information on advertising in this section please call: Andrew Skarzynski on +44 0171 873 4054

EUMETSAT is an intergovernmental European organisation of 17 member states: Austria \* Belgium \* Denmark \* Finland \* France \* Germany \* Greece \* Ireland \* Italy \* Netherlands \* Norway \* Portugal \* Spain \* Sweden \* Switzerland \* Turkey \* United Kingdom

Established in 1986, located in Darmstadt, Germany, EUMETSAT is responsible for the establishment, exploitation and operation of European meteorological satellite systems. EUMETSAT is funded by contributions from the Member States and has an annual budget of around 150 MECU implemented by the secretariat in accordance with decisions of the EUMETSAT Council. Long term funding and management of the development, implementation and operation of satellite systems is supported by internal procedures including financial control.

EUMETSAT is now inviting well qualified candidates (female or male) from its Member States to apply for the position of:

## Financial Controller Ref. VN (95) 20

The Financial Controller is responsible for the supervisory tasks in the Financial Rules approved by the EUMETSAT Council. This involves ensuring formal compliance with the budget and Financial Rules of the following activities of the Secretariat:

- Commitment Proposals
- Revenue and Payment Orders
- Inventory disposal
- Contracts

The Financial Controller is also responsible for checking the conformity of EUMETSAT financial statements and annual accounts with the Rules and decisions. In the performance of these duties the Financial Controller is responsible to the EUMETSAT Council.

The successful candidate will have a university degree or equivalent qualification and extensive financial experience ideally including some

legal background. A thorough knowledge of controlling public assets in an international environment is essential. In addition to technical skills of financial analysis and control an important factor in this appointment will be the ability to develop cooperative working relationships with colleagues and enabling them to achieve technical and commercial objectives while adhering to budgetary and financial standards. Fluency in either English or French is required, together with a working knowledge of the other language.

Contracts will be awarded for an initial period of four years. Salaries are attractive and consistent with other international organisations. Applications (CV, covering letter, indication of availability, reference no.), should be written in either English or French and should be mailed to: EUMETSAT, Mr. J. K. Myratt, Head of Personnel, Am Kavalleriepark 31, Postfach 10 05 55, D-64205 Darmstadt. The closing date is 5. January 1996.

## ASSISTANT DIRECTOR

Redi & Partners Ltd, a firm of financial advisors, member of IMRO, are looking for an assistant to the Senior Director in dealing with overseas private and professional investors. Requirements are college degree, working experience in East Asia, excellent Chinese, English and Italian. The job also involves administrative responsibilities and proficiency in SAGE, Windows and Internet. Send CV to: Bowater House West, 114 Knightsbridge, London SW1X 7LT

## INVESTOR RELATIONS MANAGER

Glasgow To £35,000 + bens

A position has arisen within a large Scottish plc for a dynamic Investor Relations Manager. The role will primarily be responsible for the implementation of the Company's Investor Relations programme.

Reporting to the Director of Corporate Affairs, the successful candidate will be responsible for managing the interface between the Company, its shareholders and stockbroker analysts. You will

act as the first line of contact within the organisation, and accordingly, be responsible for the development and maintenance of positive relationships.

Highly numerate, it is likely that candidates will have a finance/business degree and a knowledge of the financial markets, ideally including an established network of relevant contacts. Well developed written skills and excellent interpersonal skills are essential.



FLETCHER JONES search and selection

Interested candidates should contact Lynn McIshead or Richard Fletcher on 0131-225 5709, or send CV with covering letter stating current salary details to: Fletcher Jones Search and Selection, 10 Castle Street, Edinburgh EH2 3AT. Fax: 0131-220 1940.

## SAUDI ARABIA

### VP, Waste Management

Leading business seeks highly qualified, results-oriented executive to direct its solid waste management division, including municipal contracts & proposed recycling plant. Reports to CEO.

### VP, Food Manufacturing/Dairy Plant

Major group seeks experienced executive to direct its food & dairy division. Management & marketing expertise important; experience in food processing & dairy production key.

Both positions based in Jeddah. Excellent compensation & benefits. All replies confidential. Reply to AATI, 2123 California Street, N.W., #F-9, Washington, D.C. 20008. Fax USA 202-265-7880.

## MANAGER, UNITED STATES GOVERNMENT SECURITIES - LONDON DESK

### COMPETITIVE SALARY PLUS BONUS AND BENEFITS

Our Company is a large diversified broker in global government and corporate markets. The United States Government Securities desk in London has strong links with our parent company's successful desk in New York.

#### Job Description

- Manage all aspects of the London desk and broker trades.
- Create and develop relationships with major customers.
- Keep US management abreast of developments in the UK.

#### Candidate Profile

- Experience of working in and thorough understanding of the US Government Debt Securities market.
- Familiar with modern trading and computer systems.
- Excellent communication skills.
- Good university degree.
- Team player.

To apply please send your CV, in strictest confidence, to: Box AS222, Financial Times, One Southwark Bridge, London SE1 9HL.

## Manager Performance Measurement/Risk Management

### Major UK Asset Management Firm

Our client, a London-based investment management company with assets of around £15 billion, wishes to appoint a manager to run its performance measurement function which is being expanded to include responsibility for the monitoring of portfolio risk. The company sees this enlarged function as central to its investment management decision making processes and to its client service and business development activities. As the head of a small team your primary tasks will be to ensure that the performance of the company's funds is measured and communicated on an accurate and timely basis and that appropriate mechanisms are established to monitor portfolios against agreed risk parameters.

To be a candidate for this important and innovative role you are likely to have gained at least three years' performance measurement/risk monitoring experience either in a fund management firm or in a performance measurement or investment consultancy. You will be a graduate with a statistical background, probably aged 27-35, and must possess a high level of computer literacy and well-developed managerial and communication skills.

The position offers an excellent salary and benefits package. To apply, please write in confidence to: I M R Recruitment Consultants, No. 1 Northumberland Avenue, Trafalgar Square, London WC2N 5BW (tel. 0171 872 5447).



INVESTMENT MANAGEMENT RESOURCES



## Career Opportunities in Bermuda

We offer the successful applicant a tax free environment in one of the most beautiful resort areas in the world. Salary is payable in Bermuda Dollars at par with the US Dollar. Full hospital and medical insurance benefits and moving allowance.

### Systems Implementation Team Treasury & Capital Markets

The Bank is seeking qualified professionals for the newly created Systems Implementation Team within its Treasury & Capital Markets Division. The Treasury Systems Implementation Team will be responsible for the successful implementation of the newly selected Treasury & Capital Markets Systems, automating and consolidating existing processes under the direction of the Senior Manager, Treasury Support Services and the Treasury Systems Steering Committee.

### Project Manager

Five years related, progressive banking experience in a Treasury & Capital Markets environment within a similar project management role with a proven track record in successfully selecting and implementing Treasury & Capital Markets Systems.

### Business Analyst

#### Organisation & Methods Analyst

Five years related, progressive banking experience within a similar business/operational/organisation & methods analysis role in a Treasury & Capital Markets environment plus three years experience in an International Money Transfer environment.

### Supervisor - User Documentation & Training

Five years related, progressive banking experience within a similar supervisory role within a Treasury & Capital Markets environment with a proven ability to provide a high quality of user documentation and in designing/delivering training programs.

### Analyst/Trainers - User Documentation

Three years related, progressive banking experience within a similar user documentation/training role in a Treasury & Capital Markets environment with proven ability to provide a high quality of documentation training.

### Lead - User Acceptance Testing

Three years related, banking experience in a Treasury & Capital Markets environment within a similar user acceptance testing role with proven ability to provide high quality test scripts and test results.

#### General Qualifications:

The following qualifications relate to all positions:

- Dedicated to providing quality service.
- Extensive knowledge of Treasury & Capital Markets products, services, processes and procedures, including SWIFT.
- Proficient in use of IBM PCs and Microsoft Software for Windows; in particular Word, Excel and Power Point.
- Excellent interpersonal/communication (both oral and written) skills.
- Highly-motivated, mature, reliable individuals with the ability to work effectively as team leaders/members within a very demanding work environment.

Applications should be faxed in complete confidence to: Mr. Greg Melnyk, Manager, Personnel, The Bank of N.T. Butterfield & Son Ltd., (44)1 292-2073 before the closing date of December 29, 1995.



**Bank of Butterfield**

*We put you first!*



**European Bank  
for Reconstruction and Development**

EBRD's London-based Office of the General Counsel seeks (m/f):

## Counsel

### Capital Markets Transactions

□ to work in a team of securities and derivatives lawyers on EBRD's capital markets transactions, to structure and document these transactions, and, in the context of these transactions, □ to increase the department's knowledge of the legal environment in international and domestic capital markets; □ to increase the department's expertise in complex derivative transactions, cross border credit enhancement issues and innovative investment and funding transaction structures.

**Requirements:** □ Education: graduate law degree from a leading university required; post-graduate law degree from a leading university in another country desirable; □ Work Experience: at least four years in an international law firm or the legal service of a major international bank required; □ In-depth experience with over-the-counter derivatives, medium term note programmes and other capital market instruments mandatory; □ Skills: excellent legal drafting in English and understanding of capital market products required; evidence of good negotiating skills desirable; □ Languages: excellent spoken communication in English required.

To apply, please write in English quoting reference number FT1195 to: Mr. Ernst Mahel, Principal Manager - Human Resources, European Bank for Reconstruction and Development, One Exchange Square, London EC2A 2 EH, England. All applications will be acknowledged. Please help us by not telephoning.

The European Bank has a unique challenge to assist the countries of central and eastern Europe and the former USSR in their transition to market economies. The European Bank supports projects through lending, taking equity positions and providing technical assistance. Through its Treasury Department, the European Bank participates actively in the international and many domestic capital markets, and has employed a wide range of capital market products for its own account and to serve its clients in the countries of Central and Eastern Europe and the former Soviet Union. EBRD's Office of the General Counsel (1) handles all legal aspects of the Bank's lending and investment transactions; (2) handles all legal aspects of the Bank's finance operations, including the Bank's borrowings, liquid asset investments and derivative transactions; (3) provides legal advice for institutional, administrative and personnel matters; and (4) implements a legal technical cooperation programme to support the legal transition process in the countries of Central and Eastern Europe. Along with a competitive compensation and relocation package, we offer action and achievement in a truly historical enterprise.

## TAKE PRECISE AIM

### TARGET THE BEST

By placing your recruitment advertisement in the Financial Times you are reaching the world's business community.



For information on advertising in this section please call:

Toby Finden-crofts on +44 0171 873 3456 or Andrew Skarzynski on +44 0171 573 4054

## Investment Management MIDDLE EAST OPPORTUNITIES



**P F M**

### Office Manager - Qatar

Solid Investment Banking experience gained with established Investment houses will be required. Candidates will be aged between 40-47 years with sound knowledge of investment products, private banking, foreign exchange and international brokerage services. Arabic language ability will be useful but not necessary. However, Middle East exposure is required as well as a demonstrated experience of running a stand-alone profit centre.

### Marketing Officers - Saudi Arabia, Qatar

Both male and female candidates are required with a minimum of 10 years' successful track record of Middle East client marketing or relationship management. Arabic language ability desirable but initiative and the technical skills to cross-sell general investment banking products are more important. Age 35/45 years. For the Saudi female marketing position, a successful husband-wife professional team could be considered.

A fully competitive tax free salary along with usual expatriate benefits and a generous bonus programme will be offered to the successful candidates.

Interested applicants are requested to send their cv's and colour photograph, along with a handwritten application specifying the desired post as well as current salary, to the address below. Closing date of application is 29 December 1995.

PFM Limited, 12 Hans Road, London SW3 1RT



fund management

Ref:P20103

## EUROPEAN TAX MANAGER

BRUSSELS

Age: 28+

EXCELLENT SALARY

Our client is a leading American multinational with a worldwide turnover of USD 3 billion and employing almost 20,000 people. Its Brussels based coordination centre is now looking to recruit a "European Tax Manager".

Reporting to the Managing Director of the Coordination Center and to the International Tax Manager, your main responsibilities will include:

- tax coordination and optimisation of all legal entities within Europe;
- managing the group tax exposure in Europe;
- liaising with the company's tax advisors within Europe and managing the cost level of such advice;
- proactive tax planning for all these entities in coordination with the corporate tax department based in the United States;
- participating in the coordination of European and US tax management.

The ideal candidate will have a university degree in Law or Applied Economics with a major in tax or be a qualified accountant or ATY. He/she will have at least 5 years relevant experience in an international accounting firm, legal firm or in industry. Excellent interpersonal and negotiation skills as well as the ability to work on your own are essential for this position. The successful candidate must be fluent in both English and French.

In return, a competitive remuneration and relocation package together with excellent career opportunities in a dynamic and growing environment will be offered.

Interested candidates are invited to contact Jean-Marc Benker on +32-2-511.66.88 or send him a detailed curriculum vitae by fax on +32-2-511.99.69 or to the following address: Robert Walters Associates, Avenue Louise 66 box 5, 1050 Brussels.

ROBERT WALTERS ASSOCIATES

## Senior Manager, Risk Management

Riyadh

c.£50,000

HSBC Holdings plc, which has over 3,000 offices in 70 countries, is one of the world's largest banking and financial services organisations, employing over 100,000 people. Our associate company The Saudi British Bank, in which the HSBC Group has a 40% share holding, is a joint stock company which was established by Royal decree in 1978 and operates through 60 branches in Saudi Arabia.

SABB is emerging as a major player in the highly competitive personal banking marketplace. Its credit card, telebanking and expatriate banking services continue to grow rapidly in an area that as yet still lacks the sound credit infrastructure of credit bureaux, collection agencies and other facilities available in more established marketplaces. As Senior Manager, Risk Management, your objective will therefore be to establish an efficient in-house credit and risk evaluation system to ensure that SABB continues to compete effectively. By accurately assessing and actively managing the associated risk, not to mention implementing effective collection policies and procedures, you will play a major part in helping to take SABB even further forward.

With 6-8 years' experience as an IT literate executive in international banking, you will have broad financial control skills including risk evaluation and credit disciplines. Middle Eastern finance experience and ACIB qualifications would be an advantage. However, it will be your ability to work closely with business managers for each product area, your strong leadership and communication skills and creative ideas that will impress us above all else.

This is an influential role and you will receive a salary that truly reflects your merit, as well as a full range of ex-pat benefits.

Applications should be sent in writing, with full career and salary details, to: Ms Bethan Ebenezer, International Recruitment Manager, HSBC Holdings plc, 10 Lower Thames Street, London EC3R 6AE.

Closing date Friday, 5th January 1996.  
Interviews will be held in London during January 1996.



البنك السعودي البريطاني  
**The Saudi British Bank**

## Institutional Investor

### Derivatives Analyst

Institutional Investor seeks an analyst for the London bureau of Derivatives Monitor, its new on-line, global news service. A practitioner's knowledge of the over-the-counter derivatives markets (including experience with options pricing and yield-curve modelling) is required, but you must also be able to present complex ideas clearly and concisely. Candidates must be educated to degree level at least. Languages useful.

Please write with CV and salary requirements to:

Robert Clow, Derivatives Monitor  
Institutional Investor  
Garden Floor, Russell Square House  
10/12 Russell Square, London WC1B 5EN  
or fax 0171-573-3848.

صكدا من الامم





The European Telecommunications Standards Institute, located in the South of France, seeks qualified candidates for the position of:

### Deputy Director

The European Telecommunications Standards Institute is a non-profit organisation, officially recognised by the European Union as the competent authority for the elaboration of standards and technical specifications in the field of telecommunications and the overlapping areas relating to broadcasting and information technology.

The present Deputy Director will retire in the second half of 1996, and we are looking for his successor.

The Deputy Director assists the Director who holds chief executive authority of the Institute. In the absence of the Director, the Deputy Director is the legal representative of ETSI. Depending on the qualifications and experience of the candidate, work will be shared by the two persons. The successful candidate would take over a part of the day to day operations of the Institute's Secretariat (90 people). She or he will also contribute to establishing policies and procedures, in accordance with ISO 9002 quality standards, related to the support services of the ETSI Secretariat provided to the membership in scope of the standardisation process.

In addition, responsibilities could include the negotiations at Secretariat level regarding the allocation of the standardisation work between the different European Standards Bodies.

The Deputy Director is an ex-officio non-voting member of the General Assembly and the Technical Assembly.

**Minimum qualifications:** Advanced university degree in business management, a legal or technical specification would be an advantage. 15-20 years of progressive management responsibility in an international context with a technical orientation. Experience in a commercial organisation and/or ETSI Member organisation would be welcome. Fluency in English (French and/or German would be an advantage). Good managerial, negotiating and communications skills required. Knowledge and senior level experience in service-based business, production and human resource management. Proven ability to conceptualise, plan and execute ideas as well as transfer knowledge and skills. Knowledge of computer systems and applications.

A substantial salary is supported by a benefits package which includes allowances for housing, school fees, pension and relocation.

Formal appointment is to be made by the ETSI General Assembly. The term of office should not exceed five years and may be extended by the General Assembly. In preparation for this a short list is being drawn up. Position based in the South of France. Please send detailed resume in English by 15 January 1996 to:

Karl Helmut Rosenbrock, Director, ETSI,  
F-06921 Sophia Antipolis Cedex, France.

## Director of European Operations

ICN Pharmaceuticals, Inc., a major international pharmaceutical and biotechnology firm with over one-half billion dollars in revenue is seeking a Director of European Operations.

This key position is responsible for the organization, management and control of warehousing in Western Europe. Additionally, it is responsible for co-ordinating regional strategic business processes such as management reporting and budgetary issues.

The individual we seek will have 10 or more years' experience in pharmaceutical operations management and will be experienced in operating at senior levels of a corporation.

We offer an excellent compensation package including incentives and stock options.

CV's should be mailed to:



ICN PHARMACEUTICALS, Inc.,  
3300 Highland Avenue, Costa Mesa,  
California, USA 92626.  
Attn: Corporate Human Resources.  
FAX: 001-714-641-7256. EO/AA  
Employer M/F/H/V.

## Major European Bank FOREX SENIOR DEALER Hong Kong

### The Client:

A leading European Banking Group seeks to recruit a highly qualified Exchange Senior Dealer for their Hong Kong Branch.

### The Position:

- Develop a wider trading of European currencies within a global 24 hours Forex trading network.
- Reports directly to the Head of Treasury Group

### The Person:

- Graduated from either university or business school, or engineer school.
- At least 3 years experience in foreign markets acquired in a major bank or a large corporation.
- Fluent in English; knowledge of French is advantageous.
- Strong interpersonal and communication skills.
- Should be highly self-motivated and able to fully understand client requirements.

### The Rewards:

- The remuneration package will include a competitive base salary, highly attractive bonus scheme and housing allowance in Hong Kong.

Please reply with full details to Danielle ELOUIS.



11, Avenue d'Alger, 75008 Paris, France

## FUTURES TRADER FOR FUND MANAGER

High calibre individual is required as a trader for a successful Futures Fund.

The applicant should have at least two years experience dealing in international futures markets. The Fund uses technical analysis extensively, so a good understanding of charting techniques would be beneficial. In time, it is planned that the successful applicant will develop into a Fund Manager.

The position is based in the City, within one of Europe's leading companies in the field of specialist fund management.

Compensation will be through salary and a performance related bonus.

Please write enclosing your CV to:

PO Box 964  
London EC4R 2TL

## APPOINTMENTS WANTED

### FLUENT CZECH SPEAKER, MSc IN ECONOMICS & MARKETING, RECENT MBA IN FINANCE

North American & Central European work experience. Young hard working dynamic self-starter seeks a position in Corporate Finance, Asset Management, etc. Flexible to relocate.

Please write to: Box A5821, Financial Times,  
One Southwark Bridge, London SE1 9HL

## ACCOUNTANCY APPOINTMENTS

Price Waterhouse

EXECUTIVE SEARCH & SELECTION

## Director of Group Audit

Major international financial institution.

Substantial six figure package City

### About Us

We are one of the world's leading financial institutions. We are successful, profitable and continually strive for further improvement. To remain as a leading force in the global investment banking and securities markets, we continue to invest in both people and controls. We are all too conscious of the changing needs of global operations and the increasing scrutiny under which we are placed. Therefore this new role offers a superb challenge for the right candidate.

### A New Role

With a direct line to both the Chairman and Audit Committee, you will have responsibility for overseeing internal audit and control across Europe. Working alongside senior management, business heads and those responsible for risk control, you will work at the heart of our organisation developing strategy, educating others on risk control and ensuring our operations and systems meet the toughest requirements. We want someone who will add value at the highest level, and through this, help us develop and grow.

### About You

Firstly, you will be as familiar with the securities business as you are with accounting control issues. Secondly, you are likely to be a qualified accountant and will have at least ten years' experience (five of which should be at senior management level). You probably already have

some experience of working in a major international financial institution or you could possibly be a Partner within a big 'six' accounting firm, with significant exposure to financial services clients. Thirdly, you will have extensive experience of both operational and financial controls - particularly in a matrix environment covering both cross border and cross business transactions. And finally, it should go without saying that you will be highly computer literate.

### Your Approach

You will have the confidence and credibility to relate to business heads throughout our organisation, regardless of business stream or responsibility. You will believe more can be achieved through coaching and consensus than command and control. You will have the self motivation and ambition to succeed in a rapidly changing environment.

### Next Step

Contact our advising consultant, Annabel Hunt, quoting reference A/1601. You can either send her your CV, or alternatively telephone her on 0171 939 5968 for a confidential and informal discussion.

Executive Search & Selection,  
Price Waterhouse,  
No 1 London Bridge,  
London SE1 9QL.  
Fax: 0171 403 5265.

## Outstanding Opportunities for Outstanding Tax Professionals

General Electric (USA) is one of the World's top five companies whose worldwide tax function is highly respected. GE has numerous well established and growing businesses in the UK which are being continually enhanced by acquisitions - the diversity of its operation is second to none.

We are looking for (at least) four outstanding individuals to join the six members of our recently established in-house tax team which services the tax needs of the UK subsidiaries of General Electric and GE Capital. These positions represent unique opportunities for hard-working, highly motivated and career-minded professionals who seek a challenging tax position in industry.

Specifically, we require:

### Three UK Tax Consultants

Reporting to the Director, UK Tax and based in Leeds, you will, depending on your experience, be involved directly in corporate tax planning and reporting for various businesses as well as assisting with deal structuring and the optimisation of GE's global tax position. The roles are wide-ranging, combining innovative and exciting tax planning with a hands-on approach to compliance. Candidates will be chartered accountants, probably now at senior manager level or equivalent and with at least six years' post qualification tax experience. Specialist tax experience in leasing and/or financial services markets will be an advantage, but this is not essential.

### A UK Insurance Tax Consultant

Based at Consolidated Financial Insurance in West London and reporting to the Director of UK Insurance Tax, you will be closely involved with all aspects of compliance covering corporation tax, IPT, VAT and payroll taxes as well as assisting with advice on a range of interesting and challenging issues currently facing the group, especially relating to our ambitious international expansion plans. You are likely to be a qualified accountant with at least three years' experience of the taxation of general insurance and life assurance businesses which complements a sound knowledge of general tax principles.

All positions require strong communicators, creative thinkers and good team players combined with exceptional drive and excellent accounting and computer literacy skills. Competitive salary and benefit packages, commensurate with experience, are offered for each position together with relocation, where required.

Please apply direct, enclosing your CV, details of relevant experience, recent accomplishments and current remuneration, to the strictest confidence, to:

Mrs Pamela A Green, Director UK Tax, Tax and Accounting Services, GE Capital Europe Limited,  
Trent House, Torre Road, Leeds LS99 2BD.



GE Capital Europe

An Equal Opportunity Employer

\*Affiliated with General Capital Corporation (USA) and not affiliated with the English company of similar name.

## Challenging role for a dynamic Finance Director

Middle East

£50,000 tax free + Expat Bens

A rapidly expanding construction company seeks to recruit a capable and dynamic Finance Director, to facilitate the growth of the company, in a challenging business climate. The company promotes teamwork, innovative thinking, total commitment to staff, as well as striving for Total Quality Management.

You will have full financial responsibility, reporting to the Chief Executive Officer. The role will encompass the entire financial management, reporting and control of the business. In addition, you will be part of a senior team that will structure and facilitate major growth in 1996. The focus will be on cash control and exception-reporting, where progress is achieved from well thought out and decisive action planning.

You should be a professionally qualified accountant, with at least 10 years experience, ideally with hands-on construction or related exposure

particularly in a project based environment. Your career should demonstrate management ability, at a senior level, with good strategic and operational experience. You will need to be assertive and have the experience to operate in a multi-cultural and multi-disciplined environment. Business acumen, common sense and good communication skills are essential. Previous experience in the Middle East would be a distinct advantage.

In return, you will enjoy tax free salary, together with a first class range of expatriate benefits and the excitement of working in a challenging and dynamic organisation. Please write in confidence quoting reference 265264 to Hugh Everard, Director, at Michael Page International, Page House, 39-41 Parker Street, London WC2B 5LH or fax to +44 (0) 171 404 6370. Please advise him of any companies you do not wish to be considered for.



Michael Page International

International Recruitment Consultants  
London Paris Amsterdam Düsseldorf Frankfurt Hong Kong Sydney

## Chief Accountant

Riyadh  
c.£35,000

HSBC Holdings plc, which has over 3,000 offices in 70 countries, is one of the world's largest banking and financial services organisations, employing over 100,000 people. Our associate company The Saudi British Bank, in which the HSBC Group has a 40% share holding, is a joint stock company which was established by Royal decree in 1978 and operates through 60 branches in Saudi Arabia.

This challenging role, ideal for a competent chief accountant of 5 years standing, will suit an ACCA-qualified professional whose managerial experience includes treasury products. Desirable technical experience covers international accounting standards and statutory reporting as well as cost centre and profitability control.

Our ideal candidate will have worked with large computerised G/L systems, will be familiar with computerised treasury/risk management systems, and will have the confidence and credibility to deputise for the Financial Controller.

As you would expect, we add ex-pat and banking benefits to a salary appropriate to your skills and experience.

Applications should be sent in writing, with full career and salary details, to: Ms Bethan Ebenezer, International Recruitment Manager, HSBC Holdings plc, 10 Lower Thames Street, London EC3R 6AE.

Closing date Friday, 5th January 1996.  
Interviews will be held in London during January 1996.



البنك السعودي البريطاني  
The Saudi British Bank



## FINANCIAL CONTROLLERS

### Building Products Manufacturer

### Positions based in Hungary & Poland

### Excellent Packages Plus Car, Bonus, Benefits

These roles are within wholly-owned subsidiaries of a UK £billion Group, and represent exciting challenges for young, qualified accountants. The Hungarian subsidiary is a growing manufacturing operation with around £2million turnover, whilst the Polish operation is a distribution company in the early phases of rapid growth. For each of these roles you will be:

- Aged in your twenties, qualified ACA with 2-3 years' PQE.
- Able to communicate effectively in the appropriate language.
- Ready to accept a lead responsibility.
- Seeking an exciting career challenge within a 'blue-chip' Group.

Both positions report directly to the UK Financial Accountant and involve the management of a local team in the timely, accurate production of regular and statutory accounts and reports. On-going systems development, budgeting and variance reporting will feature. The rewards package and career prospects within this progressive Group are excellent.

Interested candidates should write with full CV, quoting current rewards package, to Derek Wroughton, Hoggett Bowers, 6th Floor, 85-89 Colmore Row, Birmingham B3 2BB. Tel: 0121 212 0088. Fax: 0121 236 9351, quoting ref: BDW/13731/FT for Hungary or ref: BDW/13730/FT for Poland.

**Hoggett Bowers**

EXECUTIVE SEARCH & SELECTION

THE PSD GROUP



## FINANCIAL CONTROLLER

MAJOR LEISURE COMPANY

£35K, CAR, GENEROUS BENEFITS

NORTH WEST

The undisputed market leader in its sector of the leisure industry (with turnover exceeding £50m) is going to achieve further profitable growth in all its activities, - which are built upon the outstanding success being achieved in its core area.

The Finance Director has a wide-ranging portfolio of financial and project management responsibilities, and the key role for the Financial Controller will be the planning and control of the diverse trading activities. Your responsibilities will also cover financial accounting, regulatory, tax and external financial relations areas. You will be a qualified Chartered Accountant

with a good degree, and have several years quality commercial experience since qualifying (ideally in the service/retail sector). You will need intelligence, complete credibility, exceptional communication skills, and the ability to succeed with a range of differing projects under great time pressure.

In return, you will enjoy the complete involvement of a prominent major role in this market leading company.

Please send a comprehensive CV to Howgate Sable & Partners, Arkwright House, Parsonage Gardens, Manchester M3 2LF. Tel: 0161-839 2000, Fax: 0161-839 0084, quoting ref: FT.61.E.



**Howgate Sable**

SEARCH AND SELECTION, EXECUTIVES AND INTERMEDIATE DIRECTORS

Leisure

### CHIEF FINANCIAL OFFICER

#### WINDSOR

#### SALARY PACKAGE EXCELLENT

The Greenery group is a privately owned manufacturer, distributor and marketer of low emission reformulated petroleum products. The group is developing rapidly and now has marketing offices in seven European countries. Our success has been underwritten by sophisticated trade finance and risk management programmes.

#### THE ROLE

Continued progress will depend on the group developing an expert capability in corporate finance and tax matters. The board level appointment of a Chief Financial Officer aims to meet this need.

The Chief Financial Officer will manage the overall financial and treasury functions of the group, organise and co-ordinate the financial reporting of the group and take the lead in developing corporate banking relations. In due course the Chief Financial Officer will help steer the group towards increased participation of private investors and/or flotation.

#### THE CANDIDATE

A graduate qualified accountant with a proven "safe pair of hands". Experience of representing the interests of companies to banks, financial institutions and other businesses, as well as organising the account function of a growing group is essential.

Personal qualities required include excellent communication skills with the ability to make formal presentations. A sense of humour helps. The position will involve extensive travel in Scandinavia and central Europe. The ability to speak German would be an advantage.

Interested applicants should write marking envelopes "confidential" to Andrew Owens, Managing Director, Greenery International Limited, 11 High Street, Windsor, Berkshire SL4 1LG.



### FINANCE MANAGER

#### North-West

#### to £35,000 + car + benefits

This dynamic global sourcing division of an established and profitable £30m turnover retail and leisure group requires an exceptional finance professional to manage financial controls and reporting through the next phase of significant expansion. This high-profile position arises following the relocation of control and administrative functions from overseas to the North-West and represents an outstanding opportunity to build a new team 'from scratch' to ensure that the successful record of this young £250m turnover business is maintained and aggressively developed.

Ideal candidates will be able to demonstrate:

- First-class communication skills to enable effective operation across functional disciplines, international territories and a broad customer and supplier base.
- Successful delivery of effective financial reporting and control systems utilising modern accounting software packages.
- Strong leadership with an evident flair for team-building within a dynamic, fast-changing business.
- Minimum 5 years relevant post-qualification experience, including international trade finance, and a high degree of personal integrity.

The successful candidate will have a strong customer focus and work best in a fast-moving profit-driven commercial environment which requires initiative and drive and is not prepared to compromise on results. Our client operates an open management style, an active equal opportunities policy and offers exceptional career development potential for finance managers across its diverse businesses.

Please send CV with latest salary details, quoting ref. 877, to: Dudley Harrop, Ashley Search & Selection, The Graftons, Stamford New Road, Altrincham, Cheshire WA14 1DQ.



**Ashley**

SEARCH & SELECTION



## Financial Development Unit Section Head

#### Leeds

#### £25,392 to £39,324 (including performance related pay)

The Financial Development Unit is a key part of the Finance and Performance Directorate in the NHS Executive Headquarters based in Leeds.

Responsibilities will include leading or providing an input into:

- the development of the finance aspects of healthcare purchasing in the NHS;
- the production of the Value for Money updates and other related activities;
- the development of the NHS finance function, in particular, the implementation of the targets published in Framework for the Future.

The post has a high profile and as such requires excellent written and oral communication skills.

Candidates must be CCAB qualified and possess NHS experience at a senior managerial level in either purchasing or finance staff development.

For an informal discussion about the post please contact Robert Cooper, Head of Financial Development Unit on 0113 254 5480.

The appointment will initially be for a fixed term contract of three years, extendible to a maximum of five with the possibility of being made permanent. Secondments can be considered if appropriate.

For further details and an application form (to be returned by Wednesday 10th January 1996) write to Recruitment and Assessment Services, Alcon Link, Basingstoke, Hampshire RG21 7JB. Alternatively, telephone Basingstoke (01256) 468551 (answerphone) or fax 01256 846660/ 846374. Please quote reference B2771.

As an equal opportunities employer, the Department of Health welcomes applications regardless of gender, race, disability or sexuality. We operate flexible working patterns within a non-smoking environment.



## FINANCIAL CONTROLLER

#### West Midlands

**Hays Executive**

STRATEGIC SEARCH & SELECTION

Our client, current turnover £12m, is part of a privately owned group of companies. The Group is acquisitive, with a forecasted turnover in excess of £40m and healthy pre-tax profits. As the market leader in its field it has an established reputation for innovation and quality, and services clients in over 25 countries worldwide.

#### The Role

- Reporting directly to the Managing Director, with a functional responsibility to the Group Financial Controller.
- Full responsibility for the timely production of accurate accounting information and records.
- Involvement in the strategic development of the company within Group objectives.
- Systems development, including immediate involvement in the implementation of a fully integrated accounting system.
- Responsibility for all personnel issues.
- Person administration, PAYE, liaising with auditors.

£33,000 + Car

#### The Candidate

- Fully qualified (ACA, ACCA, ACMA) with sound commercial acumen and experience gained within commerce or industry.
- Must be a fully committed self starter, in order to thrive in this competitive and fast moving environment.
- Excellent interpersonal skills coupled with a strong, open and honest management style.
- You must be extremely commercially astute, in order to contribute to the growth and development of this operation.
- In addition you must possess the foresight to develop your own initiatives and ideas.
- Equally important is the enthusiasm, drive and determination to see them through to their successful conclusion.

Interested candidates should forward a detailed CV, including current salary and a covering letter explaining why you meet the above criteria to our retained Consultants: Allan O'Neill at Hays Executive, 65 Church Street, Birmingham B5 2DP.

## Finance Director

### Insurance Broker - Yorkshire

### c. £50,000 plus bonus plus benefits

This is a new board appointment for a substantial and growing regionally-based Insurance Broker with a blue chip client base in the UK as well as a developing overseas presence.

A chartered accountant aged 30-40, is required to take overall responsibility for the finance and IT functions. The appointed candidate should be capable of making an impact and providing strategic input at board level on financial, tax, treasury and remuneration, as well as other management issues. You will be joining a highly professional management team with a reputation as leaders in their field.

If you can meet this challenge send a detailed CV and particulars of your current remuneration to Roger Hoyle at Speirhead, marking the letter and envelope with reference number 51104.

**SPEIRHEAD**

5 LISBON SQUARE, LEEDS, WEST YORKSHIRE, LS1 4LY TELEPHONE: 0113 244 3300



## Group Financial Controller European Financial Controller Midlands

### c. £40,000 plus bonus and benefits

These two roles are opportunities to join a light manufacturing company with a full listing and an outstanding record of growth.

With a turnover in excess of £100m the company has operations throughout Europe.

The Group Financial Controller's role is varied and includes Treasury as well as routine head office functions.

The European Financial Controller will be responsible for all aspects of financial control in the European region including operation review. This position requires extensive travel.

Candidates should be young chartered accountants with some experience of industry.

To apply, please send a detailed CV and particulars of your current remuneration to Roger Hoyle at Speirhead marking the letter and envelope with reference number 51203 and either "Group" or "Europe".

**SPEIRHEAD**

5 LISBON SQUARE, LEEDS, WEST YORKSHIRE, LS1 4LY TELEPHONE: 0113 244 3300





12/15/95

## SWEDEN

# Renewers still have battles to fight

The prime minister designate can feel justifiably satisfied with the economic recovery he helped to initiate. Yet on nuclear policy, the EU, and the welfare system difficult decisions must still be made, writes Hugh Carnegie

Late in the evening of December 5, Mr Göran Persson, Sweden's finance minister, adjusted his spectacles in his customary manner, squared his considerable shoulders, looked a screen of eager reporters straight in the eye and said: Yes to the question to which he had - until hours before - insisted he would always answer No.

Mr Persson's ultimate assent to an appeal from the ruling Social Democratic party to succeed Mr Ingvar Carlsson as Prime Minister, when the latter retires next year, ended months of unrest within the SDP over who would take over as head of the party that has led Sweden for 84 of the past 85 years.

It also confirmed Mr Persson as the dominant figure in a year - Sweden's first as a member of the European Union - when the country battled through a deep crisis in the public finances to emerge in the autumn in better shape economically than most forecasters had dared to hope several months earlier.

As Mr Persson prepares to take over the reins of power, which - having surprised - he will do in March, he can take considerable personal satisfaction over the economic recovery. His flat denials over sev-

eral months that he wanted the premiership were, in retrospect, well short of the truth. But the party almost certainly would never have turned to him had his tough budget programme, with the cuts it has imposed on the SDP's cherished welfare system, not shown the positive results it already has.

However, the challenges facing the minority SDP government remain considerable. Not least, Mr Persson must assert his authority over a party which had wanted Ms Mona Sahlin, the young former deputy prime minister, to succeed Mr Carlsson until she was forced to withdraw by a scandal over her private use of government credit cards.

The recovery, both in the public finances and the economy at large, remains fragile, and needs to be entrenched at a time when signs of a slowdown in the European and US economies are ominous for a country which has relied heavily for growth in the past two years on exports from its phalanx of big international companies.

A looming additional burden, which must be addressed soon, is the promise made after a referendum 15 years ago to scrap the country's 12 nuclear power plants by the year 2010.

Nuclear power accounts for half the electricity supply and if the wind-down pledge is honoured, as Mr Persson says it must be, expensive decisions on replacement energy sources must be taken almost immediately.

Difficult choices also lie ahead on Europe. Since voting to join the EU a year ago, the Swedish electorate, always sceptical about membership, has turned hostile to Brussels.

Mr Persson, the Riksbank, and probably a majority of industry, want Sweden to join the EU's economic and monetary union from its planned start in 1999 but persuading the nation will be an extremely hard task.

The outstanding achievement of this year has been the turnaround in the economic climate. For months after the Social Democrats returned to power in late 1994, an atmosphere of crisis prevailed. Although an export boom had restored growth after a three-year recession, the depressed domestic economy and a record total unemployment figure (including those on state training schemes) of 13 per cent, left a crippling legacy of a double-digit budget deficit and a state debt approaching 90 per cent of gross domestic product.

Mr Persson produced a succession of budget packages which combined big cuts in public spending and tax increases to reduce the deficit by SKr115bn, or 7.5 per cent of GDP, over three years. At first, Sweden's creditors doubted that the programmes would be sufficient. In March and April, the krona slumped to record low levels, interest rates spiralled, inflation threatened and Sweden was habitually lumped in with the world's high-risk economies.

"I don't think the markets were unfair to us," is Mr Persson's verdict on what was his most difficult period. "Don't forget that a lot of investors had lost a lot of money believing other Swedish finance ministers in the past, so they had reason to be sceptical."

Over the following months, once the measures had been approved by parliament, confidence in the financial markets began to return. At the same time, the economy proved more buoyant than anticipated, with 1995 growth now expected to approach 4 per cent. Together, these factors began to establish the "virtuous circle" the government had striven to achieve.

By December, the krona had strengthened by some 10 per cent, easing inflationary pressures and the burden of the big foreign currency debt; and long term interest rates tumbled, boosting growth prospects. These factors, with the budget programme, helped narrow the deficit more quickly than expected. It is due to be eliminated in 1998 and the debt will be stabilised this year - two years ahead of schedule.

With the immediate crisis apparently overcome, the main worry for most analysts is that complacency may set in. There is little room to relax as GDP growth is set to fall back in 1996 to around 2 per cent. Given the high sensitivity of public finances in Sweden to macro-economic developments, this leaves little margin for safety.

The nuclear issue could also have a strong impact on the public finances. Estimates of replacement costs - the likeliest alternative is gas - range up to SKr360bn. The markets will pay keen attention to a report by a parliamentary commission due on December 18 which is expected to lay out options and costs, and on the political debate that will follow. The attitude of the Social Democrats - and Mr Persson's leadership - is crucial to all these issues.

The thrust of Mr Persson's policies as finance minister have placed him in the renewers' camp but in order to bind

the party together - and staunch its heavy losses to the Left and Environment parties in recent months - he is likely to have to adopt a more centrist position.

When he announced his candidacy to succeed Mr Carlsson at a crowded press conference at SDP headquarters in Stockholm, his first commitment was to "get back to a welfare policy". In an interview shortly before his decision, he made clear that his vision for the future was based on maintaining the fundamental elements of Sweden's universal, egalitarian welfare system.

"I will stick to the welfare society as we have built it, but it has to be solidly based," he said.

Intimately bound up with the debate over economic policy is the question of Europe. The government is pressing hard for the issues of employment promotion and environmental policies to be taken up at the EU's intergovernmental conference next year, not least in an effort to make the union more palatable to opinion at home.

The anti-EU left and environment parties have made great inroads - together winning 30 per cent of the vote in elections to the European Parliament in

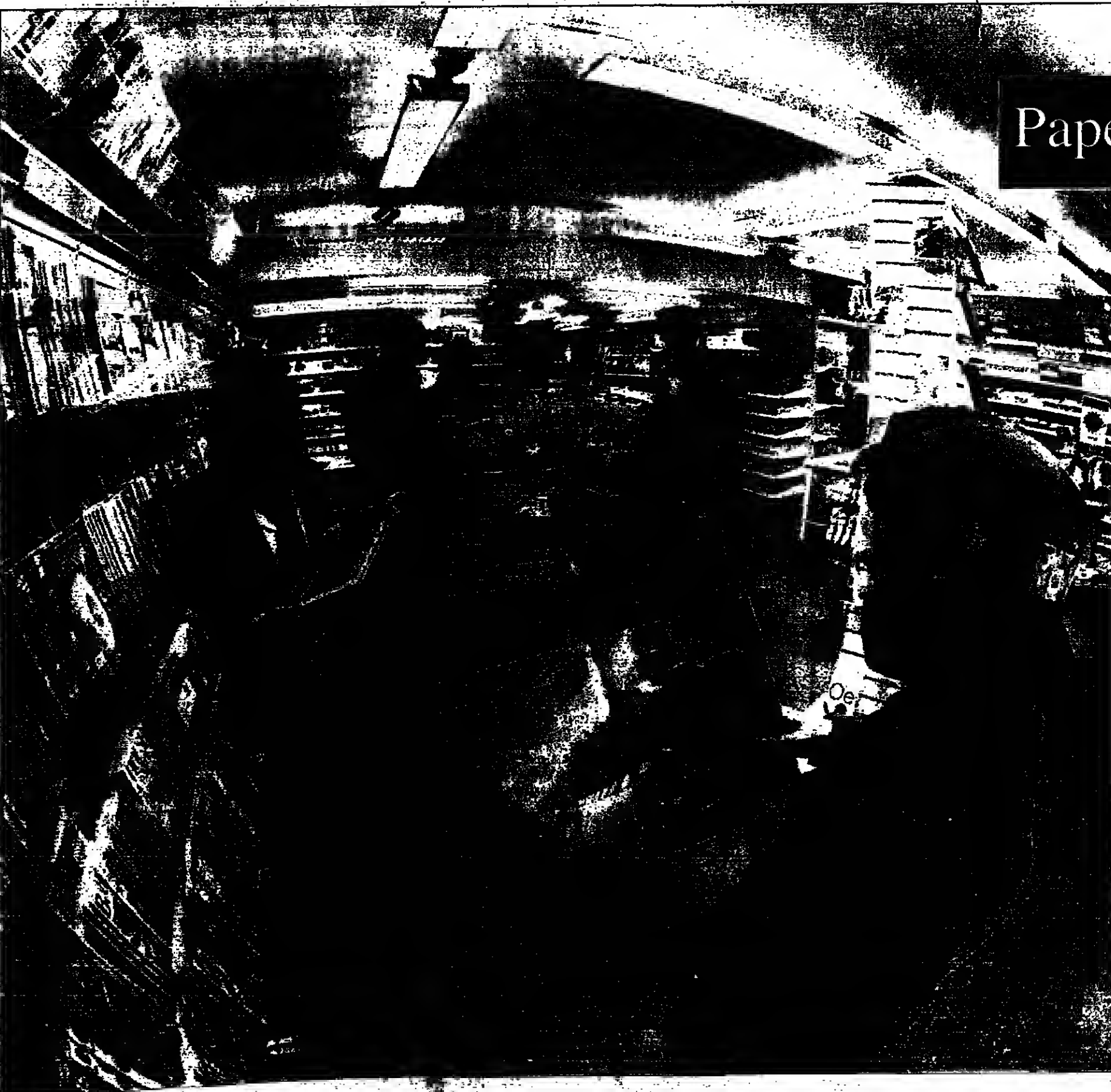


Ingvar Carlsson (above), Sweden's prime minister, is due to retire next year and will hand over the reins of power in March to Göran Persson, left, who has announced that his first commitment will be to "get back to a welfare policy"

The renewer, finally, was Göran Persson, Sweden's finance minister and prime minister elect, answering questions at a news conference

### IN THIS SURVEY

- Political scene; the rise of Euroscepticism; profile of Göran Persson Page 2
- The economy; brighter prospects; industrial profile; Ericsson maintains its dominance Page 3
- Motor industry; eventful year for the Big Three; environmental policy; setting tough targets; banking profile; Nordbanken Page 4



## Paper for the world

MoDo produces and sells paper for the world!

- Newsprint and printing paper for newspaper publishers and commercial printers
- Fine paper for copying machines, annual reports, brochures, etc.
- High-quality paperboard for exclusive packaging and for the graphics industry

Global consumption of paper will increase by 100 million tonnes over the next ten years, despite, or perhaps thanks to the growing traffic on the world's electronic super-highways.

Call us, or send a fax, and we'll tell you more about our paper for the world!

# MoDo

Telephone: +46 8 666 21 00.  
Telefax: +46 8 666 21 63.



## II SWEDEN

■ Sweden and the European Union: by Christopher Brown-Humes

## Many regret 'Yes' vote

Today's negative mood shows that Swedes have reverted to the anti-EU feelings reflected in numerous opinion polls in the run-up to the referendum

Less than a year after joining the European Union, it seems that Swedes are even more Eurosceptic than the British. Many who voted for membership in the November 1994 referendum say they regret their decision while anti-EU parties did spectacularly well in the country's September elections to the European parliament.

The disillusion reflects two things: first, the strong Swedish tradition of independence that means that any perceived threat to national sovereignty or cherished neutrality is viewed warily; second, disappointment that some of the benefits promised by the pro-EU camp have not materialised.

In fact, today's negative mood shows Swedes have only reverted to the anti-EU feelings reflected in numerous opinion polls in the two-year run-up to the referendum. Against this background, the aberration was last November's 53-47 per cent vote in favour of the union – itself hardly an enthusiastic endorsement of membership.

It took the whole weight of the establishment – the mainstream political parties, industry bosses, trade union leaders, and the press – to obtain even this margin of victory. And, almost inevitably, perhaps, there has been a backlash.

"People feel they were fooled by the establishment. They were told the EU would be good for their personal finances, and it would happen instantly because interest rates would come down and food prices would fall," says Mr Mats Carlsson, a political reporter with Dagens Nyheter, Sweden's best-selling quality newspaper. Linked to this was the hope that EU membership would help the fight against unemployment, currently run-

ning at 12 per cent of the work force.

The reality was different. While neighbouring Finns saw an 8 per cent fall in food prices after joining the EU, Swedish food prices have stayed the same or even risen slightly this year. At the same time, interest rates remained stubbornly high in the early months of membership – reflecting financial markets' concern about the state of Swedish finances – and only began their strong downward trend from mid-year.

Swedes vented their frustration in September when they were asked to elect 22 members to the European parliament. The Environment and Left parties, who led the unsuccessful battle against EU membership, scooped 30.1 per cent of the vote, almost triple their combined total in last year's general election.

Their tally almost equalled the 32 per cent of the vote garnered by the three parties (including the main opposition Conservative party) who took an unequivocally pro-EU line.

Caught in the middle were the ruling Social Democrats. Underscoring its deep internal divisions on Europe, the party presented two lists of candi-

dates – one headed by an anti-EU figure and one by a pro-EU campaigner. The tactic did not prevent electoral disaster: indeed, the party took just 28.1 per cent of the vote, its worst electoral showing since 1911 and well below the 45.3 per cent achieved in the general election a year previously. The outcome means that half of Sweden's representation in Strasbourg is hostile to the union.

Perhaps the clearest indication of discontent with the EU was the fact that only 41.3 per cent of voters bothered to go to the polls in a country where election turn-outs are traditionally high.

Apart from a lack of tangible benefits from EU membership, the effort to stimulate warmer attitudes towards the EU has been hampered by several other factors. One is a feeling that the EU has lower standards in areas which Swedes have always considered important, including the environment, equality and open government. Another is a view that the European Commission is a bureaucratic, undemocratic and wasteful organisation.

It hasn't helped that the

Commission has effectively decreed that most Swedish strawberries are too small to qualify as strawberries. Or that drug seizures have gone down since Sweden joined the EU, because customs officers cannot carry out spot checks as readily.

For all that, the anti-EU camp lacks both focus and a clear rallying cause. Whereas farmers have championed the anti-EU campaign in Finland, Swedish farmers have generally seen their lot improve (the difference being that Swedish farming was restructured in the early 1990s while previously-pampered Finnish farmers experienced an overnight "big bang" adjustment to EU prices at the start of this year).

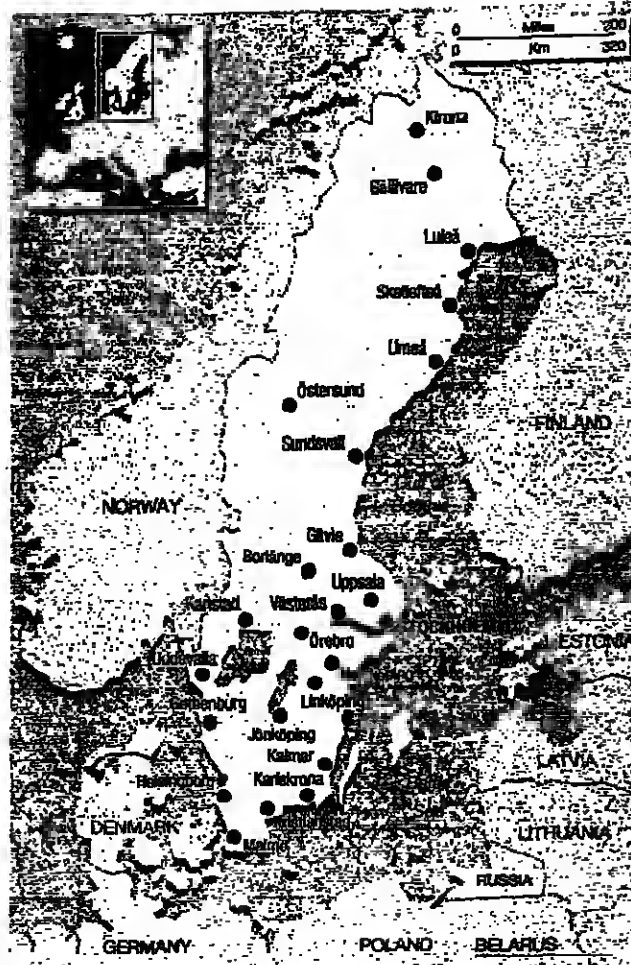
Mr Lars-Erik Lundkvist, a senior official with the Federation of Swedish Farmers, says farmers have been irked by increased form-filling and bureaucracy following EU entry, but he expects much of this to be a one-off burden. There have also been disruptions caused by the imposition of a milk quota system.

But Mr Lundkvist still believes farmers remain positive to the EU, because gross incomes have risen by about 10 per cent due to increased subsidies, particularly for arable farming.

At the same time, Swedish industry remains strongly pro-EU, insisting that membership has secured markets, increased Swedish influence in policy discussions and brought higher inward investment.

Big debates lie ahead – over the outcome of next year's intergovernmental conference and whether Sweden should join a future economic and monetary union (Emu) – and anti-EU parties have already called for new referendums to endorse these.

The majority of Swedes today are against Emu – but already the establishment is making confident noises that opinion can be won round. It will not be an easy task. And it will get harder if this year's rise in the krona hits company profits hard because a single currency prevents the devaluations that have restored the corporate sector's lost competitiveness so many times in the past.



KEY FACTS		
Area	449,964 sq km	
Population	8.8 million	
Head of state	King Carl XVI Gustaf	
Currency	Swedish Krona (SKr)	
ECONOMY		
Total GDP (SKr bn)	1,516.9	1,527.0
Real GDP growth (%)	2.2	4.3
Components of GDP (%)		
Private Consumption	54.1	54.5
Government Consumption	27.5	28.0
Exports	36.7	41.3
Imports	32.5	34.2
Annual % increase in:		
Consumer prices	2.3	2.3
Producer prices	4.9	10.5
Earnings	4.1	4.2
Ind. production	10.5	12.5
Share prices	5.0	18.0
At end period:		
Discount rate (%)	7.0	7.5
Govt bond yield (%)	10.9	8.8
3 month interbank rate (%)	8.2	8.8
Unemployment rate (%)	7.4	7.9
Trade (SKr bn)		
Current account balance	6.6	20.5
Exports	471.5	473.4
Imports	399.1	381.9
Trade balance	72.5	89.5

Notes: (1) 1995 First half annualised (2) 1995 First half only  
(3) 1995 Jan-Oct average (4) 1995 Jan-Sept average (5)  
Percentage increase over 12 months to end Dec 94, and Nov 95  
(6) End Dec 94, and Nov 95 (7) Dec 94, Sept 95 (8) Jan-Oct total  
Sources: Datastream, EU

PROFILE Göran Persson, minister of finance

## Prime minister-in-waiting

He stood out in a government of modest stature as the minister with the greatest political authority, who anchored the administration through the rigours of a severe financial crisis. For many – not least the financial markets – Göran Persson was the natural choice to succeed Mr Ingvar Carlsson when the prime minister retires in March.

But for weeks before he finally accepted the call from the Social Democratic party, Mr Persson, 46, insisted categorically that he did not want the job. The hurry, bluff minister of finance said he wanted to remain in his present post – maintaining all-important stability in the conduct of economic policy.

He also said he did not want to surrender the little personal freedom he preserved for himself and his new wife as finance minister. Close associates pointed out that he did not have a great desire to get involved in international affairs – as prime ministers inevitably have to do.

In the end, however, he stepped forward to rescue the party from the chaotic situation that arose when Ms

Mona Sahlin, the former deputy premier and first choice as new party leader, was felled by a scandal over her private use of government credit cards.

It is not too cynical to say that the supplant way in which the party turned to Mr Persson will give him sufficient power to do much as he wants with the job, at least in the short term. But what sort of man is the prime minister-in-waiting?

Over the past year he has enhanced his reputation as a tough politician prepared to battle for his policies against adversaries from all quarters. His role in charge of the economy has certainly been extremely testing.

At one stage, in March and April, Mr Persson was caught between financial markets, which were deeply sceptical of his ability to solve the crisis in the public finances, and a party rank-and-file extremely agitated over the tough medicine he was administering in order to do so. Mutterings were even heard that the IMF might have to be brought in to sort things out.

"We had a very difficult period in March and April,"

he said in an interview. "I didn't lose confidence, but I was afraid of losing political power; of losing my ability to raise a majority in parliament." In the event, a spurt of economic growth and a steady increase in market confidence turned the crisis



Göran Persson: for weeks he insisted he did not want the job

around. Despite the rough ride he experienced, Mr Persson says he bears no grudges against "the market" which many Swedes came to deride at the time.

Before he took over as finance minister, he was best known for his role as education minister in the late 1980s. He once shut down the

entire schools administration department in order to overcome bureaucratic objections to a reform programme, establishing his heavyweight reputation.

His political interests are firmly based at home. In the first few months of Sweden's EU membership, Mr Persson missed five out of eight finance ministers' meetings, three times because he was on holiday.

He commands respect rather than affection among Sweden's Social Democrats, many of whom are suspicious about his intentions towards the mighty welfare state.

Their worries are probably overblown. Mr Persson's agenda is by no means radically to reshape the SDP's cherished welfare state. In many ways his is an old-fashioned Social Democratic approach: to strive for the maximum welfare system – but to ensure that the public finances are in good enough shape to support it.

"I will stick to the welfare society as we have built it – but it has to be solidly based," he declares.

Hugh Carnegie

■ Political scene: by Hugh Carnegie

## A rapid slide into disarray

The hiatus was resolved on December 5 after weeks of confusion when Mr Persson reversed his repeated refusal to stand

For a party that just over a year ago returned to power by winning one of its biggest shares of the general election vote – more than 45 per cent – since the second world war, Sweden's Social Democrats underwent a rapid slide into disarray.

The SDP is now desperately hoping that the near-certain succession of Mr Göran Persson as new party leader early next year will draw a line under what has been an awkward year.

Within 12 months of the general election, the SDP had

stumbled to just over 28 per cent in an election in September to choose Sweden's members of the European Parliament – its worst election result since 1911 and a humiliating blow to the party which has ruled the country for 52 out of the past 63 years. Latest opinion polls have put SDP support at well under 25 per cent.

Just before the European Parliament election, Mr Ingvar Carlsson, party leader since 1986 and prime minister for seven of the past 10 years, announced he would retire from both posts next March.

His move was intended to clear the way in plenty of time for a new leader to prepare for the next general election in 1998. But the plan went wrong when his appointed successor, Ms Mona Sahlin, was forced in November to withdraw her candidature and resign from the government.

The party leadership's hopes of moving on quickly from the shock of the European election result behind the hitherto very popular Ms Sahlin were suddenly in ruins. "They invested 10 years in grooming Sahlin for the top and now she has been blown away and they don't know what to do," was the gleeful conclusion of a senior strategist in the conservative opposition Moderate party, led by Mr Carl Bildt, the former prime minister.

The hiatus was resolved on December 5 after weeks of confusion when Mr Persson suddenly reversed his repeated and insistent refusal to stand and accepted a unanimous call from the SDP's leadership selection committee to succeed Mr Carlsson.

To placate the powerful women's movement in the party – women account for 50 per cent of the cabinet and SDP members of parliament and badly wanted a female leader – Ms Ingela Thalen, the social affairs minister, was chosen as party secretary. She will act as a bridge within the party

between the ebullient Mr Persson and left-wingers upset by his uncompromising attitude to budget cuts necessary to balance the budget.

The tough budgetary cuts the government has had to make over the past year to close the yawning fiscal deficits have sparked a powerful debate in the party between the "reformers" and "traditionalists". The reformers, who include much of the party leadership, accept that the state's role in the economy became unsustainably large and are seeking to trim the welfare state into a slimmer, more efficient beast. The traditionalists, meanwhile, supported by many in the labour unions and the public sector, want to restore the pre-budget crisis status quo.

To make matters more difficult, the party is also deeply split on the issue of the European Union, with a comfortable majority hostile to Sweden's membership just a year after the country voted to join. The combination of Euro-scepticism and disquiet over the budget cuts explained the dismal performance in the Euro-election. It also explains the big gains made recently by the Left party and the Environment party – both strongly anti-EU – which have attracted thousands of disaffected SDP voters.

Fortunately for Mr Persson, as he prepares to confront these problems, the SDP's difficulties are to some extent matched by those of the thoroughly fragmented opposition – leaving the minority government unchallenged despite the recent turmoil it has undergone.

Mr Bildt's Moderates have strengthened since they lost office, reaching more than 27 per cent in recent polls, an improvement of some 5 per cent over the general election. But the Moderates' erstwhile non-socialist partners in the 1991-94 coalition govern-

ment – without whom the party has little prospect of forming a government – are far from a united force.

The Centre party is engaged in a quasi-coalition agreement with the SDP government and its espousal of radical green policies has underlined its divisions with the Moderates. The Liberal party has meanwhile sagged since it took on the weak Ms Maria Lethander as its new leader and the Christian Democrats are languishing below the 4 per cent barrier for entering the Riksdag.

Given the great gulf between the Moderates and the ascendant Left and Environment parties, the prospect of any real threat emerging soon to challenge the SDP government is dim. This gives the ruling party precious time to sort out its policy direction. But Mr Persson faces a tough task in restoring confidence and a sense of purpose in the organisation.



ADA Aktiebolag



In October 1995 Swedish ADA AB and Finnish OY Tamro AB merged and established the fourth largest distributor of pharmaceutical products in Europe.

Through the merger Apoteksbolaget AB became the largest owner in OY Tamro AB.

The new group forecasts a turnover of 17 Billion SEK in 1995 which will make the company the 11th largest on the Finnish Stock Exchange. The company will apply for a registration with the Stockholm Stock Exchange.

Transaction value: 1,5 Billion SEK.



Corporate Finance

KPMG Corporate Finance Sweden acted as advisors to Apoteksbolaget AB and ADA AB in relation to this transaction. KPMG Corporate Finance Sweden is a part of KPMG Bohlins AB.

STOCKHOLM: P.O. Box 16106, Tegelbacken 4, S-103 23 Stockholm, Sweden  
Phone +46 8 723 91 00, fax +46 8 10 77 58

GOTHENBURG: P.O. Box 11908, Norra Hamngatan 22, S-404 39 Gothenburg, Sweden  
Phone +46 31 61 48 45, fax +46 31 15 26 55

More flights to choose from

We operate more services between Helsinki and Sweden than any other airline, offering you 5 non-stop flights a day.

Call: 0171-734 4020

SAS EuroClass

First out last back

Call: 0171-734 4020

SAS EuroClass

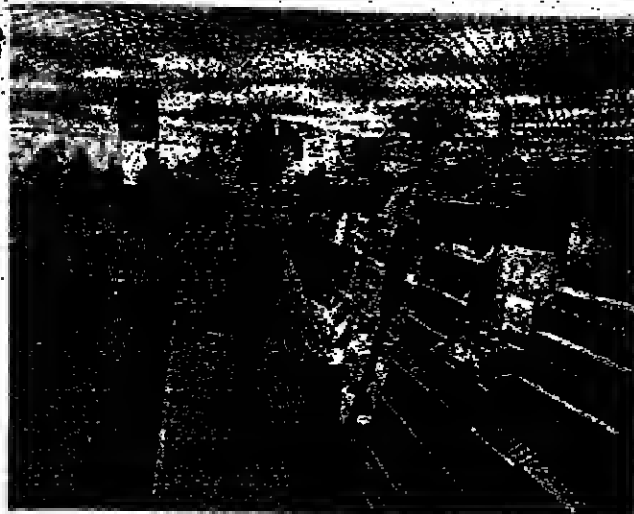
Early out last back

Call: 0171-734 4020

SAS EuroClass

سكنا من الامم





Stockholm shoppers: interest rates have tumbled

Picture: Tony Apples

■ The economy: by Hugh Carnegie

## Markets finally convinced

Growth this year turned out to be much more robust than almost any forecaster had expected - it is set to reach nearly 4 per cent

In perfect step with the country's weather, sentiment about the state of Sweden's deficit-burdened economy suddenly switched from frigid gloom in the winter and early spring to warm summer optimism. As winter once again closes in, the Social Democratic government is increasingly hopeful that it has left firmly in the past the chilling crisis it inherited in late 1994.

A year ago, the outlook facing the new minority government was grim. Although an export boom was restoring growth after a deep, three-year recession, the public finances were among the most skewed in Europe. The budget deficit in 1994 was more than 10 per cent of gross domestic product and the state debt, at around 80 per cent of GDP, was surging faster than any other in the industrialised world.

The burden of the country's famed wobbly-womb welfare system - the share of public spending in the economy had risen to an unprecedented 70 per cent - was widely perceived to be in urgent need of radical surgery to cut costs.

In the months up to the end of April, the government produced no less than four budget packages to tackle the crisis. A combination of tax increases and some of the most stringent spending cuts ever made in Sweden were enacted to reduce the budget deficit by SKr115bn by the end of 1996 - equivalent to 7.5 per cent of GDP.

At first, the financial markets, which by now had lumped Sweden in with high-risk European countries such as Italy and Spain, were unconvinced. But since May, the change has been dramatic.

The krona has strengthened sharply, from as low as SKr5.40 to the DM mark at the end of April to close to SKr4.50 in late November. Interest rates have tumbled, with long-term bond yields falling from 11.5 per cent to comfortably under 9 per cent, narrowing the spread over benchmark German rates to less than 250 basis points from well over 400.

Mr Leif Pagrotsky, chief aide to Mr Göran Persson, the finance minister, says the improvement has been much to do with finally convincing sceptical markets that the government was serious about controlling the deficit. "At last it began to sink in what we had done. There was a realisation that it was concrete and real and not just future plans and empty talk. We feel that has been recognised now."

The government had some vital assistance, too, from the real economy. Growth this year turned out to be much more robust than almost any forecaster had expected - it is

set to reach close to 4 per cent, compared with estimates earlier in the year as low as 1.5 per cent. This has been of enormous importance because the Swedish public finances, with their very high exposure to generous unemployment benefits and tax receipts, are acutely sensitive to the state of the overall economy.

"The key thing is that growth has been much stronger than expected," says Mr Keld Holm, Scandinavian economist at Lehman Brothers in London. "Had Sweden had 1.5 per cent growth there would not have been the same improvement in the budget deficit and the market would not have reacted as it did."

The combination of all these factors has been the emergence of a "virtuous circle". The deficit is set to fall below 7 per cent of GDP this year and be eliminated in 1998. The debt is now due to stop growing this year - two years ahead of forecasts. The added confidence this has engendered in the financial markets has led to falling interest rates and a stronger krona, which in turn have improved conditions for continued growth, eased inflation pressures and lowered debt costs.

So much improved is the picture that the government is talking confidently of being able to qualify for the planned start of European economic and monetary union in 1999.

There is, however, still one big black spot in this much rosier picture. Unemployment, which as recently as five years ago afflicted less than 5 per cent of the workforce - is at record levels of around 15 per cent. This evokes the crucial question of whether Sweden has achieved conditions for sustained, stable growth - or whether the recent improvement may prove to be a temporary respite. Just as the deficit has responded positively to higher growth, so it is equally vulnerable to a slowdown.

In the medium term, the government is optimistic that growth - although forecast to slow next year - will average more than 2 per cent for the rest of the decade. The export growth of the past two years is set to slow in 1996 - but an improvement in domestic demand this year is expected to restore some balance to what has up to now been a striking disparity between external growth and domestic depression.

But government critics say more structural reforms must be made to downsize the welfare state, liberalise the labour market and ease the overall burden of taxes if unemployment is to be effectively tackled and the 20-year trend of below-average growth in Sweden is to be reversed. Sweden continues to have the biggest public sector share of the economy of any industrialised country and one of the highest tax burdens.

Within the leadership of the Social Democratic party there is a powerful faction - dubbed "the renewers" - who are ready to go some way down the reform road. But they are strongly opposed by the traditionalists in the public sector who are calling for a restoration of benefits cut this year as soon as the public finances are back in balance.

The renewers are also themselves not proposing any wholesale changes in the welfare system, to which they remain firmly committed.

"No country can have public expenditure at 70 per cent of GDP," says Mr Pagrotsky. "That has to be brought down. We have to reduce our levels of ambition about how generous we can afford to be. But in the end we will still have a rather generous public sector."

The focus instead is on controlling the public finances and inflation, raising back interest rates and engendering confidence in the management of the economy. "These things dwarf everything else in determining growth," Mr Pagrotsky declares.

### PROFILE

## Maintaining its dominance

Ericsson's corporate logo depicts three parallel upward strokes, sitting neatly one on top of the other. It could be a graphic illustrating the group's recent progress: orders up, sales up, profits up.

The success is explained by Ericsson's ability to maintain its dominance of the fast-growing mobile phone business despite intensifying competitive pressures. It has reported an increased order intake every quarter for the past four years. It has also maintained a strong profit momentum, managing to dodge some of the pressures that have hit rivals such as Motorola of the US and Nokia of Finland.

Ericsson is the world's leading supplier of mobile phone infrastructure with a market share of more than 40 per cent, judged by the number of subscribers hooked up to Ericsson systems. It is also the third-largest producer of handsets (after Motorola and Nokia) with an estimated 11 per cent market share.

Partly this dominance reflects the group's global reach - it has sales in 120 countries - and partly it

reflects its expertise in switching and radio systems. It is also the only supplier capable of providing equipment for all the mobile phone standards already functioning.

What has helped Ericsson has not just been the growth to market volumes, although these have been spectacular enough with the number of mobile phone users doubling every two years. It is that the growth has been strongest in areas where Ericsson itself is

**In the first nine months, mobile phone business recorded a 50 per cent rise in sales**

strongest: namely, digital systems.

Mr Lars Ramqvist, Ericsson chief executive, says the European digital standard, GSM, has become the de-facto world standard, after being adopted by 96 countries

worldwide. About half of the world's 11.6m GSM subscribers are connected to Ericsson systems, he adds.

By the same token, the group's strength on the digital side has made it less exposed to the US analogue market where Nokia and Motorola have both reported slower growth and margin pressures.

Mobile telephony, housed within the radio division, has gradually displaced public telecommunications as Ericsson's largest business area and engine of profits growth. In the first nine months, mobile phone business recorded a 50 per cent rise in sales and a 75 per cent increase in orders. On the public side, sales growth was a more sluggish 11 per cent.

The discrepancy helps to explain why Ericsson has embarked on a massive corporate reshuffle, moving thousands of staff and a number of factories from the public side over to radio. The aim is to make public telecommunications more competitive - at a time of pricing pressures and

unsatisfactory profitability - while quickly ramping up the radio operations to exploit the growth in demand.

For all the progress, there are shadows over the group's performance. One concerns technology. Ericsson has so far steadfastly refused to supply a new digital technology called CDMA, now being widely adopted in the US, arguing that it is still unproven. But it has lost several large US contracts as a consequence.

Another worry relates to the spread of the group's operations. Some analysts say Ericsson should focus its activities more, as this would lift profit margins and cut the group's very high (as a proportion of sales) research and development spending. Ericsson argues that its decision to stay out of CDMA - at least until it is proven - is a sign that it is limiting itself.

A final concern is that the company may find itself outgunned by rivals with deeper pockets. Largely to address this issue, the group successfully raised SKr7.5bn in October through the largest rights issue in Swedish



Ramqvist: "I cannot promise that we will grow at the same pace"

corporate history, enhancing both its muscle and its ability to assist customer financing. The question, then, is whether Ericsson's spectacular performance of recent years can continue.

Mr Ramqvist tries to be realistic. "No tree grows to heaven. I cannot promise that we will grow at the same pace over the next four years as we have over the last four," he says. A continuous threat to profitability is falling prices, although Ericsson with its

top-of-the-range digital handsets is more protected than most. "Prices never go up to this industry," says Mr Ramqvist. "We have to compensate for that by cutting production costs."

Another worry is the stronger krona, given that so much of the group's production is based in Sweden (Ericsson single-handedly accounts for about 10 per cent of Swedish exports). If the currency trend continues, Mr Ramqvist admits, the impact could run to "hundreds of millions" of kronor once current hedging programmes expire.

But Mr Ramqvist still bristles with optimism about the fundamentals of the business, not least because levels of mobile phone penetration in most parts of the world are still below 5 per cent. Ericsson predicts that the number of world cellular subscribers will rise to 350m by the end of the year 2000 from 68m midway through 1995. And he is adamant that Ericsson will defend its market positions, whatever the challenges.

"We have enormous respect for our competitors, but we will not easily be killed," he stresses.

Christopher Brown-Humes

## Enskilda Debt Capital Markets Internationally Nordic

**STORA**  
US\$ 1,250,000,000  
Multi-Currency Revolving Credit Facility  
November 1995  
Arranger

**Täby kommun**  
SEK 500,000,000  
Domestic MTN programme  
October 1995  
Arranger

**REPUBLIC OF ICELAND**  
US\$ 200,000,000  
Multi-Currency Revolving Credit Facility  
August 1995  
Joint Arranger

**KANTHAL**  
DEM 75,000,000  
Multi-Currency Revolving Credit Facility  
July 1995  
Arranger

**AKADEMISKA HUS**  
SEK 200,000,000  
Bond  
1995/2001  
June 1995  
Arranger

**AssiDomina**  
US\$ 500,000,000  
Multi-Currency Revolving Credit Facility  
June 1995  
Joint Arranger

**Elkem**  
US\$ 200,000,000  
Multi-Currency Revolving Credit Facility  
June 1995  
Joint Arranger

**NCC**  
DEM 240,000,000  
Multi-Currency Revolving Credit Facility  
June 1995  
Joint Arranger

**VASAKRONAN**  
SEK 1,000,000,000  
Multi-Currency Revolving Credit Facility  
June 1995  
Arranger

**SVEDALA**  
US\$ 300,000,000  
Multi-Currency Revolving Credit Facility  
May 1995  
Joint Arranger

**BRESUND**  
SEK 300,000,000  
Bonds  
1995/1999  
April 1995  
Arranger

**REPOLA**  
US\$ 335,000,000  
Term Loan Facility  
DEM 600,000,000  
Revolving Credit Facility  
April 1995  
Joint Arranger

**V.A.G. Finans**  
SEK 1,000,000,000  
Revolving Credit Facility  
April 1995  
Arranger

**JOTUN**  
NOK 790,000,000  
Term Loan Revolving Credit Facility  
February 1995  
Joint Arranger

**SECURUM AB**  
Refinancing Facilities  
SEK 5,000,000,000  
Privately Placed Subordinated Notes with Back-Up Facility  
1995/2000  
US\$ 1,400,000,000  
Senior Term Loan Facility  
SEK 5,000,000,000  
Subordinated Term Loan  
1995/2000  
Euro-Commercial Paper Programme  
January 1995  
Global Co-ordinator and Joint Arranger

**SKF**  
SEK 500,000,000  
Bonds  
1995/2002  
January 1995  
Arranger

**telia**  
SEK 50,000,000  
Currency-Linked Notes  
January 1995  
Arranger

**General Electric Capital Corporation**  
US\$ 5,000,000,000  
Euro-Commercial Paper Programme  
Swedish Krona Marketing Agent

**Pharmacia**  
Pharmacia Treasury Services AB  
US\$ 500,000,000  
Euro-Commercial Paper Programme  
Dealer

**TEOLLISUUDEN VOIMA OY**  
US\$ 100,000,000  
Euro-Commercial Paper Programme  
Dealer



A division of Skandinaviska Enskilda Banken

2 Cannon Street  
London EC4M 6XX  
Tel: (44) 171 329 6679

Kungsträdgårdsgatan 8  
S-106 40 Stockholm  
Tel: (46) 8 763 8000

**Early out last back**

Call: 0171-734 4020  
**SAS EuroClass**



## IV SWEDEN

The motor industry: by Hugh Carnegie

## Eventful year for Big Three

Scania and Volvo were singled out by US consultants McKinsey as the world leaders in heavy truck manufacturing

For Sweden's three big vehicle producers - Volvo, Scania and Saab Automobile - 1995 has been an eventful year in which a buoyant beginning has given way to a less certain outlook for an industry that remains a potent symbol of the country's manufacturing prowess.

The undoubted success stories have been Volvo truck corporation, the world's biggest maker of heavy trucks after Mercedes, and Scania, only the fifth-largest in volume terms, but the market leader in profitability. They have cashed in on a surge in world demand for heavy trucks, coupled with a weak Swedish krona, to post high profits - although a turnaround in both trends in the third quarter has knocked some of the shine off their earnings as the year-end approaches.

For Scania, to date 100 per cent owned by Investor, the Wallenberg family empire's main holding company, the recent profits stream will serve as the launch pad for a planned flotation of up to 75 per cent of the company following the break-up earlier this year into its constituent parts of Saab-Scania.

It is a rather different story in the car industry, however. Volvo and Saab - the latter managed and half-owned since 1999 by General Motors of the US - have both increased sales this year, but they have struggled to sustain profitability at anything like the levels they

need for long-term stability. In the third quarter, Saab suffered a large loss which once again raised questions about the company's future which it hoped had been dispelled last year when it returned a full-year profit for the first time in six years.

In the truck industry, Scania and Volvo took a bow in September when they were singled out by McKinsey, the US consultants, as the world leaders in heavy truck manufacturing. Intense competition between them and their need to expand beyond their limited home market led to their adoption of industry-leading, modular production techniques, McKinsey said.



Volvo is in the middle of a move to increase production volumes to 500,000 cars a year

Photo: Tony Anderson

Despite a fall in the third quarter, Scania achieved an operating return of 15.3 per cent in the first nine months, when it pushed up pre-tax profits from SKr2.5bn to SKr2.8bn. In the same period, Volvo truck corporation, capitalising on the successful 1993 launch of its new FH range of trucks, returned a 35 per cent increase in operating profits to SKr4bn, giving it a 10.6 per cent operating margin.

Both companies are full of confidence that they can remain in healthy profit even if a recent slowdown in demand in Europe and in South America has signalled the beginning of the next downturn in the industry. Their strategies are different, however.

Volvo, which has refocused on automotive operations since it backed out of a plan to merge with France's Renault two years ago, is undergoing a heavy programme of investment to boost production capacity to about 80,000 trucks a year outside North America from last year's output level of 43,000.

Volvo produces close to 30,000 trucks in North America. It is also planning a move for the first time into light trucks.

Scania is more cautious. Its main project at present is the launch of the 4 series, unveiled in October and its first new range for 15 years. The 4 series is Scania's answer to the Volvo FH series and a new series due from Mercedes shortly. Scania's position as the premium priced truck in the market depends upon it.

The prospects for the car companies are less certain.

Neither Volvo nor Saab have managed to date to shake off the doubts that surrounded their ability to survive in a fast-consolidating car industry in the early 1990s when both were heavy loss-makers - despite a near-revolution in their productivity that has made them able to produce similar numbers of vehicles with greatly reduced workforces.

Prof Christer Karlsson, a specialist in industrial production at the Stockholm School of Economics, believes both still have the potential to thrive.

Volvo is planning to broaden its model range to a sportier, more stylish, image

but that time is still needed to bring to fruition their respective strategies to be pre-empted, niche producers.

Volvo is in the middle of a move to increase production volumes to 500,000 cars a year from present levels of about 300,000 and to broaden its model range and its market appeal to add a sportier, more stylish image to its traditional brand values of safety and reliability.

To compensate for the relatively high production and development costs carried by a small-volume producer, it is forging tactical partnerships with other manufacturers, such as its joint venture in the Netherlands with Mitsubishi,

building the smaller models in the Volvo range.

In the meantime, however, profits have been affected by a recent strengthening of the Swedish krona - which hits Volvo hard in the US (the biggest market for both Volvo and Saab) - high development costs and price pressure in slackening markets. Volvo car corporation's operating margin slipped to 1.7 per cent in the third quarter.

Nevertheless, Prof Karlsson thinks Volvo is on the right track. "I am very much in favour of the shift in strategy (since the break with Renault) and I think Volvo can follow it through and fulfil it."

Likewise, he feels Saab can be successful if it develops both a replacement for its ageing, large 9000 model as well as a smaller model to add to its mid-sized 900 model launched in 1993. It can exploit its links to GM both to hold down development and production costs and to maximise its marketing clout, especially in the US - even if these synergies have so far not been fully exploited.

But these strategies require both time and money. Volvo has ample resources to hand; GM has signalled it remains committed to Saab - even if investor decided to reverse out of its 50 per cent holding.

But a question remains over how long the respective companies can tolerate below-par returns before stability is attained.

## PROFILE Nordbanken

## From problems to profits

Recovery stories do not come much better than that of Nordbanken. Three years ago, it had to be saved from collapse by the state in the middle of Sweden's worst banking crisis in 60 years. Two years ago, it was merged with Gota Bank, the other main casualty of the crisis, to become Sweden's biggest bank by market share. And a year ago it became the country's most profitable bank.

This year, a third of the bank has successfully been returned to the private sector, providing the state with its highest pay-back since the crisis began.

The turnaround has happened more rapidly than anyone dared to expect in 1992 when the bank foundered under the weight of a record-breaking SKr16.5bn loss and seemed destined for a long, slow recovery in Sweden's depressed domestic economy.

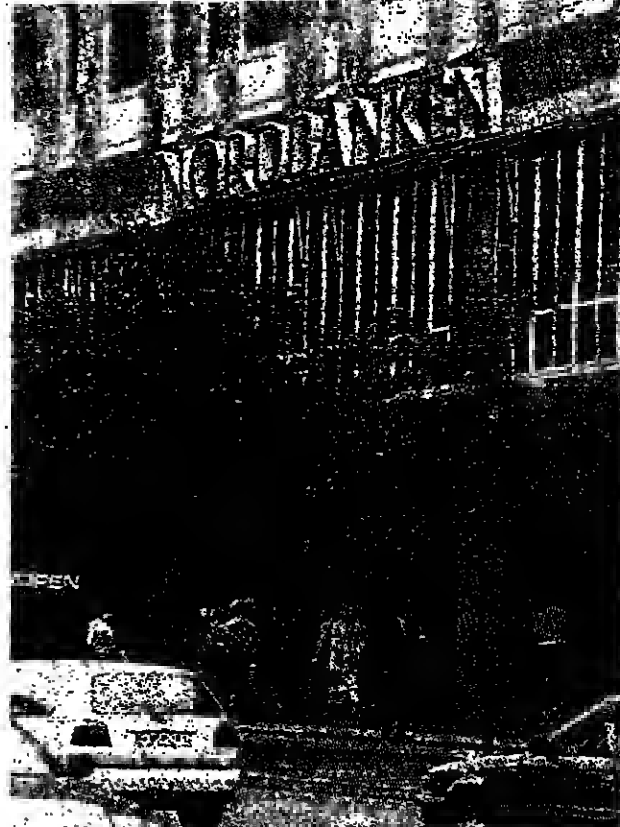
But the miraculous revival has also proved controversial. Rivals say Nordbanken would never have recovered so rapidly if it had not been extensively bailed out with taxpayers' money. "Doping" is the word used by Mr Arne Morimsson, Handelsbanken's chief executive, to describe the competitive advantage Nordbanken gained during its sojourn in the state's intensive care unit.

Doping or not, Nordbanken's part-privatisation is an important milestone on the Swedish banking system's journey back to health. The massive credit losses - mainly linked to real estate - that brought the sector to the brink of collapse back in 1992 are now almost back to normal levels.

The improvement has gone far enough for the finance ministry to propose abolishing the state's bank support guarantee next July. The guarantee was provided for the entire system in late 1992 - the peak of the crisis - to reassure creditors and depositors that all commitments would be met.

Nordbanken and Gota Bank were the two biggest casualties of the crisis and together accounted for virtually the entire SKr45bn which the government had to spend to keep the system afloat.

More than SKr60bn worth of Nordbanken's bad loans were hived off into a separate bad bank called "Securum". A similar operation took place at Gota Bank, which spawned



Nordbanken's part-privatisation is an important milestone

its own bad bank unit called "Rekryr". Mr Hans Dalborg, Nordbanken's chief executive, admits that "without the Securum solution Nordbanken would not have existed." But he denies that the assistance was over-generous.

He also implies that the bank's recovery would not have been as spectacular without rigorous cost-cutting and its successful integration with Gota Bank. The rationalisation has reduced

the number of staff to 6,700 from the 11,500 employed by both Nordbanken and Gota in 1990. Since the merger, the number of the bank's branches has been cut from 400 to 325.

The bank's financial figures show clearly it is in good shape again. Last year, it made an SKr4.5bn operating profit - more than any of its three main rivals. In the first nine months of this year, it stayed ahead of the field with profits of SKr4.55bn and a return on equity of more than

25 per cent. Credit losses were down to SKr966m - or 0.5 per cent of lending - a far cry from the dark days of 1992 when its loan losses reached a staggering SKr19.3bn, or more than 7 per cent of its portfolio.

With credit losses at these virtually normal levels, the main challenge for the bank is to maintain its profits momentum. This is not going to be easy at a time when margins are narrowing and competition is increasing throughout the Swedish banking system. Competition is not just coming from niche banks such as the furniture retailer Ikea, which can offer much better terms to depositors because so many of their transactions are phone-based, but from an increasing number of Nordic banks entering the Swedish market.

Mr Dalborg says the bank's response to the challenges will see it focus more firmly than ever on the domestic market. Its priorities are private customers, public sector organisations, small and medium-sized businesses and a select group of big corporations.

The aim is at least to protect its overall 20 per cent share of the market, while building up its presence in areas where it has been relatively weak. In mortgage

lending, for example, it has only a 10 per cent share compared with its broader 20-25 per cent share of the Swedish private customers market.

"We don't need more customers," says Mr Dalborg. "We have access to 3.5bn clients. What we need is to do more business with the clients we have."

One aim is to avoid competing head-on with rivals Skandinaviska Enskilda Banken and Svenska Handelsbanken. These banks are busy building up their operations in other Nordic markets, particularly on the corporate side. Nordbanken, by contrast, has closed all its overseas offices and is only seeking international business that relates directly to existing Swedish clients.

The bank has also decided not to compete aggressively against its two rivals for big corporate business, except by select cases and sectors. Nordbanken promises there will be no repeat of payment mistakes. Apart from tighter credit controls, it is committed to paying out between 30 and 50 per cent of bank profits as dividends to avoid a build-up of excess capital.

The favourable yield, together with the benign downward trend in Swedish interest rates, helped to make the shares attractive when the government offered 34.5 per cent of the bank to domestic and international investors in October.

The sell-off, which raised SKr6.7bn, was the first stage of a programme to fully privatise the bank and an important part of the state's plans to recoup as much as SKr49bn of the SKr56bn overall outlay on the banking system.

After including SKr3.75bn of dividends from Nordbanken, the state has already recovered more than SKr10bn. It has yet to decide how it will go about selling the remaining two thirds of the bank, but is clearly hoping to get at least as much per share as it did this time round.

There will also be substantial proceeds - possibly as much as SKr15bn - from Securum once the unit completes the process of winding up its assets. In other words, Sweden's banking disaster will probably end up costing the taxpayer far less than was originally feared.

Christopher Brown-Humes

Environmental policy: by Christopher Brown-Humes

## Swedes have set tougher targets

In the international arena, Sweden has taken a lead in initiatives ranging from tackling acid rain to cleaning up the Baltic Sea

Sweden is a consistent champion of high environmental standards - whether at home or abroad. It has set tougher targets, enforced more legislation and used taxation more vigorously than most European countries to promote environmental change.

In international issues, where it often adopts a high-profile stance, it has not been afraid to court controversy - as its vigorous criticism of French nuclear testing and Shell's planned sinking of the Brent Spar oil platform have shown.

The determined approach reflects a high level of popular environmental awareness and parliamentary support - going well beyond the confines of a resurgent Environment party - for better standards.

"One of Sweden's main advantages in environmental matters is that we started earlier than most other countries," says Mr Jon Kahn, assistant under-secretary at the Ministry of the Environment. He says an important turning point came in 1972 when Stockholm hosted a UN conference on the environment.

No-one who has followed Sweden's protracted deliberations over whether to build a bridge and tunnel connection to Denmark can doubt the importance the country gives to the environment. The go-ahead only finally came after the government was satisfied that water flows to and from the Baltic would not be impeded by the project.

Similar arguing is already discernible in the debate about whether the country should stick to a deadline to shut its nuclear power plants by 2010.

Economics suggest that a phase-out is ridiculous when most of the plants - which provide half the country's electricity needs - are nowhere near the end of their technical lives. And when renewable sources of energy - such as wind and solar power - have yet to prove viable on a large scale. But the green lobby wants the original timetable adhered to - or at least some plants decommissioned - because of the potential dangers posed by atomic power and waste treatment.

Sweden can boast some of Europe's strictest environment standards in areas such as car emissions and sewage treatment. It has also mounted an effort to cut acid rain, not least because the pollution disturbs the delicate co-balance of its lakes and forests.

Sometimes, however, it fails to meet its own tough targets. It is aiming, for example, to cut nitrogen oxide emissions to the air by 30 per cent between 1980 and 1995, but by last year had

only achieved a 13 per cent reduction. Rather than admit failure, some argue that the target was set unrealistically high because of a political wish to satisfy popular opinion.

Sometimes, too, environmental idealism runs headlong into the constraints imposed by Sweden's climate and industry structure. Electricity consumption is high, not least because of long, dark and cold winters and because of the demands of energy-intensive industries such as pulp and paper and steel.

Not surprisingly, industry opposes higher energy taxes, because it feels it will damage competitiveness. But it does not always win the argument - as a recent decision to double carbon dioxide taxes has shown.

Industry also sees opportunities in the environmental debate. The Federation of Swedish Industries is working with about 25 of Sweden's leading companies - groups such as Volvo, Stora and ABB - to add an environmental dimension to product development. The hope is that Sweden can ultimately win business by offering consumers greener products.

Nutek, a public sector organisation promoting energy conservation and technology, also actively collaborates with industry on environmental questions.

It recently placed an order for 150 electric cars from Renault of France, claiming that

this was the world's single largest electric car order. The move helps to keep Sweden at the forefront of the European drive to commercially introduce electric and hybrid cars.

In the international arena, Sweden has taken a lead in initiatives ranging from acid rain to cleaning up the Baltic Sea. Now that it is in the European Union, it is also forcefully arguing the case for higher environmental standards (there was concern before its EU entry that Sweden might have to dilute its standards to EU levels) and reform of the Common Agricultural Policy to take greater account of the environment.

The high-profile international stance could easily provoke criticism of Sweden's own behaviour if its environmental resolve weakens.

"We cannot act on the international scene if we cannot show that we have done as much as possible at home," says Mr Mats Olsson, deputy director-general of the Swedish Environmental Protection Agency.

There are those who argue Sweden could do more - it has fallen behind on the issue of waste treatment and landfill, for example, although this is not surprising because it does not have the same population or space pressures as other European countries.

There are also those who suggest that Sweden today is less in the forefront of environ-

mental thinking than it used to be. "I think Sweden was relatively better in the 1970s," says Mr Svanne Axelsson, an economist with the Swedish Society for Nature Conservation, highlighting the advances made by countries such as Germany, Holland and Denmark since then.

Partly, he suggests, Sweden's relative economic decline, culminating in a deep recession earlier in the decade, has hampered its instinctive environmental idealism.

But on the whole, the country gets high marks for its environmental efforts. Professor Michael Chadeux, director of the Stockholm Environment Institute, says Sweden deserves its reputation for being at the forefront of the environmental crusade. But he says challenges remain, not least persuading Swedes to reduce their consumption when ever-greater demands are being made on the world's resources.

This announcement appears as a matter of record only.

August 1995



USD 350,000,000  
Revolving Credit Facility

Arranger  
Chemical Bank

Lead Managers  
Bayerische Landesbank Girozentrale  
Enkelt  
The Norinchukin Bank

Managers  
The Asahi Bank, Ltd.  
Banque et Caisse d'Epargne de l'Etat, Luxembourg  
The Daiwa Bank, Limited  
Landesbank Hessen-Thüringen Girozentrale  
The Sanwa Bank, Limited  
The Tokai-Mitsubishi Bank in Liechtenstein AG

Agent  
The Sumitomo Bank, Limited



This announcement appears as a matter of record only.

THE SUMITOMO BANK, LIMITED

November 1995



JPY 2,000,000,000  
Private Placement due 2005

Arranger  
Chemical Investment Bank Limited

Agent  
Chemical Bank Tokyo Branch



The Global Bank

More flights to choose from

Call: 0171-734 4020

SAS EuroClass

COUNTRY SURVEYS ON DISK

Call: 0171-734 4020

SAS EuroClass

Stay overnight free

Call: 0171-734 4020

SAS EuroClass